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**NATIONAL OPEN UNIVERSITY OF NIGERIA**

**14-16 AHMADU BELLO WAY, VICTORIA ISLAND LAGOS**

 **SCHOOL OF MANAGEMENT SCIENCES**

**MAY/JUNE 2012 EXAMINATION**

MBA 705/805: MANAGEMENT ACCOUNTING

INSTRUCTIONS: ANSWER THREE QUESTIONS ONLY

EACH QUESTION CARRIES 23.3 MARKS

1. a) Define Budgetary Control. 3.3 MARKS

 b ) Discuss the advantages and disadvantages derivable from Budgetary

 Control System in an organization. 20 MARKS

2. What do you understand by the concept Return on Capital Employed (ROCE)?

 State the advantages and disadvantages of ROCE.

 23.3 MARKS

 3. a) The costs of operating a maintenance department of Ugo Ugo Manufacturing Company

 Nigeria Ltd for the last four months have been given as follows:

 MONTH TOTAL COST PRODUCTION VOLUME

 =N= (STANDARD HOURS)

1. 111,000 7,000
2. 115,000 8,000
3. 113,000 7,700
4. 97,000 6,000

 You are required to compute total cost for month five (5) when output is expected to be 7,500 standard hours.

 15.3 MARKS

 b) Show by means of graphs, the following cost behaviour:

1. Fixed cost
2. Step cost
3. Variable cost
4. Total cost.

 8 MARKS

4. a) Describe the systematic approach to Zero Based Budgeting (ZBB).

 10 MARKS

 b) List the advantages and disadvantages of ZBB...

 13.3 MARKS

5. Salamotu Manufacturing Company Limited, makers of Edmark Batteries is making the following information available to you.

 NAIRA

 SELLING PRICE 1,000

 VARIABLE COST PER UNIT 600

 TOTAL FIXED COST 640,000

 You are required to calculate:

1. Contribution per unit 3MARKS
2. Break-even point in units 3 MARKS
3. Break-even point in Naira Value 3 MARKS
4. C/S Ratio 3 MARKS
5. The quantity of goods sold in order to make a profit

of =N=160,000. 3 MARKS

1. The value of sales that will achieve a profit of =N=160,000 3 MARKS
2. Margin of Safety. 5.3 MARKS