

NATIONAL OPEN UNIVERSITY OF NIGERIA

## SCHOOL OF SCIENCE AND TECHNOLOGY

COURSE CODE: FMT 309

COURSE TITLE: MATHEMATICAL PROGRAMMING

## MATHEMATICAL PROGRAMMING I

## FMT 309

## Course Guide

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## INTRODUCTION

You are holding in your hand the course guide for FMT 309 (Linear Programming I). The purpose of the course guide is to relate to you the basic structure of the course material you are expected to study. Like the name 'course guide' implies, it is to guide you on what to expect from the course material and at the end of studying the course material.

## COURSE CONTENT

Linear programming models. The Simplex method, formulation and theory. Duality, integer programming. Transportation problem, two-person zero-sum games.

## COURSE AIM

The aim of the course is to bring to your cognizance the different methods of solving (LPP) thus Linear programming models in Finance as mentioned in the course content to handle Financial problems via the use of Statistics and calculations.

## COURSE OBJECTIVES

At the end of studying the course material, among other objectives, you should be able to:

1. Write a Linear programming model.
2. Define and use some certain terminologies which shall be useful to you in this course, Linear programming.
3. Formulate a linear programming problem, and
4. Perform a sensitivity analysis.

## COURSE MATERIAL

The course material package is composed of:
The Course Guide
The study units
Self-Assessment Exercises
Tutor Marked Assignment
References/Further Reading

## THE STUDY UNITS

There are four modules and eight units in this course material.

These study units are as listed below:

MODULE I
INTRODUCTION AND FORMULATION OF LPP
UNIT 1

## 1 Linear Programming

Methods of Solutions to Linear Programming Problems

## UNIT 2

Graphical and Algebraic Methods.
UNIT 3
Simplex Algorithm (Algebraic and Tabular forms)
UNIT 4
Artificial Variables Technique
UNIT 5 Simplex Algorithm- Initialization and Iteration
MODULE III

## DUALITY IN LINEAR PROGRAMMING

## UNIT 6

Duality in Linear Programming
MODULE IV

## UNIT 7

Transportation Problem
UNIT 8
Integer Programming
TUTOR MARKED ASSIGNMENTS

The Tutor Marked Assignments (TMAs) at the end of each unit are designed to test your knowledge and application of the concepts learned. Besides the preparatory TMAs in the course material to test what has been learnt, it is important that you know that at the end of the course, you must have done your examinable TMAs as they fall due, which are marked electronically. They make up to 30 percent of the total score for the course.

## SUMMARY

At the end of this unit,

1. You are now able to initialize, iterate and terminate any LPP and state the optimal solution.
2. Degeneracy is a phenomenon of obtaining a degenerate basic feasible solution in an LPP.
3. You are able to resolve degeneracy if it occurs.
4. The alternate optimum is indicated with the optimality or the termination condition been satisfied, you have a non-basic variable with a zero value of the zj - cj row which would want to enter and entering will give the same value of the objective function but with a different solution. You also need to perform the two iterations in other to maximize you profit and save some resource.
5. you also know that there are infinitely many solutions in the alternate optimum case. Simplex will indicate only two corner points on the line of the constraint equation which is parallel to the objective function. But every other point between the corner points is also optimum.
6. Unboundedness is a phenomenon where the algorithm terminates because it was unable to find a departing variable.
7. A problem is said to be Infeasible if the problem has no feasible solution.
8. A phenomenon in LPP by which, in the middle of simplex iteration, you have a set of basic variables and after about some iterations, you realize that you are back to the same set of basic variables, without satisfying the termination condition is called Cycling
9. You are also able to solve problems involving unrestricted variables.

Good luck.

FMT 309
MATHEMATICAL PROGRAMMING I

Prof. SAM ALE

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## Module I

## INTRODUCTION AND FORMULATION OF LPP

Linear Programming was first conceived by George B Dantzig around 1947. Historically, the work of a Russian mathematician Kantorovich (1939) was published in 1959, yet Dantzig is still credited with starting linear programming. In fact, Dantzig did not use the term Linear Programming, his first paper was titled "Programming in Linear Structure". Much later, the term "Linear programming" was coined by Koopmans in 1948.

The Simplex method which is the most popular and powerful tool for solving linear programming, to be studied in full later in this course, was published by Dantzig in 1949.

In this course, you will learn various tools in operations research, such as linear programming, transportation and assignment problems and so on.

Before going into a detailed study, it is very important that you have a full understanding of what operations research is all about.

Operation Research, abbreviated 'OR' for short is a "scientific approach to decision making, which seeks to determine how best to design and operate a system, under conditions requiring the allocation ofscarce resources."

Operation research as a field of study provides a set of algorithms that acts as tools for effective problem solving and decision making in chosen application areas. OR has extensive applications in engineering, business and public systems and is also used extensively by manufacturing and service industries in decision making.

The history of OR as a field of study dates back to the second World war II when the British military asked scientists to analyse military problems. In fact, second world war was perhaps the first time when people realised that scarce resources can be used effectively and allocated efficiently.

The application of mathematics and scientific method to military applications was called "Operations Research" to begin with. But today, it has a different definition, it is also called "Management Science". In general the term Management Science also includes Operations Research, in fact, this two terms are used interchangeably. As such, OR is defined as a scientific approach to decision making that seeks conditions of allocating scarce resources. In fact the most important thing in operations research is that resources are scarce and these scarce resources are to be used efficiently.

In this course, you are going to study the following topics Linear programming,(Formulations and Solutions), Duality and Sensitivity Analysis, Transportation Problem, Assignment Problem, Dynamic Programming and Deterministic Inventory Models.

## UNIT 1

## LINEAR PROGRAMMING

### 1.1 Introduction

Linear programming deals with the optimization (maximization or minimization) of a function of variables known as the objective functions. It is subject to a set of linear equalities and/or inequalities known as constraints. Linear programming is a mathematical technique which involves the allocation of limited resources in an optimal manner, on the basis of a given criterion of optimality.

In this unit, properties of Linear Programming Problems (LPP) are discussed. The graphical method of solving LPP is applicable where two variables are involved. The most widely used method for solving LPP problems consisting of any number of variables is called simplex method, developed by G. Dantzig in 1947 and made generally available in 1951.

### 1.2 Objectives

At the end of this unit, you should be able to
(i) Write a Linear programming model.
(ii) Define and use some certain terminologies which shall be useful to you in this course, Linear programming.
(iii) Formulate a linear programming problem, and
(iv) Perfom a sensitivity analysis.

### 1.3 Main Contents

### 1.3.1 Formulation of LP Problems

The procedure for mathematical formulation of a LPP consists of the following steps:

Step 1 Write down the decision variables of the problem.
Step 2. Formulate the objective function to be optimized (maximized or minimized) as a linear function of the decision variables.

Step 3. Formulate the other conditions of the problem such as resource limitation. market constraints, interrelations between variables etc., as linear inequalities or equations in terms of the decision variables.

Step 4. Add the non-negative constraint from the considerations so that the negative values of the decision variables do not have any valid physical interpretation.

The objective function, the set of constraints and the non-negative restrictions together form a Linear Programming Problem (LPP).

### 1.3.2 General Form of LPP

The general form of the LPP can be stated as follows:
In order to find the values of n decision variables $x_{1}, x_{2}, \ldots, x_{n}$ to minimize or maximize the objective function.

$$
\begin{equation*}
Z=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \tag{1.1}
\end{equation*}
$$

and also satisfy the constraints

where the constraints may be in the form of inequality $\leq$ or $\geq$ or even in the form of an equation (=) and finally satisfy the non-negative restrictions

$$
\begin{equation*}
x_{1} \geq 0, x_{2} \geq 0, \ldots, x_{n} \geq 0 \tag{1.3}
\end{equation*}
$$

### 1.3.3 Matrix Form of LP Problem

The LPP can be expressed as a matrix as follows:

$$
\text { Maximize or Minimize } \quad z=c x^{\top} \quad \text { (Objective Functions) }
$$

$$
\begin{align*}
\text { Subject to: } & A x \quad(\leq=\geq) \quad b \quad \text { (Constraints) }  \tag{1.4}\\
& b>0, \quad x \geq 0, \quad \text { (Nonnegative restrictions) }
\end{align*}
$$

where $x=\left(x_{1}, x_{2}, \ldots, x_{n}\right), \quad c=\left(c_{1}, c_{2}, \ldots, c_{n}\right)$, and $x^{t}$ is the transpose of $x$.


Example 1.3.1 A manufacturer produces two types of models $M_{1}$ and $M_{2}$. Each model of the type $M_{1}$ requires 4 hours of grinding and 2 hours of polishing; whereas each model of the type $M_{2}$ requires 2 hours of grinding and 5 hours of polishing. The manufacturer has 2 grinders and 3 polishers. Each grinder works 40 hours a week and each polisher works for 60 hours a week. Profit on $M_{1}$ model is $N 3.00$ and on model $M_{2}$ is $N 4.00$. Whatever is produced in a week is sold in the market. How should the manufacturer allocate his production capacity to the two types of model, so that he may make the maximum profit in a week?

Solution. Decision variables: Let $x_{1}$ and $x_{2}$ be the number of units of $M_{1}$ and $M_{2}$ models produced

Objective function: Since the profit on both the modes are given, you have to maximize the profit viz.

$$
\max z=3 x_{1}+4 x_{2}
$$

Constraints There are two constraints-one for grinding and the other for polishing.
Numbers of hours available on each grinder for one week is 40 . There are 2 grinders. Hence the manufacturer does not have more than $2 \times 40=80$ hours of grinding. $M_{1}$ requires 4 hours of grinding and $M_{2}$ requires 2 hours of grinding.

The grinding constraint is given by

$$
4 x_{1}+2 x_{2} \leq 80 .
$$

Since there are 3 polishers, the available time for poloshing in a week is given by $3 \times 60=$ 180 hours of polishing. $M_{1}$ requires 2 hours of polishing and $M_{2}$ requires 5 hours. Hence we have

$$
2 x_{1}+5 x_{2} \leq 180
$$

Finally you have,

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+4 x_{2} \\
\text { Subject to: } & 4 x_{1}+2 x_{2} \leq 80 \\
& 2 x_{1}+5 x_{2} \leq 180 \\
\text { with:with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Example 1.3.2 A company manufactures two products $A$ and $B$. These products are processed in the same machine. It takes 10 minutes to process one unit of product $A$ and 2 minutes for each unit of product $B$ and the machine operates for a maximum of 35 hours in a week. Product $A$ requires 1 kg and $B 0.5 \mathrm{~kg}$ of raw material per unit, the supply of which is 600 kg per week. Market constraints on product $B$ is known to be minimum of 800 units every week. Product $A$ costs N 5 per unit and sold at N 10 . product $B$ costs N 6 per unit and can be sold in the market at a unit price of N 8 . Determine the number of units of $A$ and $B$ per week to maximize the profit.

Solution. Decision Variable: Let $x_{1}$ and $x_{2}$ be the number of products $A$ and $B$ respectively.

Objective function: Cost of product $A$ per unit is $N 5$ and selling price is $N 10$ per unit.
Therefore Profit on one unit of product $A=10-5=N 5$.
$x_{1}$ units of product $A$ contributes a profit of $N 5 x_{1}$, profit contribution from one unit of product B is $8-6=N 2$.
$x_{2}$ units of product B contribute a profit of $N 2 x_{2}$
The objective function is given by

$$
\text { Maximize } z=5 x_{1}+2 x_{2}
$$

Constraints: The requirement constraint is given by

$$
10 x_{1}+2 x_{2} \leq(35 \times 60), \text { i.e., } 10 x_{1}+2 x_{2} \leq 2100
$$

Raw material constraint is given by ,

$$
x_{1}+0.5 x_{2} \leq 600
$$

Market demand of product $B$ is 800 units every week

$$
x_{2} \geq 800
$$

The complete LPP is

$$
\begin{array}{ll}
\text { Maximize } & 5 x_{1}+2 x_{2} \\
\text { Subject to } & 10 x_{1}+2 x_{2} \leq 2100 \\
& x_{1}+0.5 x_{2} \leq 600 \\
& x_{2} \geq 800 \\
\text { withwith } & x_{1}, x_{2} \geq 0
\end{array}
$$

Example 1.3.3 A person requires 10,12 , and 12 units of chemicals $A, B$ and $C$ respectively, for his garden. A liquid product contains 5,2 , and 1 units of $A, B$ and $C$ respectively, per jar. A dry product contains 1,2 and 4 units of $A, B$ and $C$ per carton. If the liquid product sell for N 3 per jar and the dry product sells for N 2 per carton, how many of each should be purchased, in order to minimize the cost and meet the requirements?

Solution. Decision Variables: Let $x_{1}$ and $x_{2}$ be the number of units of liquid and dry products.

Objective function: Since the cost for the products are given, you have to minimize the cost

$$
\text { Minimize } z=3 x_{1}+2 x_{2} .
$$

Constraints: As there are 3 chemicals and their requirements are given, you have three constraints for these three chemicals.

$$
\begin{aligned}
5 x_{1}+x_{2} & \geq 10 \\
2 x_{1}+2 x_{2} & \geq 12 \\
x_{1}+4 x_{2} & \geq 12
\end{aligned}
$$

Finally the complete LPP is

$$
\begin{array}{cc}
\text { Minimize } & z=3 x_{1}+2 x_{2} \\
\text { Subject to: } & 5 x_{1}+x_{2} \geq 10 \\
& 2 x_{1}+2 x_{2} \geq 12 \\
& x_{1}+4 x_{2} \geq 12 \\
\text { withwith } & x_{1}, x_{2} \geq 0
\end{array}
$$

Example 1.3.4 A paper mill produces two grades of paper namely $X$ and $Y$. Owing to raw material restrictions, it cannot produce more than 400 ton of grade $X$ and 300 tons of grade $Y$ in a week. There are 160 production hours in a week. It requires 0.2 and 0.4 hours to produce a ton of products $X$ and $Y$ respectively without corresponding profits of N200 and N500 per ton. Formulate the above as a LPP to maximize profit.

Solution. Decision Variables: Let $x_{1}$ and $x_{2}$ be the number of units of two grades of paper of $X$ and $Y$.

Objective function: Since the profit for the two grades of paper $X$ and $Y$ are given, the objective function is to maximize the profit.

$$
\text { Maximize } z=200 x_{1}+500 x_{2}
$$

Constraints: There are 2 constraints, one referring to raw material, and the other to production hours.

$$
\begin{aligned}
\text { Maximize } & z=200 x_{1}+500 x_{2} \\
\text { Subject to: } & x_{1} \leq 400 \\
& x_{2} \leq 300 \\
& 0.2 x_{1}+0.4 x_{2} \leq 160 \\
\text { with } & x_{1}, x_{2} \geq 0 .
\end{aligned}
$$

Example 1.3.5 A company manufactures two products $A$ and $B$. Each unit of $B$ takes twice as long to produce as one unit of $A$ and if the company was to produce only $A$, it would have time to produce 2,000 units per day. The availability of the raw material is sufficient to produce 1,500 units per day of both $A$ and $B$ combined. Product $B$ requiring a special ingredient, only 600 units can be made per day. If $A$ fetches a profit of $N 2$ per unit and $B$ a profit of $N 4$ per unit, formulate the above as LPP for an optimum product mix.

Solution. Let $x_{1}$ and $x_{2}$ be the number of units of the products $A$ and $B$ produced respectively. The profit after selling these two products is given by the objective function,

$$
\text { Maximize } z=2 x_{1}+4 x_{2}
$$

Since the company can produce at most 2,000 units of the product in a day and type $B$ requires twice as much time as that of type $A$, production restriction is given by

$$
\frac{1}{2} x_{1}+x_{1} \leq 2,000 ; \text { i.e., } \frac{3}{2} x_{1} \leq 2000 \text { i.e., } x_{1} \leq \frac{4000}{3}
$$

Since the raw material are sufficient to produce 1,500 units per day if both $A$ and $B$ are combined, you have

$$
x_{1}+x_{2} \leq 1500
$$

There are special ingredients for the product $B$ so you have $x_{2} \leq 600$.

Also, since the company cannot produce negative quantities, $x_{1} \geq 0$ and $x_{2} \geq 0$.
Hence the problem can be finally put in the form:

$$
\begin{aligned}
\text { Maximize } & z=2 x_{1}+4 x_{2} \\
\text { Subject to: } & \frac{3}{2} \leq 4,000 \\
& x_{1}+x_{2} \leq 1500 \\
& x_{2} \leq 600 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{aligned}
$$

Example 1.3.6 A firm manufactures 3 products $A, B$ and $C$. The profits are $\mathrm{N} 3, \mathrm{~N} 2$ and N 4 respectively. The firm has 2 machines and given below is the required processing time in minutes for each machine on each product

|  |  | Product |  |  |
| :---: | :--- | ---: | ---: | ---: |
|  |  | A | $\mathbf{B}$ | $\mathbf{C}$ |
| Machines | $M_{1}$ | 4 | 3 | 5 |
|  | $M_{2}$ | 3 | 2 | 4 |

Table 1.1:
Machines $M_{1}$ and $M_{2}$ have 2, 000 and 2,500 machines minutes respectively. The firm must manufacture 100A's, 200 B's and 50 C's but no more than 150 A's. Set up an LP problem to maximize the profit.

Solution. Let $x_{1}, x_{2}, x_{3}$ be the number of units of the products $A, B, C$ respectively. Since the profits are $\mathrm{N} 3, \mathrm{~N} 2$ and N 4 respectively, the total profit gained by the firm after selling these three products is given by,

$$
z=3 x_{1}+2 x_{2}+4 x_{3} .
$$

The total number of minutes required in producing these three products at machine $M_{1}$ is given by $4 x_{1}+3 x_{2}+5 x_{3}$ and at machine $M_{2}$, it is given by $3 x_{1}+2 x_{2}+4 x_{3}$.

The restrictions on the machines $M_{1}$ and $M_{2}$ are given by 2,000 minutes and 2,500 minutes.

$$
\begin{aligned}
& 4 x_{1}+3 x_{2}+5 x_{3} \leq 2000 \\
& 3 x_{1}+2 x_{2}+4 x_{3} \leq 2500
\end{aligned}
$$

Also, since the firm manufactures $100 A$ 's, $200 B$ 's and $50 C$ 's but not more than $150 A$ 's the further restriction becomes

$$
\begin{aligned}
100 \leq x_{1} & \leq 150 \\
x_{2} & \geq 200 \\
x_{3} & \geq 50
\end{aligned}
$$

Hence the allocation problem of the firm can be finally put in the form:

$$
\begin{array}{rr}
\text { Maximize } & z=3 x_{1}+2 x_{2}+4 x_{3} \\
\text { Subject to: } & 4 x_{1}+3 x_{2}+5 x_{3} \leq 2,000 \\
3 x_{1}+2 x_{2}+4 x_{3} \leq 2500 \\
100 \leq x_{1} \leq 150 \\
x_{2} \geq 200 \\
x_{3} \geq 50 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

### 1.3.4 Sensitivity Analysis

The term sensitivity analysis, often known as post-optimality analysis refers to the optimal soIution of a linear programming problem, formulated using various methods You have learnt the use and importance of dual variables to solve an LPP. Here, you will learn how sensitivity analysis helps to solve repeatedly the real problem in a little different form. Generally, these scenarios crop up as an end result of parameter changes due to the involvement of new advanced technologies and the accessibility of well-organized latest information for key (input) parameters or the 'what-if' questions. Thus, sensitivity analysis helps to produce optimal solution of simple pertubations for the key parameters. For optimal solutions, consider the simplex algorigthm as a 'black box' which accepts the input key parameters to solve LPP as shown below

Example 1.3.7 Illustrate sensitivity analysis using simplex method to solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=20 x_{1}+10 x_{2} \\
\text { Subject to: } & x_{1}+x_{2} \leq 3 \\
& 3 x_{1}+x_{2} \leq 7 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$



Figure 1.1:

Solution. Sensitivity analysis is done after making the initial and final tableau using the simplex method. Add slack variables to convert it into equation form.

$$
\begin{array}{ll}
\text { Maximize } & z=20 x_{1}+10 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to: } & x_{1}+x_{2}+x_{3}+0 x_{4}=3 \\
& 3 x_{1}+x_{2}+0 x_{3}+x_{4}=7 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

To find the basic feasible solution, put $x_{1}=0$ and $x_{2}=0$. this gives $z=0, x_{3}=3$ and $x_{4}=7$. The initial table will be as follows.:

## Initial table

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $i$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | 1 | 1 | 0 | 3 | 3 |
| $x_{4}$ | 3 | 1 | 0 | 1 | 7 | $7 / 3$ |
| $z_{j}-c_{j}$ | $-20 £$ | -10 | 0 | 0 | 0 |  |

Table 1.2:
Find $\theta=\frac{x_{B}}{x_{j}}$ for each row and find minimum for the second row. Here, $z_{j}-c_{j \text { is maximum }}$ negative ( -20 ). Hence $x_{1}$ enters the basis and $x_{4}$ leaves the basis. It is shown with the help of arrows.

Key element is 3 , key row is second row and key column is $x_{1}$. Now convert the key element into entering key by dividing each element of the key row by key element using the following formula:

$$
\text { New element }=\text { Old element }-\frac{(\text { Product of elements in the key row and key column } \mathbf{I}}{\text { Key element }}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\ell$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 0 | $2 / 3$ | 1 | $-1 / 3$ | $2 / 3$ | 1 |
| $x_{1}$ | 1 | $1 / 3$ | 0 | $1 / 3$ | $7 / 3$ | 7 |
| $z_{j^{-}} c_{j}$ | 0 | $-10 / 3 £$ | 0 | 20 | $140 / 3$ |  |

Table 1.3:

The following is the first iteration tableau.
Since $z_{j}-c_{j}$ has one value less than zero, i.e., negative value hence this is not yet optima solution. Value -10/3 is negative hence $x_{2}$ enters the basis and $x_{3}$ leaves the basis. Key row is upper row.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | ${ }^{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | $3 / 2$ | $-1 / 2$ | 1 |  |
| $x_{1}$ | 1 | 0 | 0 | $4 / 3$ | $4 / 3$ |  |
| $z_{j^{-}} c_{j}$ | 0 | 0 | 0 | 25 | $110 / 3$ |  |

Table 1.4:
$z_{j}-c_{j} \geq 0$ for all $\boldsymbol{j}$, hence optimal solution is reached, where $x_{1}=\frac{4}{3}, x_{2}=1 ; z=\frac{110}{3} \not \bigotimes_{\mathrm{a}}$

### 1.3.5 Shadow Price

The price of value of any item is its exchange ratio, which is relative to some standard item. Thus, you may say that shadow price, also known as marginal value, of a constant $i$ is the change it induces in the optimal value of the objective function due to the result of any change in the value, i.e., on the right-hand side of the constraint i.

This can be formularized assuming,

$$
\begin{aligned}
& z=\text { objective function } \\
& b_{i}=\text { right-handed side of constraint } \mathrm{i} \\
& \pi^{*}=\text { standard price of constraint } \mathrm{i}
\end{aligned}
$$

At optimal solution

$$
\begin{aligned}
& z^{*}=v^{*}= b^{\top} \pi^{*} \quad \text { (Non-degenerate } \\
& \text { solution). }
\end{aligned}
$$

Under this situation, the change in the value of $z$ per change of $b_{i}$ for small changes in $b_{i}$ is obtained by partially differentiating the objective function $z$, with respect to the righthanded side $b_{i}$, which is further illustrated as

$$
\frac{I z}{\partial b_{i}}=\pi^{*}
$$

where,

$$
\pi_{i}^{*}=\text { price associated with the righthanded side. }
$$

It is this price, which was interpreted by Paul Sammelson as shadow price.

### 1.3.6 Economic Interpretation

You have often seen that shadow prices are being frequently used in the economic interpretation of the data in linear programming.

Example 1.3.8 To find the economic interpretation of shadow price under non-degeneracy, you will need to consider the linear programming to find out minimum of objective function $z, x \geq$ 0 , which is as follows:

$$
\begin{aligned}
& -x_{1}-2 x_{2}-3 x_{3}+x_{4}= \\
& z x_{1}+2 x_{4}=6 \\
& x_{2}+3 x_{4}=2 \\
& x_{3}-x_{4}=1
\end{aligned}
$$

Now, to get an optimal basic solution, you can calculate the numericals;

$$
x_{1}=6, x_{2}, x_{3}=1, x_{4}=0, z=-13
$$

The optimal solution for the shadow price is:

$$
\pi^{\circ}=-1, \pi_{2}=-2, \pi_{3}=-3,
$$

as, $\quad z=b_{1} \pi_{1}+b_{2} \pi_{2}+b_{3} \pi_{3}$, where $b=(6,2,1)$;
it denotes,

$$
\frac{\partial z}{\partial b_{i}}=\pi_{1}=-1, \frac{\partial z}{\partial b_{2}}=\pi_{2}=-2, \frac{\partial z}{\partial b_{3}}=\pi_{3}=-3
$$

As these shadow prices and the changes take place in a non-degenerate situation so, they do not impact the small changes of $b_{i}$. Now, if this same situation is repeated in a degenerate situation, you will have to replace $b_{3}=1$ by $b_{3}=0$; thereby $\partial z / \partial b_{3}^{+}=-3$, only if the change in $b_{3}$ is positive. However, you need to keep in mind that if $b_{3}$ is negative, then $x_{3}$ will drop out of the basis and $x_{4}$ transcends as the basic and the shadow price may be illustrated as;

$$
\pi_{1}^{\prime}=-1, \pi_{2}=-2, \pi_{3}=\partial z / \partial \sigma_{3}=-9
$$

Here, you see that the interpretation of the dual variables $\pi$, and dual objective function $v$ corresponds to column j of the primal problem. So, the goal of linear programming (Simplex method) is to determine whether there is a basic feasibility for optimal solution, in the most cost-effective manner.

Thus, at iteration, $t$, the total cost of the objective function and this can be illustrated as:

$$
v=\pi^{\top} b=\prod_{i=1}^{m} \pi_{i} b_{i}
$$

here, $\pi=$ simplex multipliers which is associated with the basis $B$.
So, you may say that the prices of the problem of the dual variables are selected in such a manner, that there is a maximization of the implicit indirect cost of the resources that are consumed by all the activities. Whenever any basic activity is conducted, it is done at a positive level and all non-basic activities are kept at a zero level.

Hence, if the primal-dual variable system is utilized, then the slack variable is maintained at a positive level in an optimal soltuion and the corresponding dual variable is equal to zero.

### 1.4 Conclusion

In this unit you have learnt that the objective function of a linear Programming problem can be of two types, namely minimization or maximization. The constraints could be of any of the three types "greater than or equal to ( $\geq$ )", "less than or equal to ( $\leq$ )" or "equal to (=)". You also learnt that a formulation is superior if it has fewer decision variables and fewer constraints. For problems that have the same number of variables, the one with fewer constraints is superior, and for problems with the same number of constraints the one with fewer variables is superior. You also saw the non-negativity restrictions.

With this you have come to the end of Linear programming formulations. In the next unit, you shall consider how to solve linear programming problems.

### 1.5 Summary

In summary, you have
(i) seen how to Formulate a linear programming problem.
(ii) known some terminologies used in Linear Programming in terms of decision variables, objective functions, constraints and non-negativity condition
(iii) seen different types of objective functions i.e., minimization and maximization objectives.
(iv) seen different types of constraints, i.e., "greater than or equal to ( $\geq$ )," "equal to (=)" or "less than or equal to ( $\leq$ )" constraints.
(v) also seen different types of variables.

In the next unit you shall go through two more formulations to understand some more aspects of problem form which would be covered which have not been covered in these two examples.

Having gone through this unit, you are able to

- Formulate linear programming model for a cutting stock problem.
- Formulate a linear programming model from game theory.
- With the ideas learnt, formulate various other problems in linear programming.


### 1.6 Tutor Marked Assignments (TMAs)

## Exercise 1.6.1

1. Which of the following is true about a Linear Programming Problem?
A. It has nonlinear Objectives.
B. It has linear constraints.
C. The variables could take any value.
D. The number of constraints must be equal to the number of variables.
2. The constraints of a linear programming problem can be
A. greater than or equal to, less than or equal to or equal to.
B. a combination of greater than or equal to, less than or equal to and equal to
C. all of the above
D. none of the above.
3. A mathematical programming which is not a linear programming problem is best referred to as
A. nonlinear programming
B. integer programming C.
transportation problem D.
quadratic programming.
4. A linear programming model must be made up of
A. Linear objective function, Linear constraints and unrestricted decision variables.
B. Linear objective function, Linear constraints and non-negative decision variables.
C. Objective function, constraints and non-negative decision variables.
D. Linear objective function, constraints and unrestricted decision variables.
5. Any linear programming problem has
A. a unique formulation.
B. many formulations depending on how one looks at the problem.
C. a maximum of two formulations
D. a maximum of three formulations
6. Which of the following is not a major aim in Operation research
A. Minimization of the cost
B. Maximization of profit
C. Minimization of resources.
D. Wastage of raw materials.

## Exercise 1.6.2

1. A merchant plans to sell two models of home computers at costs of N 250 and N 400 , respectively. The N 250 model yields a profit of N 45 and the N 400 model yields a profit of N 50 . The merchant estimates that the total monthly demand will not exceed 250 units. Formulate the LPP for the number of units of each model that should be stocked in order to maximize profit. Assume that the merchant does not want to invest more than $\mathrm{N} 70,000$ in computer inventory.
2. A fruit grower has 150 acres of land available to raise two crops, $A$ and $B$. It takes one day to trim an acre of crop $A$ and two days to trim an acre of crop $B$, and there are 240 days per year available for trimming. It takes 0.3 day to pick an acre of crop $A$ and 0.1 day to pick an acre of crop $B$, and there are 30 days per year available for picking. Formulate the LPP for the number of acres of each fruit that should be planted to maximize profit, assuming that the profit is N 140 per acre for crop $A$ and N 235 per acre for $B$.
3. A grower has 50 acres of land for which she plans to raise three crops. It costs N 200 to produce an acre of carrots and the profit is N 60 per acre. It costs N 80 to produce an acre of celery and the profit is N 20 per acre. Finally, it costs N 140 to produce an acre of lettuce and the profit is N 30 per acre. Formulate the LPP for the number of acres of each crop she should plant in order to maximize her profit. Assume that her cost cannot exceed $\mathrm{N} 10,000$.
4. A fruit juice company makes two special drinks by blending apple and pineapple juices. The first drink uses $30 \%$ apple juice and $70 \%$ pineapple, while the second drink uses $60 \%$ apple and $40 \%$ pineapple. There are 1000 litres of apple and 1500 litres of pineapple juice available. If the profit for the first drink is N 0.60 per litre and that for the second drink is N 0.50 , Formulate the LPP for the number of litres of each drink that should be produced in order to maximize the profit.
5. A manufacturer produces three models of bicycles. The time (in hours) required for assembling, painting, and packaging each model is as follows.
The total time available for assembling, painting, and packag-ing is 4006 hours, 2495 hours and 1500 hours, respectively. The profit per unit for each model is N 45 (Model A), N 50 (Model B), and N 55 (Model C). Formulate the LPP for the number of each type that should be produced to obtain a maximum profit?

|  |  |  |  |
| :--- | :---: | :---: | :---: |
|  | Model A | Model B | Model $C$ |
| Assembling | 2 | 2.5 | 3 |
| Painting | 15 | 2 | 1 |
| Packaging | 1 | 0.75 | 1.25 |

6. Suppose in Exercise 5 the total time available for assembling, painting, and packaging is 4000 hours, 2500 hours, and 1500 hours, respectively, and that the profit per unit is N 48 (Model A), N50 (Model B), and N52 (Model C). Formulate the amount of each type that should be produced to obtain a maximum profit?
7. A company has budgeted a maximum of $\mathrm{N} 600,000$ for advertising a certain product nationally. Each minute of television time costs $\mathrm{N} 60,000$ and each one-page newspaper ad costs $\mathrm{N} 15,000$. Each television ad is expected to be viewed by 15 million viewers, and each newspaper ad is expected to be seen by 3 million readers. The company's market research department advises the company to use at most $90 \%$ of the advertising budget on television ads. Formulate an LPP for how the advertising budget could be allocated to maximize the total audience?
8. Rework Exercise 7 assuming that each one-page newspaper ad costs $\mathrm{N} 30,000$.
9. An investor has up to $\mathrm{N} 250,000$ to invest in three types of investments. Type A pays $8 \%$ annually and has a risk factor of 0 . Type B pays $10 \%$ annually and has a risk factor of 0.06 . Type C pays $14 \%$ annually and has a risk factor of 0.10 . To have a well-balanced portfolio, the investor imposes the following conditions. The average risk factor should be no greater than 0.05 . Moreover, at least one-fourth of the total portfolio is to be allocated to Type $A$ investments and at least one-fourth of the portfolio is to be allocated to Type $B$ investments. Formulate an LPP for how much that should be allocated to each type of investment to obtain a maximum return.
10. An investor has up to $\mathrm{N} 450,000$ to invest in three types of investments. Type A pays $6 \%$ annually and has a risk factor of 0 . Type B pays $10 \%$ annually and has a risk factor of 0.06 . Type C pays $12 \%$ annually and has a risk factor of 0.08 . To have a well-balanced portfolio, the investor imposes the following conditions. The average risk factor should be no greater than 0.05 . Moreover, at least one-half of the total portfolio is to be allocated to Type A investments and at least one-fourth of the portfolio is to be allocated to Type B investments. Formulate an LPP for how much that should be allocated to each type of investment to obtain a maximum return.
11. An accounting firm has 900 hours of staff time and 100 hours of reviewing time available each week. The firm charges N 2000 for an audit and N 300 for a tax return. Each audit requires 100 hours of staff time and 10 hours of review time, and each tax return requires 12.5 hours of staff time and 2.5 hours of review time. Formulate an LPP for the number of audits and tax returns that will bring in a maximum revenue.
12. The accounting firm in Exercise 11 raises its charge for an audit to N 2500 . Formulate an LPP for the number of audits and tax returns that will bring in a maximum revenue.
13. A company has three production plants, each of which produces three different models of a particular product. The daily capacities (in thousands of units) of the three plants are as follows.

|  | Model 1 | Model 2 | Model 3 |
| :---: | :---: | :---: | :---: |
| Plant 1 | 8 | 4 | 8 |
| Plant 2 | 6 | 6 | 3 |
| Plant 3 | 12 | 4 | 8 |

The total demand for Model 1 is 300,000 units, for Model 2 is 172,000 units, and for Model 3 is 249,500 units. Moreover, the daily operating cost for Plant 1 is N 55,000, for Plant 2 is $\mathrm{N} 60,000$, and for Plant 3 is $\mathrm{N} 60,000$. Formulate the LPP for how many days each plant can be operated in order to fill the total demand, and keep the operating cost at a minimum.
14. The company in Exercise 13 has lowered the daily operating cost for Plant 3 to N 50,000. Formulate the LPP for the number of days each plant be operated in order to fill the total demand, and keep the operating cost at a minimum.
15. A small petroleum company owns two refineries. Refinery 1 costs $\mathrm{N} 25,000$ per day to operate, and it can produce 300 barrels of high-grade oil, 200 barrels of medium-grade oil, and 150 barrels of low-grade oil each day. Refinery 2 is newer and more modern. It costs N 30,000 per day to operate, and it can produce 300 barrels of high-grade oil, 250 barrels of medium-grade oil, and 400 barrels of low-grade oil each day. The company has orders totalling 35,000 barrels of high-grade oil, 30,000 barrels of medium-grade oil, and 40,000 barrels of low-grade oil. Formulate the LPP for the number of days the company must run each refinery to minimize its costs and still meet its orders.
16. A steel company has two mills. Mill 1 costs $\mathrm{N} 70,000$ per day to operate, and it can produce 400 tons of high-grade steel, 500 tons of medium-grade steel, and 450 tons of low-grade steel each day. Mill 2 costs $\mathrm{N} 60,000$ per day to operate, and it can produce 350 tons of high-grade steel, 600 tons of medium-grade steel, and 400 tons of low-grade steel each day. The company has orders totalling 100,000 tons of high-grade steel, 150,000 tons of medium-grade steel, and 124,500 tons of low-grade steel. Formulate the LPP for the number of days the company must run each mill to minimize its costs and still fill the orders.

## References

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2. Mokhtar S. Bazaraa, John J. Jarvis: Linear Programming and Network Flows, John Wiley and Sons, New York. 1977
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## Module II

## Methods of Solutions to Linear Programming Problems

## UNIT 2

## GRAPHICAL AND ALGEBRAIC METHODS.

### 2.1 Introduction

In this unit, you will be introduced graphical and algebraic methods of solving linear programming problems

### 2.2 Objectives

At the end of this unit, you should be able to
(i) solve linear programming problems using graphical method.
(ii) solve linear programming problems using algebraic method.

### 2.3 Main Content

### 2.3.1 Graphical Method

Simple linear programming problems with two decision variables can be easily solved by graphical method.

### 2.3.2 Procedure For Solving LPP By Graphical Method

The steps involved in graphical method are as follows:

Step 1 Consider each inequality constraint as an equation.
Step 2 Plot each equation on the graph, as each will geometrically represent a straight line.
Step 3 Mark the region. If the inequality constraint corresponding to the line is $\leq$, then the region below the line lying in the first quadrant (due to non-negativity of variables) is shaded. For the inequality constraint with $\geq$ sign, the region above the line in the first quadrant is shaded. The points lying in the common region will satisfy all the constraints simultaneously. The common region thus obtained is called the "feasible region".

Step 4 Assign an arbitrary value, say zero, to the objective function.
Step 5 Draw the straight line to represent the objective function with the arbitrary value (i.e., a straight line through the origin).

Step 6 Slide the objective function line till the extreme points of the feasible region. In the maximization case, this line will stop farthest from the origin, passing through at least one corner of the feasible region. In the minimization case, this line will stop nearest to the origin, passing through at least one corner of the feasible region. In the minimization case, this line will stop nearest to the origin, passing through at least one corner of the feasible region.

Step 7 Find the co-ordinates of the extreme points selected in step 6 and find the maximum or minimum value of $z$.

Note As the optimal values occur at the corner points of the feasible region, it is enough to calculate the value of the objective function of the corner points of the feasible region and select the one that gives the optimal solution. That is, in the case of maximization problem, the optimal point corresponds to the corner point at which has the objective function as maximum value, and in the case of minimization, the optimal solution is the corner point which gives the objective function the minimum value for the objective function.

Example 2.3.1 Solve the following LPP by graphical method

$$
\begin{array}{ll}
\text { Minimize } & z=20 x_{1}+10 x_{2} \\
\text { Subject to. } & x_{1}+2 x_{2} \leq 40 \\
& 3 x_{1}+x_{2} \geq 30 \\
& 4 x_{1}+3 x_{2} \geq 60 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Replace all the inequalities of the constraints by equation

$$
\begin{gathered}
x_{1}+2 x_{2}=40 \text { passes through }(0,20)(40,0) \\
3 x_{1}+x_{2} \text { passes through }(0,30)(10,0)
\end{gathered}
$$

$$
4 x_{1}+3 x_{2}=60 \text { passes through }(0,20)(15,0)
$$

Plot the graph of each on the same graph


Figure 2.1:
The feasible region is $A B C D$.
$C$ and $D$ are points of intersection of lines.
$C$ intersects $x_{1}+2 x_{2}=40$, and $3 x_{1}+x_{2}=30$
and $D$ intersects $4 x_{1}+3 x_{2}=60$, and $x_{1}+x_{2}=30$. Thus $C=(4,18)$ and $D=(6,12)$

| Corner points | Value of $z=20 x_{1}+10 x_{2}$ |
| :--- | :--- |
| $A(15,0)$ | 300 |
| $B(40,0)$ | 800 |
| $C(4,18)$ | 260 |
| $D(6,12)$ | 240 (Minimum value) |

Therefore the minimum value of $z$ occurs at $\mathrm{D}(6,12)$. Hence, the optimal solution is $x_{1}=$ $6, x_{2}=12$.

Example 2.3.2 Use graphical method to solve the LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+4 x_{2} \\
\text { Subject to } & -2 x_{1}+x_{2} \leq 2 \\
& x_{1}-x_{2} \leq 2 \\
& 3 x_{1}+2 x_{2} \leq 9 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Replacing the inequality by equality

$$
\begin{aligned}
-2 x_{1}+x_{2} & =2 \text { passes through }(0,2),(-1,0) \\
x_{1}-x_{2} & =2 \text { passes through }(0,-2),(2,0) \\
3 x_{1}+2 x_{2} & =9 \text { passes through }(0,4.5),(3,0)
\end{aligned}
$$



Figure 2.2:
Feasible region is given by $A B C$.

Corner points Value of $z=6 x_{1}+4 x_{2}$

| $O(0,0)$ | 0 |
| :--- | :--- |
| $A(2,0)$ | 12 |
| $B(13 / 5,3 / 5)$ | 18 (Maximum value) |
| $C(5 / 7,24 / 7)$ | 18 (Maximum value) |

The maximum value of $z$ is attained at $B(13 / 5,3 / 5)$ or at $C(5 / \pi, 24 / 7)$
Therefore optimal solution is $x_{1}=13 / 5, x_{2}=3 / 5$ or $x_{1}=5 \Pi, x_{2}=24 \Pi$.
Example 2.3.3 Use graphical method to solve the LPP.

$$
\begin{array}{ll}
\text { Maximize } & 3 x_{1}+2 x_{2} \\
\text { Subject to } & 5 x_{1}+x_{2} \geq 10 \\
& x_{1}+x_{2} \geq 6 \\
& x_{1}+4 x_{2} \geq 12 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution.


Figure 2.3:

Corner points Value of $z=3 x_{1}+2 x_{2}$

| $A(0,10)$ | 20 |
| :--- | :--- |
| $B(1,5)$ | 13 (Minimum value) |
| $C(4,2)$ | 16 |
| $D(12,0)$ | 36 |

Since the minimum value is attained at $\mathrm{B}(1,5)$ the optimum solution is $x_{1}=1, x_{2}=5$.
Note: In the above problem if the objective function is maximization, then the solution is unbounded, as maximum value occurs at infinity.

### 2.3.3 Some More Cases

There are some linear programming problems which may have,
(i) a unique optimal solution (ii) an infinite number of optimal solutions.
(iii) an unbounded solution (iv) no solution.

The following examples will illustrate these cases.
Example 2.3.4 Solve the LPP by graphical method.

| Maximize | $z=100 x_{1}+40 x_{2}$ |
| :--- | :--- |
| Subject to. | $5 x_{1}+2 x_{2} \leq 1,000$ |
|  | $3 x_{1}+2 x_{2} \leq 900$ |
|  | $x_{1}+2 x_{2} \leq 500$ |
| with | $x_{1}, x_{2} \geq 0$ |

Solution. The solution space is given by the feasible region OABC.

Corner points Value of $z=100 x_{1}+40 x_{2}$

$$
\begin{array}{ll}
O(0,0) & 0 \\
A(200,0) & 20,000(\text { Maximum value of } z) \\
B(125,187.5) & 20,000(\text { Maximum value of } z) \\
C(0,250) & 10,000
\end{array}
$$



Figure 2.4:

Therefore the maximum value of $z$ occurs at two vertices $A$ and $B$. Since there are infinite number of points on the line joining $A$ and $B$ is gives the same maximum value of $z$

Thus, there are infinite number of optimal solutions for the LPP.
Example 2.3.5 Solve the following LPP

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+2 x_{2} \\
\text { Subject to } & x_{1}-x_{2} \geq 1 \\
& x_{1}+x_{2} \geq 3 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

## Solution.



Figure 2.5:

The solution space is unbounded. The value of the objective function at the vertices $A$ and $B$ are $z(A)=6, z(B)=6$. But there exists points in the convex region for which the value of the objective function is more than 8 .

In fact, the maximum value of $z$ occurs at infinity. Hency, the problem has an unbounded solution.

No feasible solution
When there is no feasible region formed by the constraints in conjuction with non-negativity conditions, then no solution to the LPP exists.

Example 2.3.6 Solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+x_{2} \\
\text { Subject to } & x_{1}+x_{2} \leq 1 \\
& -3 x_{1}+x_{2} \geq 3 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. There's being no point ( $x_{1}, x_{2}$ ) common to both the shaded regions, you could not find a feasible region for this problem. So the problem cannot be solved. Hence, the problem has no solution.


Figure 2.6:

### 2.3.4 The Algebraic Method

Before you go into the algebraic method in detail, here are some important terminologies that will be useful.

Definition 2.3.1 (Slack Variables) Consider the problem

$$
\begin{aligned}
\text { Maximize } & z=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \\
\text { Subject to: } & a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \leq b_{1} \\
& a_{21} x_{1}+a_{22} x_{2}+\cdots+a_{2 n} x_{n} \leq b_{2} \\
& : \\
& a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n} \leq b_{m} \\
\text { with } & x_{1}, x_{2}, \ldots, x_{m} \geq 0
\end{aligned}
$$

In this case the constraint set is determined entirely by linear inequalities. The problem may be alternatively expressed as

$$
\begin{aligned}
\text { Maximize } & z=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \\
\text { Subject to: } & a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n}+x_{n+1}=b_{1} \\
& a_{21} x_{1}+a_{22} x_{2}+\cdots+a_{2 n} x_{n}+x_{n+2}=b_{2} \\
& \cdot \\
& a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n}+x_{n+m}=b_{m} \\
\text { with } & x_{1}, x_{2}, \ldots, x_{m} \geq 0 \\
& x_{n+1}, x_{n+2}, \ldots, x_{n+m} \geq 0
\end{aligned}
$$

the new positive variables $x_{n+i}$ introduced to convert the inequalities to equalities are called slack variables (or more loosely, slacks)

By considering the problem as one having $n+m$ unknowns $x_{1}, x_{2}, \ldots, x_{n}, x_{n+1}, x_{n+2}, \ldots, x_{n+m}$, the problem takes the standard form. The $m \times(n+m)$ matrix that now describes the linear equality constraints is of the special form [ $A, I$ ] (that is, its columns can be partitioned into two sets; the first $n$ columns make up the original $A$ matrix and the last $m$ columns make up an $m \times m$ matrix).

Definition 2.3.2 (Surplus variables). If the linear inequalities of Definition 2.3.1 are reversed so that a typical inequality is

$$
a_{i 1} x_{1}+a_{i 2} x_{2}+\cdots+a_{i n} x_{n} \geq b_{i}
$$

it is clear that this is equivalent to

$$
a_{i 1} x_{1}+a_{i 2} x_{2}+\cdots+a_{i n} x_{n}-x_{n+i}=b_{i}
$$

with $x_{n+i} \geq 0$. Variables, such as $x_{n+i}$, adjoined in this fashion to convert a "greater than or equal to" inequality to equality are called surplus variables.

It is should be clear that by adjoining slack and surplus variables, any set of linear inequalities can be converted to standard form if the unknown variables are restricted to be nonnegative.

We now describe in detail how to solve a LPP programming problem using the algebraic method.
(i) Consider this example and illustrate the algebraic method.

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+5 x_{2} \\
\text { subject to } & x_{1}+x_{2} \leq 5 \\
& 3 x_{1}+2 x_{2} \leq 12  \tag{2.1}\\
& x_{1}, x_{2} \geq 0
\end{array}
$$

(ii) Assuming that you know how to solve linear equations, you can convert the inequalities into equations by adding Slack variables $x_{3}$ and $x_{2}$ respectively.

- These two slack variables represents the amount of resources $A$ and $B$ respectively that are not utilized during production, and they do not contribute to the objective function. So the linear programming problem becomes

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+5 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to: } & x_{1}+x_{2}+x_{3}=5 \\
& 3 x_{1}+2 x_{2}+x_{4}=12  \tag{2.2}\\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

Observe that $x_{3}$ and $x_{4}$ must be greater than or equal to zero. The restriction of these new variables which is consistent with the non-negativity requirement of linear programming problems makes the new problem very important to us. You can now proceed to solve problem 2.2. It is Very important to note that solving problem 2.2 is the same as solving problem 2.1.
(iii) With the addition of slack variables, you now have four variables and two equations. With the two equations, you can solve only for two variables at a time.
(iv) You have to fix any two variables to some arbitrary value and can solve for the remaining two variables.
(v) The two variables that you fix arbitrary values can be chosen in ${ }^{4} C_{2}=6$ ways.
(vi) In each of these six combinations, you can actually fix the variables to any value resulting in infinite number of solutions.

- However, you can consider fixing the arbitrary values to zero and hence consider only six distinct possible solutions.
(vii) The variables that you fix to zero are called non-basic variables and the variables that you solved for are called basic variables.
- These solutions obtained by fixing the non basic variables to zero are called basic solutions.
(viii) Among the six basic solutions obtained, you observe that four are feasible.
- Those basic solutions that are feasible (i.e., satisfy all constraints and the nonnegativity restrictions) are called basic feasible solutions
(ix) The remaining two (solutions 3 and 4) have negative values for some variables and are therefore infeasible.
- You should be interested only in feasible solutions and therefore do not evaluate the objective function for infeasible solutions.

For this problem, the six basic solutions are:
(i) Variables $x_{1}$ and $x_{2}$ are non-basic and set to zero. Substituting you get $x_{3}=5, x_{4}=12$ and the value of the objective function $z=0$.
(ii) Variables $x_{1}$ and $x_{3}$ are non-basic and set to zero. Substituting, you solve for $x_{2}=5$ and $2 x_{2}+x_{4}=12$ and get $x_{2}=5, x_{4}=2$ and the value of the objective function $z=25$.
(iii) Variables $x_{1}$ and $x_{4}$ are non-basic and set to zero. Substituting, you solve for $x_{2}+x_{3}=5$ and $2 x_{2}=12$ which gives you $x_{2}=6, x_{3}=-1$. Here you don't need to evaluate the value of the objective function because, the value $x_{3}=-1$ is not a feasible solution, where the objective function is evaluated only at feasible solutions.
(iv) Variables $x_{2}$ and $x_{4}$ are non-basic and set to zero. Substituting, you solve for $x_{1}+x_{3}=5$ and $3 x_{1}=12$ which gives you $x_{1}=4, x_{3}=1$ and the value of the objective function $z=24$.
(v) Variables $x_{2}$ and $x_{3}$ are non-basic and set to zero. Substituting, you solve for $x_{1}=5$ and $3 x_{1}+x_{4}=12$ which gives you $x_{1}=5, x_{3}=-3$, a nonfeasible solution so that you don't need to compute the value of the objective function.
(iv) Variables $x_{3}$ and $x_{4}$ are non-basic and set to zero. Substituting, you solve for $x_{1}+x_{2}=5$ and $3 x_{1}+2 x_{2}=12$, which gives you $x_{1}=2, x_{3}=3$ and the value of the objective function $z=27$.

Since the 6th problem has the maximum objective function value $z=27$, then, $x_{1}=2, x_{2}=3$, $x_{3}=x_{4}=0$ is the optimum basic solutions.

Among these six basic solutions, you will observe that four are feasible. Those basic solutions that are feasible (i.e., satisfy all the constraints) are called basic feasible solutions. The remaining two (solutions 3 and 5) have negative values for some variables and therefore infeasible. You are only interested only in feasible solutions and therefore do not evaluate the objective function for infeasible solutions.
Consider a non basic solution from the sixth solution. Also assume that variables $x_{3}$ and $x_{4}$ are fixed to arbitrary values (other than zero). You have to fix them at non-negative values, otherwise they will be infeasible. Fix $x_{3}=1$ and $x_{4}=1$ On substitution you get $x_{1}+x_{2}=4$ and $3 x_{1}+2 x_{2}=11$ and get $x_{1}=3, x_{2}=3$ and value of the objective function $z=23$. This non-basic feasible solution is clearly inferior to the solution $x_{1}=2, x_{2}=3$ obtained as a basic feasible solution by fixing $x_{3}$ and $x_{4}$ to zero. The solution $(3,1)$ is an interior point in the feasible region while the basic feasible solution $(2,3)$ is a corner point. And you have seen that it is enough only to evaluate corner points.

### 2.3.5 Relationship between the Graphical and the Algebraic methods.

Having solved this problem, you can observe that;
(i) the four basic feasible solutions correspond to the four corner points.
(ii) Every non-basic solution that is feasible corresponds to an interior point in the feasible region and every basic feasible solution corresponds to a corner point solution.
(iii) In the algebraic method, it is enough only to evaluate the basic solutions, find out the feasible ones and evaluate the objective function to obtain the optimal solution.


Figure 2.7:

## Summary of the Algebraic Method

In general, the algebraic approach for solving linear programming problems follows the pattern below
(i) Convert the inequalities into equations by adding slack variables.
(ii) Assuming that there are $m$ equations and $n$ variables, set $n-m$ (non-basic) variables to zero and evaluate the solution for the remaining $m$ basic variables. Evaluate the objective function if the basic solution is feasible.
(iii) Perform Step 2 for all the ${ }^{n} C_{m}$ combinations of basic variables.
(iv) Identify the optimum solution as the one with the maximum(minimum) value of the objective function.

You saw that the graphical method is very good in solving linear programming problem with only two variables, but the algebraic method can be used to solve for any number of variables and any number of constraints provided that you can solve the system of linear equations obtained.

## Disadvantages of the Algebraic Method

The distinct disadvantages of the algebraic method are
(i) You will end up evaluating a total of ${ }^{n} C_{m}$ basic solutions, which is a very large number of solutions to evaluate before arriving at the optimal.
(ii) Among these large solutions you have, there are infeasible solutions that are not necessary.
(iii) Also you would expect that the solutions to be better and better as you progress, but this is not the case as it does not follow a specific pattern. For example, in the just concluded problem, you obtained a value $z=25$ and afterwards got $z=24$ before arriving at $z=27$. If you had not considered all the points before concluding, you would have not gotten the right answer.

### 2.4 Conclusion

In this unit, you studied the graphical and the algebraic method of solving a linear programming problem. You have also seen there limitations. With these limitations of the algebraic method, it becomes imperative to consider a method that is better than the algebraic method and the graphical method. This method

- would not evaluate infeasible solutions.
- should progressively give you better solutions.
- should be able to terminate as soon as it has found the optimum. It should not put you in a situation where you have evaluated the optimum but still have to evaluate the rest before you would realize that you have arrived at an optimum solution earlier.

A method that can do all these would add more value to the algebraic method that you have seen. Obviously, that method would require more computation and extra effort. This method is called the simplex method which is essentially an extension of the algebraic method and exactly addresses the three concerns you have listed above. Simplex method is the most important tool that had been developed to solve linear programming problems. This shall be discussed in detail in the next unit.

### 2.5 Summary

Having gone through this unit, you are now able to;
(i) Solve linear programming problems using graphical methods
(ii) solve linear programming problems using algebraic methods.
(iii) A set of values $x_{1}, x_{2}, \ldots, x_{n}$ that satisfies (1.2) of LPP is called its solution
(iv) Any feasible solution to LPP, which satisfies the non-negativity restriction (1.3) is called its feasible solution.
(v) Any feasible solution, which optimizes (minimizes or maximizes) the objective function (1.1) of the LPP is called optimum solution.
(vi) Given a system of $m$ linear equations with $n$ variables ( $m<n$ ), any solution that is obtained by solving $m$ variables keeping the remaining $n-m$ variables zero is called a basic solution. Such $m$ variables are called basic variables and the remainiing are called non-basic variables.
The number of basic solutions $\leq \frac{n!}{m!(n-m)!}$
(vii) A basic feasible solution is a basic solution which also satisfies (1.3), that is all basic variables are non-negative. Basic feasible solutions are of two types:
(a) Non-degenerate: A non-degenerate basic feasible solution is a basic feasible solution that has exactly $m$ positive $x_{i}{ }^{\prime} s(i=1, \ldots, m)$ i.e., None of the basic variables are zero.
(b) Degenerate: A basic feasible solution is said to be degenerate if one or more basic variables are zero.
(viii) If the value of the objective function can be increased or decreased indefinitely, such solutions are called unbounded solutions.
(ix) A general LPP can be classified as canonical or standard forms.
(a) In standard form, irrespective of the objective function, namely, maximize or minimize, all the constraints are expressed as equations. Moreover RHS of each constraint and all variables are non-negative. i.e., A LPP that can be expressed in the matrix form

$$
\begin{array}{ll}
(\min \text { or } \max ) & z=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \\
\text { Subject to: } & A x \geq b  \tag{2.3}\\
& x \geq 0
\end{array}
$$

is said to be in standard form. Where $b_{i} \geq 0, i=1, \ldots m, A$ is an $m \times n$ matrix, $x=\left(x_{1}, \ldots, x_{n}\right)^{\mathbf{t}}$ and $c=\left(c_{1}, \ldots, c_{n}\right)$
The Standard form is characterised by the following

- The objective function is of maximization type.

All constraints are expressed as equations.

- Right hand side of each constraint is non-negative.
- All variables are non-negative.
(b) In canonical form, if the objective function is of maximization, all the constraints other than non-negative conditions are ' $\leq$ ' type. If the objective function is of minimization, all the constraints other than non-negative condition are ' $\geq$ ' type.
The Canonical form is characterised by the following;
- The objective function is of maximization type.

All constraints are ( $\leq$ ) type.

- All variables $x_{i}(i=1, \ldots, n)$ are non-negative.


## Note:

(i) Minimization of a function $z$ is equivalent to maximization of the negative expression of this function, i.e., $\min z=-\max (-z)$.
(ii) An inequality reverses when multiplied by (-1).
(iii) Suppose you have the constraint equation,

$$
a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n}=b_{1}
$$

This equation can be replaced by two weak inequalities in opposite directions,

$$
a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \leq b_{1} \text { and } a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \geq b_{1}
$$

(iv) If a variable is unrestricted in sign, then it can be expressed as a difference of two non-negative variables, i.e., if $x_{1}$ is unrestricted in sign, then $x_{1}=x_{1}^{t}-x_{2}^{t t}$, where $x_{1}^{t}, x_{1}^{t t} \geq 0$.
(v) In standard form, all the constraints are expressed in equation, which is possible by introducing some additional variables called 'slack variables' and 'surplus variables' so that a system of simultaneous linear equations is obtained. The necessary transformation will be made to ensure that $b_{i} \geq 0$.

- If the constraints of a general LPP be

$$
{ }_{j=1}^{n} a_{i j} x_{j} \leq b_{i} \quad(i=1,2, \ldots, m)
$$

Then the non-negative variable $x_{n+i}(i=1, \ldots m)$, which are introduced to convert the inequalities $(\leq)$ to the equalities, i.e.,

$$
a_{j=1} x_{j}+x_{n+i}=b_{i}(i=1, \ldots, m)
$$

are called slack variables.
Slack variables are also defined as the non-negative variables that are added in the LHS of the constraint to convert the inequality ( $\leq$ ) into an equation.

- If the constraints of a general LPP be

$$
{ }_{j=1}^{n} a_{i j} x_{j} \geq b_{i} \quad(i=1,2, \ldots, m)
$$

Then the non-negative variable $x_{n+i}(i=1, \ldots m)$, which are introduced to convert the inequalities $(\leq)$ to the equalities, i.e.,

$$
a_{i j} x_{j}-x_{n+i}=b_{i}(i=1, \ldots, m)
$$

are called surplus variables.
Surplus variables are also defined as the non-negative variables that are removed from the LHS of the constraint to convert the inequality $(\geq)$ into an equation.

### 2.6 Tutor Marked Assignments(TMAs)

## Exercise 2.6.1

1. Consider the following problem.

$$
\begin{array}{ll}
\text { Maximize } & 2 x_{1}+5 x_{2} \\
\text { Subject to } & x_{1}+2 x_{2} \leq 16 \\
& 2 x_{1}+x_{2} \leq 12 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

(a) Sketch the feasible region in the $\left(x_{1}, x_{2}\right)$ space.
(b) Identify the regions in the $\left(x_{1}, x_{2}\right)$ space where the slack variables $x_{3}$ and $x_{4}$, you would introduced, are equal to zero.
(c) Solve the problem using graphical method.
2. Consider the following problem.

$$
\begin{array}{ll}
\text { Maximize } & 2 x_{1}+3 x_{2} \\
\text { Subject to } & x_{1}+x_{2} \leq 2 \\
& 4 x_{1}+6 x_{2} \leq 9 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

(a) Sketch the feasible region.
(b) Find two alternative optimal extreme (corner) points.
(c) Find an infinite class of optimal solutions.
3. Consider the following problem.

$$
\begin{array}{ll}
\text { Maximize } & 3 x_{1}+x_{2} \\
\text { Subject to } & -x_{1}+2 x_{2} \leq 6 \\
& x_{2} \leq 4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

(a) Sketch the feasible region.
(b) Verify that the problem has an unbounded optimal solution.

Solve the following problems by graphical method.
4. Maximize $z=x_{1}-3 x_{2}$

Subject to $x_{1}+x_{2} \leq 300$

$$
x_{1}-2 x_{2} \leq 200
$$

$$
2 x_{1}+x_{2} \leq 100
$$

$$
x_{2} \leq 200
$$

with

$$
x_{1}, x_{2} \geq 0
$$

[Ans max $z=205, x_{1}=200, x_{2}=0$ ]
5. Maximize $z=5 x+8 y$

Subject to $x+y \leq 36$
$x+2 y \leq 20$
$3 x+4 y \leq 42$
with $\quad x, y \geq 0$
[Ans max $z=82, x=2, y=9]$
6. Maximize $z=x+3 y$

Subject to $x+y \leq 300$

$$
\begin{aligned}
& x-2 y \leq 200 \\
& x+y \leq 100 \\
& y \geq 200
\end{aligned}
$$

with

$$
x, y \geq 0
$$

[Ans max $z=700, x=100, y=200$ ]
7. Egg contains 6 units of vitamin $A$ and 7 units of vitamin $B$ per gram and costs N 12 per gram. Milk contains 8 units of vitamin $A$ and 12 units of vitamin $B$ per gram and costs N20 per gram. The daily minimum requirement of vitamin $A$ and vitamin $B$ are 100 units and 120 units respectively. Find the optimal product mix.

$$
\left[\min z=205, x_{1}=5, x_{2}=1.25\right]
$$

8. Solve graphically the following LPP.

Maximize $z=20 x_{1}+10 x_{2}$
Subject to $x_{1}+2 x_{2} \leq 40$

$$
\begin{aligned}
& 3 x_{1}+x_{2} \geq 30 \\
& 4 x_{1}+3 x_{2} \geq 60
\end{aligned}
$$

with

$$
x_{1}, x_{2} \geq 0
$$

[Ans $\min z=240, x_{1}=6, x_{2}=12$ ]
9. A company produces two different products, $A$ and $B$ and makes a profit of N 40 and N 30 per unit respectively. The production process has a capacity of 30,000 man-hours. It takes 3 hours to produce one unit of $A$ and one hour to produce one unit of $B$. The market survey indicates that the maximum number of units of product $A$ that can be sold is 8,000 and those of $B$ is 12,000 Formulate the problem and solve it by graphical method to get maximum profit.

$$
\begin{array}{r}
{\left[\text { Ans } \max z=40 x_{1}+30 x_{2}, \quad \text { subject to } \quad 3 x_{1}+x_{2} \leq 30,000 ; x_{1} \leq 8,000 ; x_{2} \leq\right.} \\
\left.12,000, \quad x_{1}, x_{2} \geq 0 \quad\left(\min z=240, x_{1}=6, x_{2}=12\right)\right]
\end{array}
$$

10. Solve the following LPP, graphically.

Maximize $z=3 x-2 y$

$$
\begin{array}{ll}
\text { Subject to } & -2 x+3 y \leq 9 \\
& x-5 y \geq-20 \\
& x, y \geq 0
\end{array}
$$

$$
\text { [Ans } \max z=700, x=100, y=200 \text { ] }
$$

11. Solve graphically the following LPP.

Minimize $z=-6 x_{1}-4 x_{2}$
Subject to $2 x_{1}+3 x_{2} \geq 30$

$$
3 x_{1}+x_{2} \leq 24
$$

$$
x_{1}+x_{2} \geq 3
$$

with

$$
x_{1}, x_{2} \geq 0
$$

[AnsInfinite number of solutions $\min z=-48$ ]

## References

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## UNIT 3

## SIMPLEX ALGORITHM (ALGEBRAIC AND TABULAR FORMS)

### 3.1 Introduction

In this unit, you shall be looking at the Simplex Algorithm to solve Linear programming problems. In the last unit, you started the topic in Linear programming Solutions by looking at the graphical and algebraic methods. And you said that the algebraic method should have three important characteristics,

- it should not evaluate any infeasible solution.
- it should be capable of given progressively better basic feasible solutions
- it should be able to identify the optimum and terminate when it is reached.

But you discovered that the algebraic method lack this important characteristics. You are now going to see the Simplex method which possesses these three important characteristics. You will first of consider the algebraic and the tabular forms of the simplex method.

### 3.2 Objectives

At the end of this unit, you should be able to

- Solve linear programming problem using the algebraic Simplex method
- Solve linear programming problem using the Taublar form of the Simplex method.


### 3.3 Simplex Algorithm

### 3.3.1 Algebraic Simplex Method

To begin with, here is a simple example.
Example 3.3.1 Consider the product mix problem.

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+5 x_{2} \\
\text { Subject to } & x_{1}+x_{2} \leq 5 \\
& 3 x_{1}+2 x_{2} \leq 12  \tag{3.1}\\
& x_{1}, x_{2} \geq 0
\end{array}
$$

As in the last unit, you should first convert the inequalities to equations as shown below

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+5 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to: } & x_{1}+x_{2}+x_{3}=5  \tag{3.2}\\
& 3 x_{1}+2 x_{2}+x_{4}=12 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

Note that slack variables have zero contributions to the objective function, therefore, solving (3.1) is the same as solving (3.2).

One important thing about the Simplex method is that since it should not evaluate any infeasible solution, you would need to begin to solve with a basic feasible solution, and to do this, you will fix $x_{1}=0$ and $x_{2}=0$, so that $x_{3}=5$ and $x_{4}=12$.

Remark 3.3.1 In fact one of the important things in any linear programming problem is that the constraints should not have a negative value on the right hand side. If the constraint has a negative value on the right hand side, then you will need to multiply the constraint by -1 to make it non-negative, although the sign of the inequality may be reversed. So you would make an assumption that all linear programming problem that you solve, the constraint should have a non-negative value on the right-hand side. It can have a zero but it should not have a negative.

Since each of these constraints have a non-negative value on the right hand side, and each of the slack variables appears in only one of the equations, it is now very easy to fix the rest of the variables to zero and have a starting solution of $x_{3}=5$ and $x_{4}=12$ which is basic feasible. It is basic because the variables $x_{1}$ and $x_{2}$ are fixed to zero, and feasible because $x_{3}$ and $x_{4}$, each appear only in one of the constraints and are non-negative.

Thus the first basic feasible solution (or the starting solution) for this problem is $x_{1}=x_{2}=$ $0, x_{3}=5$ and $x_{4}=12$.

## Iteration 1

Having identified the basic variables, i.e. $x_{3}$ and $x_{4}$, write this basic variables and the objective function in terms of the non-basic variables $x_{1}$ and $x_{2}$, as follows, $x_{3}=5-x_{1}-x_{2}, x_{4}=$ $12-3 x_{1}-2 x_{2}$ and $z=6 x_{1}+5 x_{2}$. If you set $x_{1}=0$ and $x_{2}=0$, then $x_{3}=5, x_{4}=12$ and $z=0$.

But you are interested in maximizing the objective function $z$ which right now is zero, with $x_{1}=x_{2}=0$ and are non-basic. To increase $z$, you have to increase $x_{1}$ and $x_{2}$, since both have strictly positive coefficients. In Simplex method, the idea is that you should increase one variable at a time. In other words, you will either increase $x_{1}$ or $x_{2}$ to maximize $z$. But since, the coefficient of $x_{1}, 6$ is greater than the coefficient of $x_{2}$, it is better to increase $x_{1}$ because the rate of increase would be higher.

Presently, $x_{1}=0$. There will be a limit the value $x_{1}$ can take because as you increase $x_{1}$, you will realize that $x_{3}$ and $x_{4}$ will decrease. For instance, if $x_{1}=1, x_{2}=0$ still, then $x_{3}=4$ and $x_{4}=9$. Thus, as $x_{1}$ increases, $x_{3}$ and $x_{4}$ start reducing to zero. Therefore you will increase to a point where one of them becomes zero, otherwise increasing $x_{1}$ beyond that will end up making either $x_{3}$ or $x_{4}$ negative, which would violate the non-negativity restriction, and you do not want it.

Now looking at the equations

$$
\begin{equation*}
x_{3}=5-x_{1}-x_{2} \tag{3.3}
\end{equation*}
$$

and

$$
\begin{equation*}
x_{4}=12-3 x_{1}-2 x_{2} \tag{3.4}
\end{equation*}
$$

The highest value $x_{1}$ can take in (3.3) for $x_{3}$ to remain non-negative is 5 and the highest it can take in (3.4) for $x_{4}$ to remain non-negative is 4 . So the highest value $x_{1}$ can take is $\min (5,4)=$ 4. A further increase in $x_{1}$ would result to a negative value of $x_{4}$ and would violate the nonnegativity restriction. Hence equation (3.4) becomes the binding equation which determines the highest value $x_{1}$ can take. This leads us to the second iteration.

## Iteration 2.

Rewriting equation (3.4) for $x_{1}$, you will have and substituting in the rest give you $x_{1}=4-$ $\frac{2}{3} x_{2}-\frac{1}{3} x_{4}, \quad x_{3}=5-\left(4-\frac{2}{3} x_{2}-1{ }_{3} x_{4}\right)-x_{2}=11_{3} x_{2}+_{3} x_{4}$ and $z=6\left(4 \underline{2}_{3} x_{2} \mathcal{1}_{3} x_{4}\right)+5 x_{2}$ $=$
$24+x_{2}-2 x_{4}$. In this iteration, $x_{1}$ and $x_{3}$ are basic, while $x_{2}$ and $x_{4}$ are non-basic. Letting $x_{2}=x_{4}=0$, then $x_{1}=4, x_{3}=1$ and $z=24$.

This is another basic feasible solution that you have obtained. It is basic because $x_{2}=x_{4}=$ 0 and feasible because the value of the variables are non-negative.

Remember your objective is to increase $z=24+x_{2}-2 x_{4}$ further. This you can do by either increasing $x_{2}$ or decreasing $x_{4}$ ( $x_{4}$ has a negative coefficient). But $x_{4}$ is non-basic and already at zero, so you cannot decrease $x_{4}$ further, otherwise it will violate the non-negativity restriction. Also $x_{2}$ is non-basic and is zero, So you will increase $x_{2}$ in other to increase $z$.

Consider the equations

$$
\begin{equation*}
x_{1}=4-\frac{2}{3} x_{2}-\frac{1}{3} x_{4} \tag{3.5}
\end{equation*}
$$

and

$$
\begin{equation*}
x_{3}=1-\frac{1}{3} x_{2}+\frac{1}{3} x_{4} \tag{3.6}
\end{equation*}
$$

you will observe that the highest value $x_{2}$ can take in (3.5) so that $x_{1}$ remains feasible is $x_{2}=6$ and the highest value $x_{2}$ can take in (3.6) so that $x_{3}$ remains feasible is $x_{2}=3$. Thus, for both variables $x_{1}$ and $x_{3}$ to remain feasible, the highest value $x_{2}$ can take is $\min (6,3)=3 \mathrm{~A}$ further increase for the value of $x_{2}$ beyond 3 makes $x_{3}$ negative and would violate the non-negativity restriction. Hence equation (3.6) becomes the binding equation which determines the highest value $x_{2}$ can take. This leads us to the third iteration.

## Iteration 3

Rewriting equation (3.6) for $x_{1}$, you will have and substituting in the rest give you $x_{2}=3-$ $3 x_{3}+x_{4}, \quad x_{1}=4-\underline{2}\left(3-3 x_{3}+x_{4}\right)-{ }^{1} x_{4}=2+3 x_{3}-x_{4}$ and $z=24+\left(3-3 x_{3}+x_{4}\right)-2 x_{4}$ $27-3 x_{2}-x_{4}$. In this iteration, $x_{1}$ and $x_{2}$ are basic, while $x_{3}$ and $x_{4}$ are non-basic. Letting $x_{3}=x_{4}=0$, then $x_{1}=2, x_{2}=3$ and $z=27$.

Now, you can check whether you can increase $z=27-3 x_{3}-x_{4}$ further. To increase $z$ further, you can either decrease $x_{3}$ or $x_{4}$ because both have negative coefficients. But it is not possible to decrease any of $x_{3}$ or $x_{4}$ because both are already zero and decreasing them will make them infeasible. So you cannot proceed any further from this point to try and increase $z$ further. Hence you will stop here and conclude that the best solution which is $x_{1}=2, x_{2}=3$ and $z=27$ have been obtained.

You will notice that this is the same solution you obtained with the graphical and the algebraic method.

A close examination of this method shows you that you have done exactly the three important things you want it to do, which are

- it did not evaluate any infeasible solution because you put extra effort to determine the limiting value the entering variables can take so that the non-negativity restriction is not violated.
- it evaluated progressively better basic feasible solutions, because at each time you were only trying to increase the objective function for the maximization problem.
- it terminated immediately the optimum solution is reached.

This is the simplex method represented in algebraic form.

### 3.3.2 Simplex Method-Tabular Form

Here you will see the Simplex method represented in tabular form. The simplex method is carried out by performing elementary row operations on a matrix you would call the simplex
tableau. This tableau consists of the augumented matrix corresponding to the constraints eqauations together with the coefficients of the objective function written in the form

$$
-c_{1} x_{1}-c_{2} x_{2}-\cdots-c_{n} x_{n}+(0) s_{1}+(0) s_{1}+\cdots+(0) s_{m}+z=
$$

In the tableau, it is customary to omit the coefficient of $z$. For instance, the simplex tableau for the linear programming problem

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+6 x_{2} \\
\text { Subject to: } & -x_{1}+x_{2} \leq 11 \\
& x_{1}+x_{2} \leq 27  \tag{3.7}\\
& 2 x_{1}+5 x_{2} \leq 90
\end{array}
$$

By the addition of slack variables $x_{3}, x_{4}$ and $x_{5}$ to the constraints, you can rewrite the above problem as

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+6 x_{2}+0 x_{3}+0 x_{4}+0 x_{5} \\
\text { Subject to: } & -x_{1}+x_{2}+x_{3}=11 \\
& x_{1}+x_{2}+x_{4}=27  \tag{3.8}\\
& 2 x_{1}+5 x_{2}+x_{5}=90
\end{array}
$$

Since slack variables have zero contributions to the objective function, solving (3.7) is the same as solving (3.8)

## Initial Simplex tableau

The initial simplex tableau for this problem is as follows

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | -1 | 1 | 1 | 0 | 0 | 11 |
| $x_{4}$ | 1 | 1 | 0 | 1 | 0 | 27 |
| $x_{5}$ | 2 | 5 | 0 | 0 | 1 | 90 |
| $z_{j}-c_{j}$ | -4 | -6 | 0 | 0 | 0 | 0 |

Table 3.1:
For this initial simplex tableau, the basic variables are $x_{3}, x_{4}$ and $x_{5}$, and the non-basic variables (which have a value of zero) are $x_{1}$ and $x_{2}$. Hence, from the two columns that are farthest to the right, you see that the current solution is

$$
x_{1}=0, x_{2}=0, x_{3}=11, x_{4}=27, \text { and } x_{5}=90
$$

This solution is a basic feasible solution and is often written as

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}\right)=(0,0,11,27,90)
$$

The entry in the lower-right corner of the simplex tableau is the current value of $z$. Note that the bottom-row entries under $x_{1}$ and $x_{2}$ are the negatives of the coefficients of $x_{1}$ and $x_{2}$ in the objective function

$$
z=4 x_{1}+6 x_{2}
$$

To perform an optimal check for a solution represented by the simplex tableau, you will look at the entries in the bottom row ( $z_{j}-c_{j}$ row) of the tableau. If any of these entries are negative (as above), then the current solution is not optimal.

### 3.3.3 Pivoting

Once you have set up the initial simplex tableau for a linear programming problem, the simplex method consists of checking for optimality and then, if the current solution is not optimal, improving the current solution. (An improved solution is one that has a larger $z$-value than the current solution.) To improve the current solution, you will bring a new basic variable into the solution-you would call this variable the entry variable. This implies that one of the current basic variables must leave, otherwise you would have too many variables for a basic solutionyou would call this variable the departing variable. You are to choose the entering and the departing variables as follows.

1. The entering variable corresponds to the smallest (the most negative) entry in the bottom (i.e. $z_{j}-c_{j}$ ) row of the tableau.
2. The departing variable corresponds to the smallest non-negative ratio of $b_{i} / a_{i j}$ in the column determined by the entering variable.
3. The entry in the simplex tableau in the entring variable's column and departing variable's row is called the pivot.

Finally, to form the improved solution, you will apply Gauss-Jordan elimination to the column that contains the pivot, as illustrated in the following example. (This process is called pivoting.)

## Example 3.3.2 Pivoting to Find an Improved Solution.

Use the simplex method to find an improved solution for the linear programming problem represented by the following tableau.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | -1 | 1 | 1 | 0 | 0 | 11 |
| $x_{4}$ | 1 | 1 | 0 | 1 | 0 | 27 |
| $x_{5}$ | 2 | 5 | 0 | 0 | 1 | 90 |
| $z_{j}-c_{j}$ | -4 | -6 | 0 | 0 | 0 | 0 |

Table 3.2:
The objective function for this program is $z=4 x_{1}+6 x_{2}$.
Solution. Note that the current solution ( $x_{1}=0, x_{2}=0, x_{3}=11, x_{4}=27, x_{5}=90$ ) corresponds to a $z$-value of 0 . To improve this solution, you determine that $x_{2}$ is the entering variable, because -6 is the smallest entry in the $z_{j}-c_{j}$ row.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | -1 | 1 | 1 | 0 | 0 | 11 |
| $x_{4}$ | 1 | 1 | 0 | 1 | 0 | 27 |
| $x_{5}$ | 2 | 5 | 0 | 0 | 1 | 90 |
| $z_{j^{-}} c_{j}$ | -4 | $-6 \succsim$ | 0 | 0 | 0 | 0 |

Table 3.3:
To see why you should choose $x_{2}$ as the entering variable, remember that $z=4 x_{1}+6 x_{2}$. Hence, it appears that a unit change in $x_{2}$ produces a change of 6 in $z$, whereas a unit change in $x_{1}$ produces a change of only 4 in $z$.
To find the departing variable, you will locate the $b_{i}$ 's that have corresponding positive elements in the entering variables column and form the following ratios

$$
\begin{equation*}
\theta: \quad \frac{11}{1}=11, \quad \frac{27}{1}=27, \quad \frac{90}{5}=18 \tag{3.9}
\end{equation*}
$$

Here the smallest positive ration is 11 , so you will choose $x_{3}$ as the departing variable.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\ell$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | -1 | 1 | 1 | 0 | 0 | 11 | 11 |
| $x_{4}$ | 1 | 1 | 0 | 1 | 0 | 27 | 27 |
| $x_{5}$ | 2 | 5 | 0 | 0 | 1 | 90 | 18 |
| $z_{j}-c_{j}$ | -4 | $-6 Ł$ | 0 | 0 | 0 | 0 |  |

Table 3.4:
Note that the pivot is the entry in the first row and second column. Now, you will use Gauss-Jordan elimination to obtain the following improved solution.


The new tableau now appears as follows

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | -1 | 1 | 1 | 0 | 0 | 11 |
| $x_{4}$ | 2 | 0 | -1 | 1 | 0 | 16 |
| $x_{5}$ | 7 | 0 | -5 | 0 | 1 | 35 |
| $z_{j}-c_{j}$ | -10 | 0 | 6 | 0 | 0 | 66 |

Table 3.5:
Note that $x_{2}$ has replaced $x_{3}$ in the basis column and the improved solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}\right)=(0,11,0,16,35)
$$

has a $z$-value of

$$
z=4 x_{1}+6 x_{2}=4(0)+6(11)=66
$$

## Iteration 2

In example 1 the improved solution is not yet optimal since the bottom row still has a negative entry. Thus, you can apply another iteration of the simplex method to further improve our
solution as follows. You choose $x_{1}$ as the entering variable. Moreover, the smallest non-negative ratio $11 \Lambda-1), 16 / 2=8$, and $35 \Omega=5$ is 5 , so $x_{5}$ is the departing variable. Gauss Jordan elimination produces the following.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\ell$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | -1 | 1 | 1 | 0 | 0 | 11 | - |
| $x_{4}$ | 2 | 0 | -1 | 1 | 0 | 16 | 8 |
| $x_{5}$ | 7 | 0 | -5 | 0 | 1 | 35 | 5 |
| $z_{j^{-}} c_{j}$ | $-10 £$ | 0 | 6 | 0 | 0 | 66 |  |

Table 3.6:
The pivot is the entry in the third row and the first column. Pivoting using Gaussian Elimination, you will obtain the following improved solution.

$$
\begin{aligned}
& -\mathrm{v}-\begin{array}{rrrrrr}
\square \\
& \square & 1 & \frac{2}{7} & 0 & \frac{1}{7} \\
\hline & 16 \\
1 & 0 & \frac{3}{7} & 1 & -\frac{2}{7} & 6 \\
0 & 0 & -\frac{5}{7} & 0 & \frac{1}{7} & 5 \\
0 & 0 & -\frac{8}{7} & 0 & \frac{10}{i} & 116
\end{array}
\end{aligned}
$$

Thus, the new simplex tableau is as follows

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | $2 / 7$ | 0 | $1 / 7$ | 16 |
| $x_{4}$ | 0 | 0 | $3 / 7$ | 1 | $-2 / 7$ | 6 |
| $x_{1}$ | 1 | 0 | $-5 / 7$ | 0 | $1 / 7$ | 5 |
| $z_{j}-c_{j}$ | 0 | 0 | $-8 / 7$ | 0 | $10 / 7$ | 116 |

Table 3.7:
In this table, observe that $x_{1}$ has replaced $x_{5}$ in the basic column and the improved solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}\right)=(5,16,0,6,0)
$$

has a $z$-value of

$$
z=4 x_{1}+6 x_{2}=4(5)+6(16)=116
$$

## Third Iteration

In this tableau, there is still a negative entry in the bottom row. Thus, you will choose $x_{3}$ as the entry variable and $x_{4}$ as the departing variable, as shown in the following tableau.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | $2 / 7$ | 0 | $1 / 7$ | 16 | 56 |
| $x_{4}$ | 0 | 0 | $3 / 7$ | 1 | $-2 / 7$ | 6 | 14 |
| $x_{1}$ | 1 | 0 | $-5 / 7$ | 0 | $1 / 7$ | 5 | - |
| $z_{j}-c_{j}$ | 0 | 0 | $-8 / 7 £$ | 0 | $10 / 7$ | 116 |  |

Table 3.8:
The pivot entry is the entry in the second row and third column as shown in the table above. By performing one more iteratioin of the simplex method, you will obtain the following tableau.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $x_{2}$ | 0 | 1 | 0 | $-\frac{2}{3}$ | $\frac{1}{3}$ |
| $x_{3}$ | 0 | 0 | 1 | $\frac{7}{3}$ | $-\frac{2}{3}$ | 12 |
| $x_{1}$ | 1 | 0 | 0 | $\frac{5}{3}$ | $-\frac{1}{3}$ | 15 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | $\frac{8}{3}$ | $\frac{10}{7}$ | 132 |
|  |  |  |  |  |  |  |

Table 3.9: Final Tableau

In this tableau, there are no negative elements in the bottom row. You have therefore determined the optimal solution to be

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}\right)=(15,12,14,0,0)
$$

with

$$
z=4 x_{1}+6 x_{2}=4(15)+6(12)=132
$$

Remark 3.3.2 Ties may occur in choosing entering and/or departing variables. Should this happen, any choice among the tied variables may be made.

Because the linear programming problem in Example 3.3.4 involved only two decision variables, you can use graphical method to solve it, as you did in unit 3. Notice in Figure 3.3.3 that each iteration in the simplex method corresponds to moving a given vertex to an adjacent vertex with an improved $z$-value.


Figure 3.1:

## The Simplex Method

You will summarize the steps involved in the simplex method as follows.
To solve a linear programming problem in standard form, use the following steps.

1. convert each inequality in the set of constraints to an equation by adding slack variables.
2. Create the initial simplex tableau.
3. Locate the most negative entry in the bottom row. The column for this entry is the entering column. (If ties occur, any of the tied entries can be used to determine the entring column.)
4. Form the ratios of the entries in the "b-column" with their corresponding positive entries in the entering column. The departing variable corresponds to the smallest non-negative ration $b_{i} / a_{i j}$. (If all entries in the entering column are 0 or negative, then there is no maximum solution. For ties, choose either entry.) The entry in the departing now and the entering column is called the pivot.
5. Use elementary row operations so that the pivot is 1 , and all other entries in the entering column are 0 . This process is called pivoting.
6. If all entries in the bottom row are zero or positive, this is the final tableau. If not, go back to step 3.
7. If you obtain a final tableau, then the linear programming problem has a maximum solution, which is given by the entry in the lower-right corner of the tableau.
Note that the basic feasible solution of an initial simplex tableau is

$$
\left(x_{1}, x_{2}, \ldots, x_{n}, x_{n+1}, x_{n+2}, \ldots, x_{n+m}\right)=\left(0,0, \ldots, 0, b_{1}, b_{2}, \ldots, b_{m}\right)
$$

This solution is basic because at most $m$ variables are nonzero (namely the slack variables). It is feasible because each variable is non-negative.

In the next two examples, you illustrate the use of the simplex method to solve a problem involving three decision variables.

## Example 3.3.3 The Simplex Method with Three Decision Variables

Use the simlex method to solve the following linear programming problem.

$$
\begin{array}{ll}
\text { Maximize } & z=2 x_{1}-x_{2}+2 x_{3} \\
\text { Subject to } & 2 x_{1}+x_{2} \leq 10 \\
& x_{1}+2 x_{2}-2 x_{3} \leq 20 \\
& x_{2}+2 x_{3} \leq 5 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. By the addition of slack variables $x_{4}, x_{5}$ and $x_{6}$, you have the following equivalent form

$$
\begin{array}{ll}
\text { Maximize } & z=2 x_{1}-x_{2}+2 x_{3}+0 x_{4}+0 x_{5}+0 x_{6} \\
\text { Subject to } & 2 x_{1}+x_{2}+x_{4}=10 \\
& x_{1}+2 x_{2}-2 x_{3}+x_{5}=20 \\
& x_{2}+2 x_{3}+x_{6}=5 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, x_{5} \geq 0
\end{array}
$$

Using the basic feasible solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6}\right)=(0,0,0,10,20,5)
$$

the initial simplex tableau for this problem is as follows. (Try checking these computation and note the "tie" that occurs when choosing the first entering variable.)


This implies that the optimal solution is

$$
\left.x_{1}, x_{2}, x_{3}, x_{4}, x_{5}\right)=\left(5,0, \frac{5}{2}, 0,20,0\right)
$$

and the maximum value of $z$ is 15 .
Occasionally, the constraints in a linear programming problem will include an equation. In such cases, you still add a "slack variable" called an artificial variable to form the initial simplex tableau. Technically, this new variable is not a slack variable (because there is no slack to be taken). Once you have determined an optimal solution in such a problem, you should check to see that any equations given in the original constraints are satisfied. Example 3.3.4 illustrates such a case.

## Example 3.3.4 The Simplex Method with Three Decision Variables

Use the simplex method to solve the following linear programming problem.

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+2 x_{2}+x_{3} \\
\text { Subject to } & 4 x_{1}+x_{2}+x_{3}=30 \\
& 2 x_{1}+3 x_{2}+x_{3} \leq 60 \\
& x_{1}+2 x_{2}+3 x_{3} \leq 40 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. Once again, by addition of slack variables, $x_{4}, x_{5}$ and $x_{6}$, you have the following equivalent form

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+2 x_{2}+x_{3} \\
\text { Subject to } & 4 x_{1}+x_{2}+x_{3}+x_{4}=30 \\
& 2 x_{1}+3 x_{2}+x_{3}+x_{5}=60 \\
& x_{1}+2 x_{2}+3 x_{3}+x_{6}=40 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Using the basic feasible solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6}\right)=(0,0,0,30,60,40)
$$

the initial simplex tableau for this problem is as follows. (Note that $x_{4}$ is an artificial variable, rather than a slack variable.) This implies that the optimal solution is

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6}\right)=(3,18,0,0,0,1)
$$

and the maximum value of $z$ is 45 . (This solution satisfies the equation given in the constraints because $4(3)+1(18)+1(0)=30$.)

| B | $\chi_{1}$ | $\chi_{2}$ | $\chi_{3}$ | $\chi_{4}$ | $\chi_{5}$ | $\chi_{6}$ | $\chi_{B}$ | $\begin{gathered} \theta \\ \frac{15}{2} \rightarrow \\ 30 \\ 40 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\chi_{4}$ | 4 | 1 | 1 | 1 | 0 | 0 | 30 |  |
| $\chi_{5}$ | 2 | 3 | 1 | 0 | 1 | 0 | 60 |  |
| $x_{6}$ | 1 | 2 | 3 | 0 | 0 | 1 | 40 |  |
| $z_{j}-c_{j}$ | -3 $\uparrow$ | -2 | -1 | 0 | 0 | 0 | 0 |  |



### 3.3.4 Applications

Example 3.3.5 A Business Application: Maximum Profit A manufacturer produces three types of plastic fixtures. The time required for moulding trimming, and packaging is given in Table 3.10. (Times are given in hours per dozen fixtures.) How many dozen of each type of

| Process | Type A | Type B | Type C | Total time available |
| :--- | :---: | :---: | :---: | :---: |
| Molding | 1 | 2 | $\frac{3}{2}$ | 12,000 |
| Trimming | $\frac{2}{3}$ | $\frac{2}{3}$ | 1 | 4,600 |
| Packaging | $\frac{1}{2}$ | $\frac{1}{3}$ | $\frac{1}{2}$ | 2,400 |
| Profit | $N 11$ | $N 16$ | $N 15$ | - |

Table 3.10:
fixture should be produced to obtain a maximum profit?
Solution. Letting $x_{1}, x_{2}$, and $x_{3}$ represent the number of dozen units of Types $A, B$ and C , respectively, the objective function is given by

$$
\text { Profit, } P=11 x_{1}+6 x_{2}+15 x_{3}
$$

Moreover, using the information in the table, you would construct the following constraints.

$$
\begin{aligned}
& x_{1}+2 x_{2}+\frac{3}{2} x_{3} \leq 12,000 \\
& \frac{2}{3} x_{1}+\frac{2}{3} x_{2}+x_{3} \leq 4,600 \\
& \frac{1}{2} x_{1}+\frac{1}{3} x_{2}+\frac{1}{2} x_{3} \leq 2,400
\end{aligned}
$$

with $x_{1}, x_{2}, x_{3} \geq 0$. The linear programming model of this problem is

$$
\begin{array}{ll}
\text { Maximize } & P=11 x_{1}+6 x_{2}+15 x_{3} \\
& x_{1}+2 x_{2}+\frac{3}{2} x_{3} \leq 12 \\
& 000 \\
& \frac{2}{3} x_{1}+\frac{2}{3} x_{2}+x_{3} \leq 4,600 \\
& \frac{1}{2} x_{1}+\frac{1}{3} x_{2}+\frac{1}{2} x_{3} \leq 2,400 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Adding slack variables $x_{4}, x_{5}$ and $x_{6}$ to the constraints, gives you

$$
\begin{array}{ll}
\text { Maximize } & P=11 x_{1}+6 x_{2}+15 x_{3} \\
& x_{1}+2 x_{2}+\frac{3}{2} x_{3}+x_{4}=12,000 \\
& \frac{2}{3} x_{1}+\frac{2}{3} x_{2}+x_{3}+x_{5}=4,600 \\
& \frac{1}{2} x_{1}+\frac{1}{3} x_{2}+\frac{1}{2} x_{3}+x_{6}=2,400 \\
& x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6} \geq 0
\end{array}
$$

Now applying the simplex method with the basic feasible solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6}\right)=(0,0,0,12000,4600,2400)
$$

you obtain the following tableau.


|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | RHS |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $x_{2}$ | 0 | 1 | $\frac{3}{8}$ | $\frac{3}{4}$ | 0 | $-\frac{3}{2}$ | 5400 |
| 14400 |  |  |  |  |  |  |  |
| $x_{5}$ | 0 | 0 | $\frac{1}{4}$ | $-\frac{1}{6}$ | 1 | -1 | 200 |
| $x_{1}$ | 1 | 0 | $\frac{3}{4}$ | $-\frac{1}{2}$ | 0 | 3 | 1200 |
| $z_{j}-c_{j}$ | 0 | 0 | $-\frac{3}{4}$ | $\frac{13}{2}$ | 0 | 9 | 99600 |
|  |  |  |  |  |  |  |  |


|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | RHS |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | 0 | 1 | 0 | 1 | $-\frac{3}{2}$ | 0 | 5100 |
| $x_{2}$ | 0 | 0 | 1 | $-\frac{2}{3}$ | 4 | -4 | 800 |
| $x_{3}$ | 1 | 0 | 0 | 0 | -3 | -3 | 1200 |
| $x_{1}-c_{j}$ | 0 | 0 | 0 | 6 | 3 | 6 | 100200 |
|  |  |  |  |  |  |  |  |

From this final tableau, you see that the maximum profit is $\mathrm{N} 100,200$, and this is obtained by the following production levels.

Type A: 1,200 dozen units
Type B: 5,100 dozen units
Type C: 800 dozen units.
Remark 3.3.3 In example 3.3.5, note that the second simplex tableau contains a "tie" for the minimum entry in the bottom row. (Both the first and third entries in the bottom row are -3.) although you chose the first column to represent the departing variable, you could have chosen the third column. A trial of this will give the same solution.

Example 3.3.6 A Business Application: Media Selection The advertising alternatives for a company include television, radio, and newspaper advertisements. The cost and estimates for audience coverage are given in Table 3.3.6.

|  | Television |  | Newspaper |
| :--- | ---: | ---: | ---: |
| Radio |  |  |  |
| Cost per advertisement | N 2,000 | N 600 | N 300 |
| Audience per advertisement | 100,000 | 40,000, | 18,000 |

## UNIT 3. SIMPLEX ALGORITHM (ALGEBRAIC AND TABULAR FORMS)

The local newspaper limits the number of weekly advertisements from a single company to ten. Moreover, in order to balance the advertising among the three types of media, no more than half of the total number of advertisements should occur on the radio, and at least $10 \%$ should occur on television. The weekly advertising budget is $\mathrm{N} \mathrm{18,200}$. How many advertisements should be run in each of the three types of media to maximize the total audience?

Solution. To begin, let $x_{1}, x_{2}$, and $x_{3}$ represent the number of advertisements in television, newspaper, and radio, respectively. The objective function (to maximize) is therefore

$$
z=100000 x_{1}+40000 x_{2}+18000 x_{3}
$$

where $x_{1}, x_{2}, x_{3} \geq 0$. The constraints for this problem are as follows.

$$
\begin{array}{rlr}
2000 x_{1}+600 x_{2}+300 x_{3} & \leq & 18200 \\
& \leq & 10 \\
x_{2} & & \\
x_{3} & \leq 0.5\left(x_{1}+x_{2}+x_{3}\right) \\
& \geq & 0.1\left(x_{1}+x_{2}+x_{3}\right)
\end{array}
$$

A more manageable form of this system of constraints is as follows

$$
\begin{aligned}
20 x_{1}+6 x_{2}+3 x_{3} & \leq 182 \\
x_{2} & \leq 10 \\
-x_{1}-x_{2}+x_{3} & \leq 0 \\
-9 x_{1}+x_{2}+x_{3} & \leq 0
\end{aligned} \text { Constraints }
$$

Putting everything together, you obtain the formulation of the problem as

$$
\begin{aligned}
& \text { Maximize } z=100000 x_{1}+40000 x_{2}+18000 x_{3} \\
& \text { Subject to: } \quad 20 x_{1}+\quad 6 x_{2}+\quad 3 x_{3} \leq 182 \\
& \begin{array}{rlr} 
& x_{2} & \leq 10 \\
-x_{1}- & x_{2}+ & x_{3} \leq 0 \\
-9 x_{1}+ & x_{2}+ & x_{3} \leq 0 \\
x_{1}, & x_{2}, & x_{3} \geq 0
\end{array}
\end{aligned}
$$

Thus, the initial simplex tableau and iteration are shown in the table below.


|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | RHS | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $X_{1}$ | 1 | $\frac{3}{10}$ | $\frac{2}{20}$ | $\frac{1}{2}$ | 0 | 0 | 0 | $\frac{91}{10}$ | $\frac{91}{3}$ |
| $\chi_{5}$ | 0 | (1) | 0 | 0 | 1 | 0 | 0 | 10 | 10 |
| $x_{6}$ | 0 | $-\frac{7}{10}$ | $\frac{23}{20}$ | $\frac{1}{20}$ | 0 | 1 | 0 | $\frac{91}{10}$ |  |
| $x_{7}$ | 0 | $\frac{37}{10}$ | $\frac{47}{20}$ | $\frac{9}{20}$ | 0 | 0 | 1 | $\frac{819}{10}$ | $\frac{819}{37}$ |
| $z_{j}-c_{j}$ | 0 | -10000 | -3000 | 5000 | 0 | 0 | 0 | 910000 |  |


|  | $x_{1}$ | $\chi_{2}$ | $\chi_{3}$ | $\chi_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | RHS | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\chi_{1}$ | 1 | 0 | $\frac{3}{2}$ | $\frac{1}{20}$ | $-\frac{3}{20}$ | 0 | 0 | $\frac{61}{10}$ | $\frac{122}{3}$ |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 10 |  |
| $x_{6}$ | 0 | 0 | 厚 | $\frac{1}{20}$ | $\frac{7}{10}$ | 1 | 0 | $\frac{161}{10}$ | 14 |
| $x_{7}$ | 0 | 0 | $\frac{47}{20}$ | $\frac{9}{20}$ | $-\frac{37}{10}$ | 0 | 1 | $\begin{array}{r}109 \\ \hline 10\end{array}$ | $\frac{898}{47}$ |
| $z_{j}-c_{j}$ | 0 | 0 | 2 | $\frac{118000}{23}$ | $\frac{272000}{23}$ | $\frac{60000}{23}$ | 0 | 1052000 | 4 |


|  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $\chi_{4}$ | $\chi_{5}$ | $x_{6}$ | $x_{7}$ | RHS |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | $\frac{1}{23}$ | $-23$ | $-2^{\frac{3}{3}}$ | 0 | 4 |
| $\chi_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 10 |
| $x_{3}$ | 0 | 0 | 1 | $\frac{1}{23}$ | $\frac{14}{23}$ | $\frac{20}{23}$ | 0 | 14 |
| $x_{7}$ | 0 | 0 | 0 | $\frac{8}{23}$ | - 118 | - 27 | 1 | 12 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | ¢3 <br> $\frac{118000}{}$ <br> 23 | - ${ }^{2723000} 23$ | 60000 <br> 23 | 0 | 1052000 |

From this tableau, you see that the maximum weekly audience for an advertising budget of N 18200 is

$$
z=1,052,000 \text { Maximum weekly audience }
$$

and this occurs when $x_{1}=4, x_{2}=10$, and $x_{3}=14$. The result is sum up here.

| Number of <br> Media |  |  |  |
| :--- | :---: | ---: | ---: |
| Advertisements |  |  |  |$\quad$ Cost | Audience |
| :--- |
| Television |
| Newpaper | 10 | N 8,000 | 400,000 |
| :--- | :--- |
| Radio | 14 |
| N 6,000 | 400,000 |
| Total | 28 |
| N 4,200 | 252,000 |

### 3.3.5 Minimization Problem

A minimization problem is in standard form if it is of the form

$$
\begin{array}{cr}
\text { Minimize } & w=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \\
\text { Subject to } & a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \geq b_{1} \\
& a_{21} x_{1}+a_{22} x_{2}+\cdots+a_{2 n} x_{n} \geq b_{2}  \tag{3.10}\\
& \\
a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n} \geq b_{m}
\end{array}
$$

where $x_{i} \geq 0$ and $b_{i} \geq 0$. The basic procedure used to solve such a problem is to convert it to a maximization problem in standard form, and then apply the simplex method as discussed in unit 4 .

Example 3.3.7 Minimization Problem. Solve the following.

$$
\begin{array}{ll}
\text { Minimize } & w=0.12 x_{1}+0.15 x_{2} \\
\text { Subject to } & 60 x_{1}+60 x_{2} \geq 300 \\
& 12 x_{1}+66 x_{2} \geq 336 \\
& 10 x_{1}+30 x_{2} \geq 390 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Using the simplex method, The first step in converting this problem to a maximization problem is to form the augmented matrix for this system of inequalities. To this augmented matrix you add a last row that represents the coefficients of the objective function, as follows.


Next, form the transpose of this matrix by interchanging its rows and columns.


Note that the rows of this matrix are the columns of the first matrix, and vice versa. Finally, interpret the new matrix as a maximization problem as follows. (To do this, we introduce new variables, $y_{1}, y_{2}$, and $y_{3}$.) You call this corresponding maximization problem the dual of the original minimization problem.

## Dual Maximization Problem

$$
\begin{array}{ll}
\text { Maximize } & z=300 y_{1}+36 y_{2}+90 y_{3} \quad \text { Dual objective function } \\
\text { Subject to } & 60 y_{1}+12 y_{2}+10 y_{3} \leq 0.12 \\
& 60 y_{1}+6 y_{2}+30 y_{3} \leq 0.15
\end{array} \square \text { Dual contraints }
$$

where $y_{1} \geq 0, y_{2} \geq 0$ and $y_{3} \geq 0$.
As it turns out, the solution of the original minimization problem can be found by applying the simplex method to the new dual problem, as follows.


Table 3.11: Initial Tableau and Iteration 1


Thus, the solution of the dual maximization problem is $z=\frac{33}{50}=0.66$. This is the same value you obtained using graphical method. The $x$-values corresponding to this optimal solution are obtained from the entries in the bottom row corresponding to slack variable columns. In other words, the optimal solution occurs when $x_{1}=3$ and $x_{2}=2$.

The fact that a dual maximization problem has the same solution as its original minimization problem is stated formally in a result called the von Neumann Duality Principle, after the American mathematician John von Neumann (1903-1957).

Theorem 3.3.1 The von Neumann Duality Principle The objective value $w$ of a minimization problem in standard form has a minimum value if and only if the objective value $z$ of the dual maximization problem has a maximum value. Moreover, the minimum value of $w$ is equal to the maximum value of $z$.

## Solving a Minimization Problem

The steps involved in solving a minimization problem is summarized as follows.
A minimization problem is in standard form if it is as follows;

$$
\begin{array}{ll}
\text { Minimize } & w=c_{1} x_{1}+c_{2} x_{2}+\cdots+c_{n} x_{n} \\
\text { Subject to: } & a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \geq b_{1} \\
& a_{21} x_{1}+a_{22} x_{2}+\cdots+a_{2 n} x_{n} \geq b_{2} \\
& \cdot \\
& a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n} \geq b_{m}
\end{array}
$$

where $x_{j} \geq 0$ and $b_{i} \geq 0$. To solve this problem you use the following steps

1. Form the augmented matrix for the given system of inequalities, and add a bottom row consisting of the coefficients of the objective function.

2. Form the transpose of this matrix.

3. Form the dual maximization problem corresponding to this transposed matrix. That is,

$$
\begin{array}{ll}
\text { Maximize } & z=b_{1} y_{1}+b_{2} y_{2}+\cdots+b_{n} y_{n} \\
\text { Subject to: } & a_{11} y_{1}+a_{21} y_{2}+\cdots+a_{m 1} y_{m} \leq c_{1} \\
& a_{12} y_{1}+a_{22} y_{2}+\cdots+a_{m 2} y_{m} \leq c_{2}
\end{array}
$$

$$
a_{1 n} y_{1}+a_{2 n} y_{2}+\cdots+a_{m n} y_{m} \leq c_{n}
$$

where $y_{1} \geq 0, y_{2} \geq 0$ and $y_{m} \geq 0$
4. Apply the simplex method to the dual maximization problem. The maximum value of $z$ will be the minimum value of $w$. Moreover, the values of $x_{1}, x_{2}, \ldots, x_{n}$ will occur in the bottom row of the final simplex tableau, in the columns corresponding to the slack variables.

## Example 3.3.8 Solving a Minimization Problem

Solve the following minimization problem.

$$
\begin{array}{ll}
\text { Minimize } & w=3 x_{1}+2 x_{2} \\
\text { Subject to: } & 2 x_{1}+x_{2} \geq 6 \\
& x_{1}+x_{2} \geq 4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. The augmented matrix corresponding to this minimization problem is


Thus, the matrix corresponding to the dual maximization problem is given by the following transpose.


6 . 0

This implies that the dual maximization problem is as follows.
Dual Maximization Problem:

$$
\begin{array}{ll}
\text { Maximize } & z=6 y_{1}+4 y_{2} \\
\text { Subject to: } & 2 y_{1}+y_{2} \leq 3 \\
& y_{1}+y_{2} \leq 4 \\
\text { with } & y_{1}, y_{2} \geq 0
\end{array}
$$

You will now apply the simplex method to the dual problem as follows.


Table 3.12:

From this final simplex tableau, you see that the maximum value of $z$ is 10 . Therefore, the solution of the original minimization problem is

$$
w=10
$$

and this occurs when $x_{1}=2$ and $x_{2}=2$
Both the minimization and the maximization linear programming problems in Example 3.3.8 could have been solved with a graphical method, as indicated in Figure 3.2. Note in Figure 3.2 (a) that the maximum value of $z=6 y_{1}+4 y_{2}$ is the same as the minimum value of $w=3 x_{1}+2 x_{2}$, as shown in Figure 3.2(b).



Figure 3.2:

## Example 3.3.9 Solving a Minimization Problem

Solve the following linear programming problem.

$$
\begin{array}{ll}
\text { Minimize } & w=2 x_{1}+10 x_{2}+8 x_{3} \\
\text { Subject to: } & x_{1}+x_{2}+x_{3} \geq 6 \\
& x_{2}+2 x_{3} \geq 8 \\
& -x_{1}+2 x_{2}+2 x_{3} \geq 4 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. The augmented matrix corresponding to this minimization problem is


Thus, the matrix corresponding to the dual maximization problem is given by the following transpose.


This implies that the dual maximization problem is as follows.
Dual Maximization Problem:

$$
\begin{array}{ll}
\text { Maximize } & z=6 y_{1}+8 y_{2}+4 y_{3} \\
\text { Subject to: } & y_{1}-x_{3} \geq 2 \\
& y_{1}+y_{2}+2 y_{3} \geq 10 \\
& y_{1}+2 y_{2}+2 y_{3} \geq 8 \\
\text { with } & y_{1}, y_{2}, y_{3} \geq 0
\end{array}
$$

Now apply the simplex method to the dual problem as follows.
Basic
variables

Basic

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $\downarrow$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $y_{5}$ | $y_{6}$ | $\mathrm{RHS}(\mathbf{b})$ |
| $y_{4}$ | 0 | 0 | -1 | 1 | 0 | 0 | 2 |
| $y_{5}$ | $\frac{1}{2}$ | 0 | 1 | 0 | 1 | $-\frac{1}{2}$ | 6 |
| $y_{2}$ | $\frac{1}{2}$ | 1 | 1 | 0 | 0 | $\frac{1}{2}$ | 4 |
| $z_{j}-c_{j}$ | -2 | -0 | 4 | 0 | 0 | 4 | 32 |$\rightarrow$ Departing

Entering
Basic
variables

| $\downarrow$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $y_{5}$ | $y_{6}$ | RHS(b) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $y_{1}$ | 1 | 0 | -1 | 1 | 0 | 0 | 2 |
| $y_{5}$ | 0 | 0 | $\frac{3}{2}$ | $-\frac{1}{2}$ | 1 | $-\frac{1}{2}$ | 5 |
| $y_{2}$ | 0 | 1 | $\frac{3}{2}$ | $-\frac{1}{2}$ | 0 | $\frac{1}{2}$ | 3 |
| $z_{j}-c_{j}$ | 0 | 0 | 2 | 2 | 0 | 4 | 36 |
|  |  |  |  | $\uparrow$ | $\uparrow$ | $\uparrow$ |  |
|  |  |  |  | $x_{1}$ | $x_{2}$ | $x_{3}$ |  |

## Table 3.13: Final Tableau

From this final simplex tableau, you see that the maximum value of $z$ is 36 . Therefore, the solution of the original minimization problem is

$$
w=36 \text { Minimum Value }
$$

and this occurs when $x_{1}=2, x_{2}=0$, and $x_{3}=4$.

### 3.3.6 Applications

## Example 3.3.10 A Business Application: Minimum Cost

A small petroleum company owns two refineries. Refinery 1 costs N 20,000 per day to operate, and it can produce 400 barrels of high-grade oil, 300 barrels of medium-grade oil, and 200 barrels of low-grade oil each day. Refinery 2 is newer and more modern. It costs $\mathrm{N} 25,000$ per

## UNIT 3. SIMPLEX ALGORITHM (ALGEBRAIC AND TABULAR FORMS)

day to operate, and it can produce 300 barrels of high-grade oil, 400 barrels of medium-grade oil, and 500 barrels of low-grade oil each day.

The company has orders totalling 25,000 barrels of high-grade oil, 27,000 barrels of mediumgrade oil, and 30,000 barrels of low-grade oil. How many days should it run each refinery to minimize its costs and still refine enough oil to meet its orders?

Solution. To begin, let $x_{1}$ and $x_{2}$ represent the number of days the two refineries are operated. Then the total cost is given by

$$
C=20000 x_{1}+25000 x_{2} \text { Objective function }
$$

The constraints are given by
(High-grade) $400 x_{1}+300 x_{2} \geq$
25000

## Constraints

(Medium-grade) $300 x_{1}+400 x_{2} \geq 27000 \square$

$$
\text { (Low-grade) } 200 x_{1}+500 x_{2} \geq 30000
$$

where $x_{1} \geq 0$ and $x_{2} \geq 0$. Thus the linear programming model of this problem is as follows

$$
\begin{array}{ll}
\text { Minimize } & C=20000 x_{1}+25000 x_{2} \\
\text { Subject to: } & 400 x_{1}+300 x_{2} \geq 25000 \\
& 300 x_{1}+400 x_{2} \geq 27000 \\
& 200 x_{1}+500 x_{2} \geq 30000 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

The augumented matrix corresponding to this minimization problem is. The augumented matrix corresponding to this minimization problem is


The matrix corresponding to the dual maximization problem is given by the transpose of the augmented matrix below


Applying the simplex method to the dual problem as follows.
Basic
variables

| $\downarrow$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $y_{5}$ | RHS(b) |
| :---: | :--- | :--- | :--- | :--- | :---: | :--- |
| $y_{4}$ | 400 | 300 | 200 | 1 | 0 | 20000 |
| $y_{5}$ | 300 | 400 | 800 | 0 | 1 | 25000 |$\rightarrow$ Departing

Entering
Basic
variables

| $\downarrow$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $y_{5}$ | RHS(b) |
| :---: | :--- | :--- | :--- | :--- | :---: | :--- |
| $y_{4}$ | $\mathbf{2 8 0}$ | 140 | 0 | 1 | $-\frac{2}{5}$ | 10000 |
| $y_{3}$ | $\frac{3}{5}$ | $\frac{4}{5}$ | 1 | 0 | $\frac{1}{500}$ | 50 |
| $z_{j}-c_{j}$ | -7000 | -3000 | 0 | 0 | 60 | 1500000 |$\rightarrow$ Departing

Entering
Basic
variables

| $\downarrow$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $y_{5}$ | RHS(b) |
| :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $y_{1}$ | 1 | $\frac{1}{2}$ | 0 | $\frac{1}{280}$ | $-\frac{1}{700}$ | $\frac{250}{70}$ |
| $y_{3}$ | 0 | $\frac{1}{2}^{2}$ | 1 | $-\frac{3}{1400}$ | $\frac{1}{350}$ | $\frac{200}{7}$ |
| $z_{\boldsymbol{j}}-c_{j}$ | 0 | 500 | 0 | 25 | 50 | 1750000 |
|  |  |  |  | $\uparrow$ | $\uparrow$ |  |
|  |  |  |  | $x_{1}$ | $x_{2}$ |  |

From the third simplex tableau, we see that the solution to the original minimization problem is

$$
C=N 1750000 \text { Minimum cost }
$$

and this occurs when $x_{1}=25$ and $x_{2}=50$. Thus, the two refineries should be operated for the following number of days.

Refinery 1: 25 days
Refinery 2: 50 days
Note that by operating the two refineries for this number of days, the company will have produced the following amounts of oil.

High-grade oil: $25(400)+50(300)=25000$ barrels
Medium-grade oil: $25(300)+50(400)=27500$ barrels
Low-grade oil: $25(200)+50(500)=30000$ barrels

Thus, the original production level has been met (with a surplus of 500 barrels of medium-grade oil).

### 3.4 Conclusion

In this unit you considered how to solve linear programming problem using simplex methodAlgebraic and tabular form. You have learnt how to solve a linear programming problem which has a maximization objective function using the simplex method. and also considered how to solve a linear programming problem with minimization type-objective function.

### 3.5 Summary

Having gone through this unit, you now know how to solve linear programming problem using the algebraic and tabular simplex algorithms.

### 3.6 Tutor Marked Assignments(TMAs)

## Exercise 3.6.1

In Exercises 1-4, write the simplex tableau for the given linear programming problem. You do not need to solve the problem.
1.

Maximize $z=x_{1}+2 x_{2}$
Subject to $2 x_{1}+x_{2} \leq 8$

$$
x_{1}+x_{2} \leq 5
$$

with $\quad x_{1}, x_{2} \geq 0$
2.

Maximize $z=x_{1}+3 x_{2}$
Subject to $x_{1}+x_{2} \leq 4$

$$
x_{1}-x_{2} \leq 1
$$

with

$$
x_{1}, x_{2} \geq 0
$$

3. 

Maximize $z=2 x_{1}+3 x_{2}+4 x_{3}$
Subject to $x_{1}+2 x_{2} \leq 12$

$$
x_{1}+x_{3} \leq 8
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

4. 

Maximize $z=6 x_{1}-9 x_{2}$
Subject to $2 x_{1}-3 x_{2} \leq 6$

$$
x_{1}+x_{2} \leq 20
$$

with

$$
x_{1}, x_{2} \geq 0
$$

In Exercises 5-8, Explain why the linear programming problem is not in standard form as given.
5.

Minimize $\quad z=x_{1}+x_{2}$
Subject to $x_{1}+2 x_{2} \leq 4$
with $\quad x_{1}, x_{2} \geq 0$
6.

Maximize $z=x_{1}+x_{2}$
Subject to $x_{1}+2 x_{2} \leq 6$

$$
2 x_{1}-x_{2} \leq-1
$$

with $\quad x_{1}, x_{2} \geq 0$
7.

Maximize $z=x_{1}+x_{2}$
Subject to $x_{1}+x_{2}+3 x_{3} \leq 12$
$2 x_{1}-2 x_{3} \geq 1$
$x_{2}+x_{3} \leq 0$
with $\quad x_{1}, x_{2}, x_{3} \geq 0$
8.

Maximize $z=x_{1}+x_{2}$
Subject to $x_{1}+x_{2} \geq 4$

$$
2 x_{1}+x_{2} \geq 6
$$

with $x_{1}, x_{2} \geq 0$

In Exercises 9-20, use the simplex method to solve the given linear programming problem.
9. Maximize $z=x_{1}+2 x_{2}$

Subject to: $x_{1}+4 x_{2} \leq 8$

$$
x_{1}+x_{2} \leq 12
$$

with $x_{1}, x_{2} \geq 0$
10. Maximize $z=x_{1}+2 x_{2}$

Subject to: $x_{1}+2 x_{2} \leq 6$

$$
3 x_{1}+2 x_{2} \leq 12
$$

with

$$
x_{1}, x_{2} \geq 0
$$

11. Maximize $z=5 x_{1}+2 x_{2}+8 x_{3}$

Subject to: $2 x_{1}-4 x_{2}+x_{3} \leq 42$

$$
2 x_{1}+3 x_{2}-x_{3} \leq 42
$$

$$
6 x_{1}-x_{2}+3 x_{3} \leq 42
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$
12. Maximize $z=x_{1}-x_{2}+2 x_{3}$

Subject to: $2 x_{1}+2 x_{2} \leq 8$

$$
x_{3} \leq 5
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

13. Maximize $z=4 x_{1}+5 x_{2}$

Subject to: $x_{1}+x_{2} \leq 10$

$$
3 x_{1}+7 x_{2} \leq 42
$$

with

$$
x_{1}, x_{2} \geq 0
$$

14. Maximize $z=x_{1}+2 x_{2}$

Subject to: $x_{1}+3 x_{2} \leq 15$

$$
2 x_{1}-x_{2} \leq 12
$$

with

$$
x_{1}, x_{2} \geq 0
$$

15. Maximize $z=3 x_{1}+4 x_{2}+x_{3}+7 x_{4}$

Subject to: $8 x_{1}+3 x_{2}+4 x_{3}+x_{4} \leq 7$

$$
\begin{aligned}
& 2 x_{1}+6 x_{2}+x_{3}+5 x_{4} \leq 3 \\
& x_{1}+4 x_{2}+5 x_{3}+2 x_{4} \leq 8
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3}, x_{4} \geq 0
$$

16. Maximize $z=x_{1}$

Subject to: $3 x_{1}+2 x_{2} \leq 60$

$$
\begin{aligned}
& x_{1}+2 x_{2} \leq 28 \\
& x_{1}+4 x_{2} \leq 48
\end{aligned}
$$

with $\quad x_{1}, x_{2} \geq 0$
17. Maximize $z=x_{1}-x_{2}+x_{3}$

Subject to: $2 x_{1}+x_{2}-x_{3} \leq 40$

$$
x_{1}+x_{3} \leq 25
$$

$$
2 x_{2}+3 x_{3} \leq 32
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

18. Maximize $z=2 x_{1}+x_{2}+3 x_{3}$

Subject to: $x_{1}+x_{2}+x_{3} \leq 59$

$$
2 x_{1}+3 x_{3} \leq 75
$$

$$
x_{2}+6 x_{3} \leq 54
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

19. Maximize $z=x_{1}+2 x_{2}-x_{4}$

Subject to: $x_{1}+2 x_{2}+3 x_{3} \leq 24$

$$
3 x_{2}+7 x_{3}+x_{4} \leq 42
$$

with

$$
x_{1}, x_{2}, x_{3}, x_{4} \geq 0
$$

20. Maximize $z=x_{1}+2 x_{2}+x_{3}-x_{4}$

Subject to: $x_{1}+x_{2}+3 x_{3}+4 x_{4} \leq 60$

$$
x_{2}+2 x_{3}+5 x_{4} \leq 50
$$

$$
2 x_{1}+3 x_{2}+6 x_{4} \leq 72
$$

with $\quad x_{1}, x_{2}, x_{3}, x_{4} \geq 0$

## Exercise 3.6.2

In Exercise 1-6, determine the dual of the given minimization problem.

1. Minimize $w=3 x_{1}+3 x_{2}$

Subject to: $2 x_{1}+x_{2} \geq 15$

$$
x_{1}+x_{2} \geq 12
$$

with

$$
x_{1}, x_{2} \geq 0
$$

2. Minimize $w=2 x_{1}+x_{2}$

Subject to: $5 x_{1}+x_{2} \geq 9$

$$
2 x_{1}+2 x_{2} \geq 10
$$

with $\quad x_{1}, x_{2} \geq 0$
3. Minimize $w=4 x_{1}+x_{2}+x_{3}$

Subject to: $3 x_{1}+2 x_{2}+x_{3} \geq 23$

$$
x_{1}+x_{3} \geq 10
$$

$$
8 x_{1}+x_{2}+2 x_{3} \geq 40
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

4. Minimize $w=9 x_{1}+6 x_{2}$

Subject to: $x_{1}+2 x_{2} \geq 5$

$$
\begin{aligned}
& 2 x_{1}+2 x_{2} \geq 8 \\
& 2 x_{1}+x_{2} \geq 6
\end{aligned}
$$

with

$$
x_{1}, x_{2} \geq 0
$$

5. Minimize $w=14 x_{1}+20 x_{2}+24 x_{3}$

Subject to: $x_{1}+x_{2}+2 x_{3} \geq 7$

$$
x_{1}+2 x_{2}+x_{3} \geq 4
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

6. Minimize $w=9 x_{1}+4 x_{2}+10 x_{3}$

Subject to: $2 x_{1}+x_{2}+3 x_{3} \geq 6$

$$
6 x_{1}+x_{2}+x_{3} \geq 9
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

In Exercises 7-12, (a) solve the given minimization problem by the graphical method, (b) formulate the dual problem, and (c) solve the dual problem by the graphical method.
7. Minimize $w=2 x_{1}+2 x_{2}$

Subject to: $x_{1}+2 x_{2} \geq 3$

$$
3 x_{1}+2 x_{2} \geq 5
$$

with $\quad x_{1}, x_{2} \geq 0$
8. Minimize $w=14 x_{1}+20 x_{2}$

Subject to: $x_{1}+2 x_{2} \geq 4$

$$
\begin{aligned}
& 7 x_{1}+6 x_{2} \geq 20 \\
& x_{1}, x_{2} \geq 0
\end{aligned}
$$

9. Minimize $w=x_{1}+4 x_{2}$

Subject to: $x_{1}+x_{2} \geq 3$

$$
-x_{1}+2 x_{2} \geq 2
$$

with $\quad x_{1}, x_{2} \geq 0$
10. Minimize $w=2 x_{1}+6 x_{2}$

Subject to: $-2 x_{1}+3 x_{2} \geq 0$

$$
\begin{aligned}
& x_{1}+3 x_{2} \geq 9 \\
& x_{1}, x_{2} \geq 0
\end{aligned}
$$

11. Minimize $w=6 x_{1}+3 x_{2}$

Subject to: $4 x_{1}+x_{2} \geq 4$

$$
x_{2} \geq 2
$$

with $\quad x_{1}, x_{2} \geq 0$
12. Minimize $w=x_{1}+6 x_{2}$

Subject to: $2 x_{1}+3 x_{2} \geq 15$

$$
\begin{aligned}
& -x_{1}+2 x_{2} \geq 3 \\
& x_{1}, x_{2} \geq 0
\end{aligned}
$$

In Exercises 13-29, solve the given minimization problem by solving the dual maximization problem with the simplex method.
13. Minimize $w=x_{2}$

Subject to: $x_{1}+5 x_{2} \geq 10$

$$
-6 x_{1}+5 x_{2} \geq 3
$$

with

$$
x_{1}, x_{2} \geq 0
$$

14. Minimize $w=3 x_{1}+8 x_{2}$

Subject to: $2 x_{1}+7 x_{2} \geq 9$

$$
x_{1}+2 x_{2} \geq 4
$$

with $\quad x_{1}, x_{2} \geq 0$
15. Minimize $w=2 x_{1}+x_{2}$

Subject to: $5 x_{1}+x_{2} \geq 9$

$$
2 x_{1}+2 x_{2} \geq 10
$$

with

$$
x_{1}, x_{2} \geq 0
$$

16. Minimize $w=2 x_{1}+2 x_{2}$

Subject to: $3 x_{1}+x_{2} \geq 6$

$$
-4 x_{1}+2 x_{2} \geq 2
$$

with $\quad x_{1}, x_{2} \geq 0$
17. Minimize $w=8 x_{1}+4 x_{2}+6 x_{3}$

Subject to: $3 x_{1}+2 x_{2}+x_{3} \geq 6$

$$
\begin{aligned}
& 4 x_{1}+x_{2}+3 x_{3} \geq 7 \\
& 2 x_{1}+x_{2}+4 x_{3} \geq 8
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

18. Minimize $w=8 x_{1}+16 x_{2}+18 x_{3}$

Subject to: $2 x_{1}+2 x_{2}-2 x_{3} \geq 4$

$$
\begin{aligned}
& -4 x_{1}+3 x_{2}-x_{3} \geq 1 \\
& x_{1}-x_{2}+3 x_{3} \geq 8
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

19. Minimize $w=6 x_{1}+2 x_{2}+3 x_{3}$

Subject to: $3 x_{1}+2 x_{2}+x_{3} \geq 28$

$$
6 x_{1}+x_{3} \geq 24
$$

$$
3 x_{1}+x_{2}+2 x_{3} \geq 40
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

20. Minimize $w=42 x_{1}+5 x_{2}+17 x_{3}$

Subject to: $3 x_{1}-x_{2}+7 x_{3} \geq 5$

$$
\begin{aligned}
& -3 x_{1}-x_{2}+x_{3} \geq 8 \\
& 6 x_{1}+x_{2}+x_{3} \geq 16
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

## References

1. Mokhtar S. Bazaraa, John J. Jarvis: Linear Programming and Network Flows, John Wiley and Sons, New York. 1977
2. Luenberger D. G. Introduction to Linear and Nonlinear Programming, Addison-Wesley, Reading, Mass., 1973.
3. Shetty, C. M., Solving Linear Programming Problems with Variable parameters, Journal of Industrial Engineering, 10(6), 1959.

## UNIT 4

## ARTIFICIAL VARIABLES TECHNIQUE

### 4.1 Introduction

LPP in which constraints may also have $\geq$ and $=$ signs after ensuring that all $b_{i} \geq 0$ are considered in this section. In such cases basis matrix cannot be obtained as an identify matrix in the starting simplex table, therefore you have to introduce a new type of variable called the artificial variable. These variables are fictitious and cannot have any physical meaning. The
artificial variable technique is merely a device to get the starting basic feasible solution, so that simplex procedure may be adopted as usual until the optimal solution is obtained.

### 4.2 Objectives

In this section you shall learn two methods for solving LPP in which you have to introduce artificial variables. The methods are

1. The Charne's Big $M$ Method or the Method of Penalties.
2. The Two-Phase Simplex Method.

### 4.3 Main Content

### 4.3.1 The Charne's Big M Method

The following steps are involved in solving an LPP using the Big M method.
Step 1. Express the problem in the standard form.

Step 2. Add non-negative artificial variables to the left side of each of the equations corresponding to constraints to the type $\geq$ or $=$. However, addition of these artificial variables causes violation of the corresponding constraints. Therefore, you would like to get rid of these variables and not allow them to appear in the final solutions. This is achieved by assigning a very large penalty ( $-M$ for maximization and $M$ for minimization) in the objective function.

Step 3. Solve the modified LPP by simplex method, until any one of the three cases may arise.

1. If no artificial variable appears in the basis and the optimality conditions are satisfied, then the current solution is an optimal basic feasible solution.
2. If at least one artificial variable in the basis at zero level and the optimality condition is satisfied, then the current solution is an optimal basic feasible solution (though degenerated).
3. If at least one artificial variable appears in the basis at positive level and the optimality condition is satisfied, then the original problem has no feasible solution. The solution satisfies the constraints but does not optimize the objective function, since it contains a very large penalty $M$ and is called pseudo optimal solution.

Note: While applying simplex method, whenever an artificial variable happens to leave the basis, you have to drop that artificial variable and omit all the entries corresponding to its column from the simplex table.

Example 4.3.1 Use penalty method to solve the following problem

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+2 x_{2} \\
\text { Subject to: } & 2 x_{1}+x_{2} \leq 2 \\
& 3 x_{1}+4 x_{2} \geq 12 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. By introducing slack variable slack variable $x_{3} \geq 0$, surplus variable $x_{4} \geq 0$ and artificial variable $A_{1} \geq 0$, the given LPP can be reformulated as:

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+2 x_{2}+0 x_{3}+0 x_{4}-M A_{1} \\
\text { Subject to: } & 2 x_{1}+x_{2}+x_{3}=2 \\
& 3 x_{1}+4 x_{2}-x_{4}+A_{1}=12 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

The starting feasible solution is $x_{3}=2, A_{1}=12$.

## Initial tableau



Since some of the $z_{j}-c_{j} \leq 0$, the current feasible solution is not optimum. Choose the most negative $z_{j}-c_{j}=-4 M-2$. Therefore $x_{2}$ variable enters the basis, and the basic variable $x_{3}$ leaves the basis.

## First Iteration



Since all $z_{j}-c_{j} \geq 0$ and an artificial variable appears in the basis, at positive level, the given LPP does not possess any feasible solution. But the LPP possesses a pseudo optimal solution.

Example 4.3.2 Solve the LPP.

$$
\begin{array}{ll}
\text { Minimize } & z=4 x_{1}+x_{2} \\
\text { Subject to: } & 3 x_{1}+x_{2}=3 \\
& 4 x_{1}+3 x_{2} \geq 6 \\
& x_{1}+2 x_{2} \leq 4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Since the objective function is minimization, you have to convert it to maximization using $\min z=-\max (-z)=-\max z^{*}$, where $z^{*}=-z$, so that you have

$$
\begin{array}{ll}
\text { Maximize } & z^{*}=-4 x_{1}- \\
& x_{2}
\end{array}
$$

Subject to: $3 x_{1}+x_{2}=3$

$$
\begin{array}{ll} 
& 4 x_{1}+3 x_{2} \geq 6 \\
& x_{1}+2 x_{2} \leq 4 \\
\text { with } \quad & x_{1}, x_{2} \geq 0
\end{array}
$$

Convert the given LPP into standard form by adding artificial variables $A_{1}, A_{2}$, surplus variable $x_{3}$ and slack variable $x_{4}$ to get the initial basic feasible solution.

$$
\begin{gathered}
\text { Maximize } z^{*}=-4 x_{1}-x_{2}+0 x_{3}+0 x_{4}-M A_{1}+M \\
A_{2}
\end{gathered}
$$

Subject to: $3 x_{1}+x_{2}+A_{1}=3$

$$
\begin{aligned}
& 4 x_{1}+3 x_{2}-x_{3}+A_{2}=6 \\
& x_{1}+2 x_{2}+x_{4}=4
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3}, x_{4}, A_{1}, A_{2} \geq 0, \text { and } M>1
$$

The starting feasible solution is $A_{1}=3, A_{2}=6, x_{4}=4$.

## Initial solution



Since some of the $z_{j}-c_{j} \leq 0$, the current feasible solution is not optimum. $x_{2}$ enters the basis and the basic variable $x_{4}$ leaves the basis.

## First Iteration



Since $z_{1}-c_{1}$ is negative, the current feasible solution is not optimum. Therefore, $x_{1}$ variable enters the basis and the artificial variable $A_{2}$ leaves the basis.

## Second Iteration



Since $z_{4}-c_{4}$ is most negative, $x_{3}$ enters the basis and the artificial variable $A_{1}$ leaves the basis.

## Third Iteration



Since $z_{4}-c_{4}$ is most negative, $x_{4}$ enters the basis and $x_{3}$ leaves the basis.

## Fourth Iteration



Since all $z_{j}-c_{j} \geq 0$, the solution is optimum and is given by $x_{1}=3 / 5, x_{2}=6 / 5$, and $\max z=-18 / 5$. Therefore $\min z=-\max (-z)=18 / 5$.

Example 4.3.3 Solve the LPP by the $\operatorname{Big} M$ method.

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+2 x_{2}+3 x_{3}-x_{4} \\
\text { Subject to: } & x_{1}+2 x_{2}+3 x_{3}=15 \\
& 2 x_{1}+x_{2}+5 x_{3}=20 \\
& x_{1}+2 x_{2}+x_{3}+x_{4}=4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Since the constraints are equations, introduce artificial variables $A_{1}, A_{2} \geq 0$. The reformulated problem is given as follows

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+2 x_{2}+3 x_{3}-x_{4}-M A_{1}-M A_{2} \\
\text { Subject to: } & x_{1}+2 x_{2}+3 x_{3}+A_{1}=15 \\
& 2 x_{1}+x_{2}+5 x_{3}+A_{2}=20 \\
& x_{1}+2 x_{2}+x_{3}+x_{4}=4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

The Initial solution is given by $A_{1}=15, A_{2}=20$, and $x_{4}=10$.

## Initial solution



Since $z_{3}-c_{3}$ is most negative, $x_{3}$ enters the basis and the basic variable $A_{2}$ leaves the basis.

## First Iteration



Since $z_{2}-c_{2}$ is most negative, $x_{2}$ enters the basis and the basic variable $A_{1}$ leaves the basis.

## Second Iteration



Since $z_{1}-c_{1}$ is most negative, the current feasible solution is not optimum. Therefore, $x_{1}$ enters the basis and the basis and the basic variable $x_{4}$ leaves the basis

## Third Iteration

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :--- | :--- | :--- | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 16 | 156 |
| $x_{3}$ | 0 | 0 | 1 | $3 / 6$ | 156 |
| $x_{1}$ | 1 | 0 | 0 | 76 | 156 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 4 | 15 |
|  |  |  |  |  |  |

Since all $z_{j}-c_{j} \geq 0$, the solution is optimum and is given by $x_{1}=x_{2}=x_{3}=15 / 6=5 / 2$ and $\max z=15$.

### 4.3.2 The Two-Phase Simplex Method

The two-phase method is another method to solve a given LPP involving some artificial variables. The solution is obtained in two phases.

## Phase I

In this phase, you have to construct an auxilliary LPP leading to a final simplex tableau containing a basic feasible solution to the original problem.

Step 1 Assign a cost -1 to each artificial variable and a cost 0 to all other variables and get a new objective function

$$
z^{*}=-A_{1}-A_{2}-\cdots
$$

where $A_{i}$ are artificial variables.
Step 2 Write down the auxiliary LPP in which the new objective function is to be maximized, subject to the given set of constraints.

Step 3 Solve the auxiliary LPP by simplex method until either of the following three cases arise:
(i) $\operatorname{Max} z^{*}<0$ and at least one artificial variable appears in the optimum basis at positive level.
(ii) $\operatorname{Max} z^{*}=0$ and at least one artificial variable appears in the optimum basis at zero level.
(iii) $\operatorname{Max} z^{*}=0$ and no artificial variable appears in the optimum basis.

In case (i), given LPP does not possess any feasible solution. where as in cases (ii) and (iii) you go to phase II.

## Phase II

Use the optimum basic feasible solution of phase I as a starting solution for the solution for the original LPP. Assign the actual costs to the variable in the objective function and a zero cost to every artifical variable in the basis at zero level. Delete the artifical variable column that is eliminated from the basis in phase 1 from the table. Apply simplex method to the modified simplex table obtained at the end of phase 1 till an optimum basic feasible solution is obtained or till there is an indication of unbounded solution.

Example 4.3.4 Use two-phase simplex method to solve,

$$
\begin{array}{ll}
\text { Maximize } & z=5 x_{1}+3 x_{2} \\
\text { Subject to } & 2 x_{1}+x_{2} \leq 1 \\
& x_{1}+4 x_{2} \geq 6 \\
\text { with } & x_{1}, x_{2} \geq 0 .
\end{array}
$$

Solution. Convert the given problem into a standard form by adding slack, surplus and artificial variables. You from the auxiliary LPP by assigning the cost -1 to the artificial variable and 0 to all the other variables.

## Phase 1

$$
\begin{array}{ll}
\text { Maximize } & z^{*}=0 x_{1}+0 x_{2}+0 x_{3}+0 x_{4}-1 A_{1} \\
& 2 x_{1}+x_{2}+x_{3}=1 \\
& x_{1}+4 x_{2}-x_{4}+A_{1}=6 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, A_{1} \geq 0
\end{array}
$$

Initial basic feasible solution is given by $x_{3}=1, A_{1}=6$.


| $B$ |  | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $A_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 2 | 1 | 1 | 0 | 0 | $x_{B}$ |
| $A_{1}$ | -7 | 0 | -4 | -1 | 1 | 2 |
| $z_{j}-c_{j}$ | 7 | 0 | 4 | 1 | 0 | -2 |
|  |  |  |  |  |  |  |

Since all $z_{j}-c_{j} \geq 0$, an optimum feasible solution to the auxiliary LPP is obtained. But as $\operatorname{Max} z^{*}<0$, and an artificial variable $A_{1}$ is in the basis at a positive level, the original LPP does not posses any feasible solution.

Example 4.3.5 Solve by two phase simplex method

$$
\begin{array}{ll}
\text { Maximize } & z=-4 x_{1}-3 x_{2}-9 x_{3} \\
\text { Subject to: } & 2 x_{1}+4 x_{2}+6 x_{3} \geq 15 \\
& 6 x_{1}+x_{2}+6 x_{3} \geq 12 \\
& x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. Convert the given LP ${ }^{3}$ into standard form by introducing surplus variables $x_{3}, x_{4}$ and artificial variables $A_{1}, A_{2}$. The initial solution is given by $A_{1}=15, A_{2}=12$.

## Phase I

Construct an auxiliary LPP by assigning a cost 0 to all the variables and -1 to each artificial variable subject to the given set of constraints, and it is given by

$$
\begin{array}{ll}
\text { Maximize } & z^{*}=0 x_{1}+0 x_{2}+0 x_{3}+0 x_{4}+0 x_{5}-1 A_{1}-1 A_{2} \\
\text { Subject to: } & 2 x_{1}+4 x_{2}+6 x_{3}+x_{3}+A_{1}=15 \\
& 6 x_{1}+x_{2}+6 x_{3}-x_{4}+A_{2}=12
\end{array}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $A_{2}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $A_{1}$ | 2 | 4 | 6 | -1 | 0 | 1 | 0 | 15 | $5 / 2$ |
| $A_{2}$ | 6 | 1 | 6 | 0 | -1 | 0 | 1 | 12 | $2 \rightarrow$ |
| $z_{j}-c_{j}$ | -8 | -5 | $-12 \uparrow$ | 1 | 1 | 0 | 0 | -27 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $A_{2}$ | $x_{B}$ | $\theta$ |
| $A_{1}$ | -4 | 3 | 0 | -1 | 1 | 1 | -1 | 3 | $1 \rightarrow$ |
| $x_{3}$ | 1 | $1 / 6$ | 1 | 0 | $-1 / 6$ | 0 | $1 / 6$ | 2 | 12 |
| $z_{j}-c_{j}$ | 4 | -3 | 0 | 1 | -1 | 0 | 2 | -3 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $A_{2}$ | $x_{B}$ | $\theta$ |
| $x_{2}$ | $-4 / 3$ | 1 | 0 | $-1 / 3$ | $1 / 3$ | $1 / 3$ | $-1 / 3$ | 1 |  |
| $x_{3}$ | $22 / 18$ | 0 | 1 | $1 / 18$ | $-4 / 18$ | $-1 / 18$ | $4 / 18$ | 116 |  |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 1 | 1 | 1 | 1 | 0 |  |

Since all $z_{j}-c_{j} \geq 0$, the current basic feasible solution is optimal. Since Max $z^{*}=0$ and no artificial variable appears in the basis, you will proceed to phase II.

## Phase II

Consider the final simplex table of phase I; also consider the actual cost associated with the original variables. Delete the artificial variables $A_{1}, A_{2}$ column from the table as these variables are eliminated from the basis in phase I.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | $-4 / 3$ | 1 | 0 | $-1 / 3$ | $1 / 3$ | 1 |  |
| $x_{3}$ | $22 \Lambda 8$ | 0 | 1 | $1 / 8$ | $-4 \Lambda 8$ | $11 / 6$ |  |
| $z_{j}-c_{j}$ | 4 | 3 | 9 | 0 | 0 | 0 |  |

Recall that $z=-4 x_{1}-3 x_{2}-9 x_{3}$. Thus multiply row 1 and row 2 in the above table by 3
and -9 respectively and add to row 3 , to get

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{2}$ | $-4 / 3$ | 1 | 0 | $-1 / 3$ | $1 / 3$ | 1 | - |
| $x_{3}$ | $\mathbf{2 2} / \mathbf{1 8}$ | 0 | 1 | $1 / 8$ | $-4 \Lambda 8$ | $11 / 6$ | $3 / 2 \rightarrow$ |
| $z_{j}-c_{j}$ | $-3 \uparrow$ | 0 | 0 | $1 / 2$ | 1 | $-39 / 2$ |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| $x_{2}$ | 0 | 1 | $12 \Lambda 1$ | $-3 / 1$ | $-1 / 1$ | 3 |  |
| $x_{1}$ | 1 | 0 | $18 / 22$ | $1 / 22$ | $-4 / 22$ | $3 / 2$ |  |
| $z_{j}-c_{j}$ | 0 | 0 | $27 \Lambda 1$ | $7 \Lambda 1$ | 1 | -15 |  |

Since all $z_{j}-c_{j} \geq 0$, the current basic feasible solution is optimal. Therefore the optimal solution is given by $\max z=-15, x_{1}=3 / 2, x_{2}=3, x_{3}=0$.

### 4.4 Conclusion

In this unit, you have considered LPP problems, methods of solving linear programming problem with $\geq$ type or $=$ type constraint and positive right hand side. You have learnt how to initialize your solution in such cases by introducing an artificial variable, and solving the problem using the big- $M$ method or the two-phase method.

### 4.5 Summary

Having gone through this unit, you are now able to
(i) Initialize the solution of a linear programming problem with $\geq$-type constraint.
(ii) Use the big- $M$ and the phase II method to solve some linear programming problems.

### 4.6 Tutor Marked Assignments(TMAs)

## Exercise 4.6.1

1. Minimize $z=12 x_{1}+12 x_{2}$

Subject to: $6 x_{1}+8 x_{2} \geq 100$

$$
7 x_{1}+12 x_{2} \geq 120
$$

with

$$
x_{1}, x_{2} \geq 0
$$

[Ans. $x_{1}=15, x_{2}=5 / 4$, and $\left.\min z=205\right]$
2. Maximize $z=2 x_{1}+x_{2}+3 x_{3}$

Subject to: $x_{1}+x_{2}+2 x_{3} \geq 5$

$$
2 x_{1}+3 x_{2}+4 x_{3}=12
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

[Ans. $x_{1}=3, x_{2}=2, x_{3}=0$ and $\left.\min z=8\right]$
3. Maximize $z=2 x_{1}+4 x_{2}+x_{3}$

Subject to: $x_{1}-2 x_{2}-x_{3} \geq 5$

$$
\begin{aligned}
& 2 x_{1}-x_{2}+2 x_{3}=2 \\
& -x_{1}+2 x_{2}+2 x_{3} \geq 1
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

4. Minimize $z=4 x_{1}+3 x_{2}+x_{3}$

Subject to: $x_{1}+2 x_{2}+4 x_{3} \geq 12$

$$
3 x_{1}+2 x_{2}+x_{3} \geq 12
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

[Ans. $x_{1}=0, x_{2}=10 / 3, x_{3}=4 / \beta$ and $\min z=34 / 3$ ]
5. Maximize $z=2 x_{1}+3 x_{2}+5 x_{3}$

Subject to: $3 x_{1}+10 x_{2}+5 x_{3} \geq 15$

$$
\begin{aligned}
& 33 x_{1}-10 x_{2}+9 x_{3} \leq 33 \\
& x_{1}+2 x_{2}+2 x_{3} \geq 4
\end{aligned}
$$

with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

Use the two phase method to solve the following LPP.
6. Maximize $z=2 x_{1}+x_{2}+x_{3}$

Subject to: $4 x_{1}+6 x_{2}+3 x_{3} \leq 8$

$$
\begin{aligned}
& 3 x_{1}-6 x_{2}-4 x_{3} \leq 1 \\
& 2 x_{1}+3 x_{2}-5 x_{3} \geq 4
\end{aligned}
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$
[Ans. $x_{1}=9 / \pi, x_{2}=10 / 21, x_{3}=0$ and $\max z=64 / 21$ ]
7. Maximize $z=2 x_{1}+x_{2}+x_{3}$

Subject to: $4 x_{1}+6 x_{2}+3 x_{3} \leq 8$

$$
\begin{aligned}
& 3 x_{1}-6 x_{2}-4 x_{3} \leq 1 \\
& 2 x_{1}+3 x_{2}-5 x_{3} \geq 4
\end{aligned}
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$
[Ans. $x_{1}=9 /, x_{2}=10 / 21, x_{3}=0$ and $\max z=64 / 21$ ]
8. Minimize $z=-2 x_{1}-x_{2}$

Subject to: $x_{1}+x_{2} \geq 2$

$$
x_{1}+x_{2} \leq 4
$$

with

$$
x_{1}, x_{2} \geq 0
$$

[Ans. $x_{1}=4, x_{2}=0$ and $\left.\min z=-8\right]$
9. Maximize $z=5 x_{1}-2 x_{2}+3 x_{3}$

Subject to: $2 x_{1}+2 x_{2}-x_{3} \geq$
2

$$
\begin{aligned}
& 3 x_{1}-4 x_{2} \leq 3 \\
& x_{2}+3 x_{3} \leq 5
\end{aligned}
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$
[Ans. $x_{1}=23 / 3, x_{2}=5, x_{3}=0$ and $\left.\max z=-8\right]$
10. Maximize $z=2 x_{1}+3 x_{2}+5 x_{3}$

Subject to: $3 x_{1}+10 x_{2}+5 x_{3} \leq 15$

$$
33 x_{1}-10 x_{2}+9 x_{3} \leq 33
$$

$$
x_{1}+2 x_{2}+x_{3} \geq 4
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$

## References

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## UNIT 5

## SIMPLEX ALGORITHMINITIALIZATION AND ITERATION

### 5.1 Introduction

In the last unit, you looked at solving linear programming problems using simplex algorithm and you introduced artificial variable where necessary. You also indicated that the greater or equal to ( $\geq$ ) constraints, because it has algebraic negative slack, will try to introduce an artificial variable in the simplex algorithm. And you also noted that you have to reduce the number of artificial variable introduced in the problem because they don't exist in the problem. There are some other aspects of initialization in the problem you will see in this unit.

### 5.2 Objectives

At the end of this unit, you should be able to;

1. initialize various aspects of simplex algorithm.
2. perform different aspects of iteration.
3. terminate as at when due with respect to the Simplex algorithm.

### 5.3 Main Content

### 5.3.1 Initialization

Initialization deals with getting an initial basic feasible Solution for the given problem.

Identifying a set of basic variables with an identity coefficient matrix is the outcome of the initialization. You have to consider the following aspects of initialization (in the same order as stated)

- RHS values
- Variables
- Objective function
- Constraints


## Considering each of them in detail,

- The right hand side (RHS) value of every constraint should be non-negative. It is usually a rational number. If it is negative, you have to multiply the constraints by -1 to make the RHS non-negative. The sign of the inequality will change.
- The variables can be of three types $\geq$ type, $\leq$ type and unrestricted. Of the three, the $\geq$ type is desirable. If you have the $\leq$ type variable, you replace it with another variable of the $\geq$ type as follows
- If variable $x_{k} \leq 0$, you replace it with variable $x_{p}=-x_{k}$, and $x_{p} \geq 0$. This change is Incorporated in all the constraints as well as in the Objective function.
- If variable $x_{k}$ is unrestricted, you replace it with, say $x_{k}^{t}-x_{k}^{t t}$, and incorporate in all the constraints as well as in the Objective function. With the additional condition that $x_{k}^{t}, x_{k}^{t t} \geq 0$. If the unrestricted value be in the solution and has a positive value, then $x_{k}^{\text {ul }}$ will be in the solution and have a positive value. Whereas if $x_{k}$ be in the solution and has a negative value, then $x_{k}^{t}$ will be in the simplex table and will have a positive value. If $x_{k}$ is not in the solution of the original problem then both $x^{t}{ }_{k}$ and $x_{k}^{u}$ will not appear as basic variables in the simplex. This will be clearer when you consider an example.
- The objective function can be either maximization or minimization. If it is minimization, you multiply it with a-1 and convert it to a maximization problem and solve. Constraints are of three types namely $\geq$ type, $\leq$ type and equation. If a constraint is of $\leq$ type, you add slack variable and convert it to an equation. If it is of $\geq$ type, you add a surplus variable (negative slack) and convert it to an equation. For example, if you have $x_{1}+$ $x_{2} \geq 7$, then you convert the inequality to equation by introducing a surplus variable $x_{3}$ and write $x_{1}+x_{2}-x_{3}=7$. Now this $-x_{3}$ does not qualify to be an initial basic variable, therefore you may need to add artificial variable If necessary you add artificial variables to identify a Starting basic feasible solution. This is illustrated using some examples.


## Example 5.3.1

$$
\begin{array}{ll}
\text { Maximize } & z=7 x_{1}+5 x_{2} \\
\text { Subject to } & 2 x_{1}+3 x_{2}=7 \\
& 5 x_{1}+2 x_{2} \geq 11 . \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Convert the second constraint into an equation by Adding a negative slack variable $x_{4}$. The equations Are

$$
2 x_{1}+3 x_{2}=75 x_{1}+2 x_{2}-x_{3}=11
$$

The constraint coefficient matrix is

$$
\begin{array}{rrr}
2 & 3 & 0 \\
5 & 2 & -1
\end{array}
$$

You don't find variables with coefficients as in the Identity matrix. You have to add two artificial variables $a_{1}$ and $a_{2}$ to get

$$
2 x_{1}+3 x_{2}+a_{1}=75 x_{1}+2 x_{2}-x_{3}+a_{1}=11
$$

You have to start the simplex table with $a_{1}$ and $a_{2}$ as basic variables and use either the big $M$ method. or the two phase method to solve this problem.

So this is a case where you have an equation and an Inequality and you need to introduce two artificial variables.

Here is another example

## Example 5.3.2

$$
\begin{array}{ll}
\text { Maximize } & z=7 x_{1}+5 x_{2}+8 x_{3}+6 x_{4} \\
\text { Subject to: } & 2 x_{1}+3 x_{2}+x_{3}=7 \\
& 5 x_{1}+2 x_{2}+x_{4} \geq 11 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

In this example, you will add the surplus variable $x_{5}$ to the second to convert it to an equation. You get

$$
\begin{gathered}
2 x_{1}+3 x_{2}+x_{3}=7 \\
5 x_{1}+2 x_{2}+x_{4}-x_{5}=11
\end{gathered}
$$

Observe that variables $x_{3}$ and $x_{4}$ have coefficients of the identity matrix and you can start with these as initial basic variables to have a basic feasible solution. You need not use artificial variables in this case even though you have an equation and an inequality of the greater than or equal to type constraints.

So you don't just blindly add an artificial variable, rather try to convert them to a set of equation and check if there exist initial basic variable. If there are, you use them and if there are not, you then add artificial variable. For instance, if the second constraint was $5 x_{1}+2 x_{2}+2 x_{4} \geq$ 11, you can write it as $5 / 2 x_{1}+x_{2}+x_{4}=11 / 2$, and then add the surplus variable and choose $x_{4}$ as the starting basic variable.

Thus the message here is that you do not necessarily have to add an artificial variable to every $\geq$-type constraints but you absolutely need to add a negative slack(i.e., surplus) variable to convert it to an equation. If you are able to identify initial basic variables from there, you can use it, but if not, it is only then you will need to add an artificial variable. In the process, you will minimize the number of artificial variables added to a problem.

The rules for adding artificial variables is summarized Below.

## Adding artificial variables

1. Ensure that the RHS value of every constraint is Nonnegative.
2. If you have $\mathrm{a} \leq$-constraint, you add a slack variable. This automatically qualifies to be an initial basic variable.
3. If you have $a \geq$-constraint, you add a negative slack to convert it to an equation. This negative slack cannot qualify to be an initial basic variable.
4. In the system of equations identify whether there exist variables with coefficients corresponding to the column of the identity matrix. Such variables qualify to be basic variables. Add minimum artificial variables otherwise to get a starting basic feasible solution.

### 5.3.2 Iteration-Degeneracy

During iteration, only one issue needs to be addressed called Degeneracy.
Definition 5.3.1 (Degeneracy) A phenomenon of obtaining a degenerate basic feasible solution in a LPP is known as degeneracy

Degeneracy in LPP may arise
(i) at the initial stage
(ii) at any subsequent iteration stage.

In the case of (i), at least one of the basic variables should be zero in the initial basic feasible solution. Whereas in cas of (ii) at any iteration of the simplex method more than one variable is elligible to leave the basis, and hence the next simplex iteration produces a degenerate solution in which at least one basic variable is zero, i.e., the subsequent iteration may not produce improvements in the value of the objective function. As a result, it is possible to repeat the same sequence of simplex iteration endlessly without improving the solution. The concept is known as cycling (tie).

### 5.3.3 Methods to Resolve Degeneracy

The following systematic procedure can be utilized to avoid cycling due to degeneracy in LPP.
Step 1 First find out the rows for which the minimum non-negative ratio is the same (tie); suppose there is a tie between first and third row.

Step 2 Now rearrange the columns of the usual simplex table so that the columns forming the original unit matrix come first in proper order.

Step 3 Find the minimum of the ratio,
$\frac{\text { Elements of the first column of the unit matrix }}{\text { Corresponding elements of key column }}$ only for the tied rows, i.e., the first and third rows.
(i) If the third row has the minimum ratio then this row will be the key row and the element can be determined by intersecting the key row with key column.
(ii) If this minimum is also not unique, then go to the next step.

Step 4 Now find the minimum of the ratio, only for the tied rows, If this minimum ratio is unique for the first row, then this row will be the key row for determining the key element by intersecting with key column.

$$
\frac{(\text { Elements of the second column of the unit matrix }}{\text { Corresponding elements of key column }}
$$

If the minimum is also not unique, then go to the next step.
Step 5 Find the minimum of the ratio. The above step is repeated till the minimum ratio is obtained so as to resolve the degeneracy. After the resolution of this tie, simplex method is applied to obtain the optimum solution.

$$
\frac{(\text { Elements of the second column of the unit matrix }}{\text { Corresponding elements of key column }}
$$

Example 5.3.3 Solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+9 x_{2} \\
\text { Subject to: } & x_{1}+4 x_{2} \leq 8 \\
& x_{1}+2 x_{2} \leq 4 \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Introducing slack variables $x_{3}, x_{4} \geq 0$, you have

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}+9 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to: } & x_{1}+4 x_{2}+x_{3}=8 \\
& x_{1}+2 x_{2}+x_{4}=4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta=x_{B} / x_{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | 4 | 1 | 0 | 8 | $8 / 4=2$ |
| $x_{4}$ | 1 | 2 | 0 | 1 | 4 | $4 / 2=2$ |$\quad$ tie

Since the minimum of the ratio is not unique, the slack variables $x_{3}, x_{4}$ leave the basis. This is an indication for the existence of degeneracy in the given LPP. So you would apply the above procedure to resolve this degeneracy (tie).

Rearrange the columns of the simplex table so that the initial identity matrix appears first.

| $B$ | $x_{3}$ | $x_{4}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ | $\theta=x_{3} / x_{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{3}$ | 1 | 0 | 1 | 4 | 8 | $1 / 4$ |
| $x_{4}$ | 0 | 1 | 1 | $\mathbf{2}$ | 4 | $0 \rightarrow$ |
| $z_{j}-c_{j}$ | 0 | 0 | -3 | $-9 \uparrow$ | 0 |  |

Using Step 3 of the procedures given for resolving degeneracy, you find

$$
\min \frac{\text { Elements of first column }}{\text { Corresponding elements of key column }}=\min \quad C_{1}^{4}, \frac{0}{2}=0
$$

Hence, $x_{4}$ leaves the basis and the key element is 2 .

| $B$ | $x_{3}$ | $x_{4}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | -2 | -1 | 0 | 0 |
| $x_{4}$ | 0 | $1 / 2$ | $1 / 2$ | 1 | 2 |
| $z_{j}-c_{j}$ | 0 | $9 / 2$ | $3 / 2$ | 0 | 18 |

Since all $z_{j}-c_{j} \geq 0$, the solution is optimum. The optimal solution is $x_{1}=0, x_{2}=2$, and $\max z=18$.

Example 5.3.4 Solve

Maximize $z=2 x_{1}+x_{2}$
Subject to $4 x_{1}+3 x_{2} \leq 12$

$$
\begin{aligned}
& 4 x_{1}+x_{2} \leq 8 \\
& 4 x_{1}-x_{2} \leq 8 \\
& x_{1}, x_{2} \geq 0
\end{aligned}
$$

with
Solution. Introducing the slack variables $x_{3}, x_{4}, x_{5} \geq 0$, the given problem can be reformulated as shown below:

$$
\begin{array}{ll}
\text { Maximize } & z=2 x_{1}+x_{2}+0 x_{3}+0 x_{4}+0 x_{5} \\
\text { Subject to: } & 4 x_{1}+3 x_{2}+x_{3}=12 \\
& 4 x_{1}+x_{2}+x_{4}=8 \\
& 4 x_{1}-x_{2}+x_{5}=8 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, x_{5} \geq 0
\end{array}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta=x_{B} / x_{1}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 4 | 3 | 1 | 0 | 0 | 12 | $12 / 4=3$ |  |
| $x_{4}$ | 4 | 1 | 0 | 1 | 0 | 8 | $8 / 4=2$ |  |
| $x_{5}$ | 4 | -1 | 0 | 0 | 1 | 8 | $4 / 2=2$ | tie |
| $z_{j}-c_{j}$ | $-2 \uparrow$ | -1 | 0 | 0 | 0 | 0 |  |  |

Since the minimum ratio is the same for 2nd and 3rd rows, it is an indication of degeneracy. Rearrange the columns in such a way that the identity matrix comes first.

| $B$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ | $x_{3} / x_{1}$ | $x_{4} / x_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{3}$ | 1 | 0 | 0 | 4 | 3 | 12 | - | - |
| $x_{4}$ | 0 | 1 | 0 | 4 | 1 | 8 | $0 / 4$ | $1 / 4$ |
| $x_{5}$ | 0 | 0 | 1 | 4 | -1 | 8 | $0 / 4$ | $0 / 4 \rightarrow$ |
| $z_{\boldsymbol{j}}-c_{j}$ | 0 | 0 | 0 | $-2 \uparrow$ | -1 | 0 |  |  |

Using the procedure of degeneracy, find

$$
\min \frac{(\text { Elements of first column of unit matrix }}{\text { Corresponding elements of key column }}
$$

for 2 nd and 3rd rows, $\min \{0 / 4,0 / 4\}=0$ which is unique.

So again compute,

$$
\min \frac{\text { Elements of first column of unit matrix }}{\text { Corresponding elements of key column }}
$$

for 2 nd and 3rd rows. $\min \{-, 1 / 4,0 / 4\}=0$, which occurs corresponding to the third row. Hence, $x_{5}$ leaves the basis.

| $B$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ | $x_{B} / x_{2}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{3}$ | 1 | 0 | -1 | 0 | 4 | 4 | 1 |
| $x_{4}$ | 0 | 1 | -1 | 0 | $\mathbf{2}$ | 0 | $0 \rightarrow$ |
| $x_{1}$ | 0 | 0 | $1 / 4$ | 1 | $-1 / 4$ | 2 | - |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 2$ | 0 | $-3 / 2 \uparrow$ | 4 |  |
| $B$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ | $x_{B} / x_{5}$ |
| $x_{3}$ | 1 | -2 | $\mathbf{1}$ | 0 | 0 | 4 | $4 \rightarrow$ |
| $x_{2}$ | 0 | $1 / 2$ | $-1 / 2$ | 0 | 1 | 0 | - |
| $x_{1}$ | 0 | $1 / 8$ | $1 / 8$ | 1 | 0 | 2 | 16 |
| $z_{j}-c_{j}$ | 0 | $3 / 4$ | $-1 / 4 \uparrow$ | 0 | 0 | 4 |  |
| $B$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{1}$ | $x_{2}$ | $x_{B}$ |  |
| $x_{5}$ | 1 | -2 | 1 | 0 | 0 | 4 |  |
| $x_{2}$ | $1 / 2$ | $-1 / 2$ | 0 | 0 | 1 | 2 |  |
| $x_{1}$ | $-1 / 8$ | $3 / 8$ | 0 | 1 | 0 | $3 / 2$ |  |
| $z_{\boldsymbol{j}}-c_{j}$ | $1 / 4$ | $1 / 4$ | 0 | 0 | 0 | 5 |  |

Since all $z_{j}-c_{j} \geq 0$, the solution is optimum and given by $x_{1}=3 / 2, x_{2}=2$, and max $z=5$.

## Degeneracy

In summary,

- Degeneracy results in extra iterations that do not improve the objective function value.
- Since the tie for the leaving variable, leaves a variable with zero value in the next iterations, you do not have an increase in the objective function value
- Sometimes degeneracy can take place in the intermediate iterations.
- In such cases, if the optimum exists, the simplex algorithm will come out of degeneracy by itself and terminate at the optimum.
- In these case, the entering column will have a zero (or negative) value against the leaving row and hence that the ratio is not computed, resulting in a positive value of the minimum ratio.
- There is no proven way to eliminate degeneracy or to avoid it. Sometimes a different tie breaking rule can result in a non-degenerate solution.
- In this example if you had chosen to leave $x_{3}$ instead of $x_{4}$. In the first, iterations, the algorithm terminates and gives the optimum after one iteration.


### 5.3.4 Termination

There are four aspects to be addressed while discussing termination conditions. These are

1. Alternate optimum
2. Unboundedness
3. infeasibility
4. Cycling

For better understanding, an example is given for each of them.

### 5.3.5 Alternate Optimum

## Example 5.3.5 (Alternate Optimum)

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+3 x_{2} \\
\text { Subject to } & 8 x_{1}+6 x_{2} \leq 25 \\
& 3 x_{1}+4 x_{2} \leq 15 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Adding slack variables $x_{3}$ and $x_{4}$ you can start the simplex iteration with $x_{3}$ and $x_{4}$ as basic variables. This is shown table 5.1

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 8 | 6 | 1 | 0 | 25 | $25 / 84$ |
| $x_{4}$ | 3 | 4 | 0 | 1 | 15 | 5 |
| $z_{j}-c_{j}$ | -4 | -3 | 0 | 0 | 0 |  |
| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| $x_{1}$ | 1 | $3 / 4$ | $1 / 8$ | 0 | $25 / 8$ | $2 / 54$ |
| $x_{4}$ | 0 | $7 / 4$ | $-3 / 8$ | 1 | $45 / 8$ | 10 |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 2$ | 0 | $100 / 8$ |  |

Table 5.1:

Observe that in the last tableau, the non-basic variables are $x_{2}$ and $x_{3}$, and both of them do not have a negative $z_{j}-c_{j}$, therefore there is no entering variable, so the algorithm terminates.

One important thing you could notice in this example, is that when the algorithm terminated, the non-basic variable $x_{2}$ has the value 0 unlike in other ones where the non-basic variables have a positive $z_{j}-c_{j}$-row entry when the algorithm terminates.

You know that if you enter a $z_{j}-c_{j}$ value with a positive sign, it will bring down the value of the objective function unlike when you enter a negative $z_{j}-c_{j}$ which will increase the value of the objective function.

Now the question is "can you enter this variable $x_{2}$ which has a zero $z_{j}-c_{j}$ entry? And what happens when you do so?" You can try to see what happens by entering the non-basic variable $x_{2}$ which has a zero $z_{j}-c_{j}$ value.

| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | $3 / 4$ | $1 / 8$ | 0 | $25 / 8$ | $25 / 6$ |
| $x_{4}$ | 0 | $7 / 4$ | $-3 / 8$ | 1 | $45 / 8$ | $45 / 14$ |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 2$ | 0 | $25 / 2$ |  |
| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| $x_{1}$ | 1 | 0 | $2 / 7$ | $-3 / 7$ | $5 / 7$ | $2 / 5$ |
| $x_{2}$ | 0 | 1 | $-3 / 14$ | $4 / 7$ | $45 / 14$ | 10 |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 2$ | 0 | $25 / 2$ |  |

Table 5.2:
In this case you have the optimal solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}\right)=(5 /, 45 / 4,0,0)
$$

Which gives a z-value of

$$
z=\frac{25}{2}
$$

You notice that in the last table, the same $z_{j}-c_{j}$ entries are repeated with the only exception that $x_{4}$ now becomes a non-basic variable with a zero entry instead of $x_{2}$ as in the formal optimal tableau, and wants to enter. Notwithstanding the value of the objective function $z=25 / 2$ did not improve. Now if you had entered the $x_{2}$ in 5.1 you will also need to enter $x_{4}$ in table 5.2. If you do that, you will obtain exactly table 5.1. This tells you that if you apply the termination condition strictly, you will succeed in getting an infinite loop.

This case the simplex algorithm terminates and yet you Still have a non-basic variable with a zero entry is what you call an alternate optimum

Hence the termination condition has to be redefined to include the alternate optimum, that is the iteration terminates when you have an alternate optimum.

Observe that it is very necessary to compute other table in the case of an alternate optimum because, if you had stopped in the last example with optimum solution of

$$
\left(x_{1}, x_{2}, x_{3}, x_{3}\right)=(25 / 8,0,0,45 / 8),
$$

then, since $x_{1}$ and $x_{2}$ are the decision variables, you must have produced $25 / 8$ of one product and you did not produce $x_{2}$. Because the presence of the slack variable $x_{4}$, in the basis indicates that the resources are not properly utilized. So you still have the same number of resources available with you and you still made the same profit. While for the solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{3}\right)=(5 / 7,45 / 4,0,0)
$$

you produced both items and had the same profit with the resources properly utilized. So you can make a choice on how to produce. From all indications, the first will be better, because you will end up saving some resources.

Another question is "In the case of the alternate optimum, is there only one solution or more?" You can answer this question by looking at the graphical solution of this problem. See Figure (5.1)


Figure 5.1:
In Figure 5.1, the objective function line is drawn for $z=12$. As you can observe, this line is parallel to the line representing the constraint equation $8 x_{1}+6 x_{2}=25$ so that, as the objective
function line moves, It will touch this line. Therefore, the alternate optimum does not only exist at $(5 / \pi, 45 / 4)$ and $(45 / 8,0)$ but at infinitely many points on the line $8 x_{1}+6 x_{2}=25$, which lies between these two points. But the simplex algorithm will not show these other points because the simplex method only show corner points. The fact the simplex want to switch between these two solutions indicates that every other points in between these two corner points is optimum.

### 5.3.6 Unboundedness (Or Unbounded Solution)

In some LPP, the solution space becomes unbounded, so that the value of the objective function also can be increased indefinitely without a limit. However, it is not necessary that an unbounded feasible region should yield an unbounded value for the objective function. The following example will illustrate these points.

Unboundedness is one of the aspects of termination which you proposed to consider. For a better understanding, consider the following example.

## Example 5.3.6 (Unboundedness)

Maximize $4 x_{1}+3 x_{2}$
Subject to: $x_{1}-6 x_{2} \leq 5$
$3 x_{1} \leq 11$
with $\quad x_{1}, x_{2} \geq 0$.
Solution. By addition of the two slack variables $x_{3}$ and $x_{4}$ to the constraints you have the following equivalent problem

$$
\begin{array}{ll}
\text { Maximize } & 4 x_{1}+3 x_{2} \\
\text { Subject to: } & x_{1}-6 x_{2}+x_{3}=5 \\
& 3 x_{1}+x_{4}=11 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

With the initial basic feasible solution

$$
\left(x_{1}, x_{2}, x_{3}, x_{4}\right)=(0,0,5,11)
$$

and solving the problem using simplex algorithm, you have
In the second table, you observe that $x_{3}$ with a negative $z_{j}-c_{j}$ entry enters the basis. Now trying to get the departing variable, you have to compute as usual the ratio of the $\mathbf{b}$-column and the entering column, and by doing so, you will observe that no variable leaves because $(4 / 3) /(-6)$ gives a negative value and so you do not compute it and the other one is undefined because of division by zero. As a result of these, the algorithm will terminate. Since no variable departs, despite the fact that you have an entering variable.

This phenomenon where the algorithm terminates because it was unable to find a departing variable is called Unboundedness.

Two cases of unboundedness are obtainable, namely, Unbounded optimal solution and Unbounded feasible solution.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $i$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | -6 | 1 | 0 | 5 | 5 |
| $x_{4}$ | 3 | 0 | 0 | 1 | 11 | $11 / 3$ |
| $z_{j}-c_{j}$ | $-4 €$ | -3 | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $i$ |
| $x_{3}$ | 0 | -6 | 1 | $-1 / 3$ | $4 / 3$ | - |
| $x_{1}$ | 1 | 0 | 0 | $1 / 3$ | $11 / 3$ | $\infty$ |
| $z_{j}-c_{j}$ | 0 | $-3 \hbar$ | 0 | $4 / 3$ | $44 / 3$ |  |

Table 5.3: Unboundedness: (Unable to determine the leaving variable)

## Example 5.3.7 (Unbounded optimal solution)

$$
\begin{array}{ll}
\text { Maximize } & 2 x_{1}+x_{2} \\
\text { Subject to: } & x_{1}-x_{2} \leq 10 \\
& 2 x_{1}-x_{2} \leq 40 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. By addition of the two slack variables $x_{3}$ and $x_{4}$ to the constraints you have the following equivalent problem

$$
\begin{array}{ll}
\text { Maximize } & 2 x_{1}+x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to: } & 2 x_{1}-x_{2}+x_{3}=10 \\
& 2 x_{1}-x_{2}+x_{4}=40 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0 .
\end{array}
$$



Figure 5.2:

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $x_{B} / x_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{3}$ | $\mathbf{1}$ | -1 | 1 | 0 | 10 | $10 \rightarrow$ |
| $x_{4}$ | 2 | -1 | 0 | 1 | 40 | 20 |
| $z_{j}-c_{j}$ | $-2 \uparrow$ | -1 | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $x_{B} / x_{2}$ |
| $x_{1}$ | 1 | -1 | 1 | 0 | 10 | - |
| $x_{4}$ | 0 | $\mathbf{1}$ | -2 | 1 | 20 | $20 \rightarrow$ |
| $z_{j}-c_{j}$ | 0 | $-1 \uparrow$ | 2 | 0 | 20 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |  |
| $x_{1}$ | 1 | 0 | -1 | 1 | 30 |  |
| $x_{2}$ | 0 | 1 | -2 | 1 | 20 |  |
| $z_{j}-c_{j}$ | 0 | 0 | -4 | 3 | 80 |  |

Since $z_{3}-c_{3}=-4<0$, the solution is not optimum. But all the values in the key column are negative which is the indication of unbounded solution.

The feasible region is unbounded since it has all $x_{2}$ negative. Hence $z$ can be made arbitrarily large and the problem has no finite maximum value of $z$. Therefore, the solution is unbounded.

Example 5.3.8 (Unbounded feasible region but bounded optimal solution.)

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+2 x_{2} \\
\text { Subject to: } & 2 x_{1}-x_{2} \leq 2 \\
& x_{1} \leq 4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. By introducing slack variables $x_{3}, x_{4}$ the standard form of LPP is,

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}-2 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to } & 2 x_{1}-x_{2}+x_{3}=2 \\
& x_{1}+x_{4}=4 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

Initial solution is given by $x_{3}=2, x_{4}=4$.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $x_{B} / x_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $x_{3}$ | $\mathbf{2}$ | -1 | 1 | 0 | 2 | $1 \rightarrow$ |
| $x_{4}$ | 1 | 0 | 0 | 1 | 4 | 4 |
| $z_{\boldsymbol{j}}-c_{j}$ | $-6 \uparrow$ | 2 | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $x_{B} / x_{2}$ |
| $x_{1}$ | 1 | $-1 / 2$ | $1 / 2$ | 0 | 1 | - |
| $x_{4}$ | 0 | $\mathbf{1 / 2}$ | $-1 / 2$ | 1 | 6 | $6 \rightarrow$ |
| $z_{\boldsymbol{j}}-c_{j}$ | 0 | $-1 \uparrow$ | 3 | 0 | 6 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |  |
| $x_{1}$ | 1 | 0 | 0 | 1 | 4 |  |
| $x_{2}$ | 0 | 1 | -1 | 2 | 6 |  |
| $z_{\boldsymbol{j}}-c_{j}$ | 0 | 0 | 2 | 2 | 12 |  |

Since all $z_{j}-c_{j} \geq 0$, the solution is optimum. The optimal solution is given by

$$
x_{1}=4, x_{2}=6 \text { and } \max z=12 .
$$

It is now interesting to note from the table that the element of $x_{2}$ are negative or zero ( -1 , and 0 ). This is an immediate indication that the feasible region is not bounded. From this you will conclude that a problem may have unbounded feasible region but still the optimal solution is bounded.

## Difference between unbounded region and Unbounded solution

Suppose you draw the graph of the objective function, say for $4 x_{1}+3 x_{2}=12$, and for $4 x_{1}+$ $3 x_{2}=15$ as you maximize, you will observe that the objective function will move in the upward direction as shown because the region is unbounded. So both $x_{1}$ and $x_{2}$ can go up to infinity.

On the other hand, if the problem has been that of minimization then the objective function will move in the downward direction and will terminate giving $\left(x_{1}, x_{2}\right)=(0,0)$ as the optimum solution and $z=0$.


Figure 5.3:
Hence there are two aspects to unboundedness, namely you can have an unbounded region if the region is unbounded and an unbounded solution depending on the direction the objective function is moving. In this example you have an unbounded feasible region and unbounded solution.

Notwithstanding, depending on the objective function, a region that is unbounded may still have a solution.

## Summary

At the end of the first iteration, you observed that the variable $x_{2}$ with $z_{2}-c_{2}=-3$ can enter the basis but you are unable to fix the leaving variable because all coefficients in the entering
column are $\leq 0$. So the algorithm terminates because it is unable to find a leaving variable.
This phenomenon is called unboundedness, indicating that the variable $x_{2}$ can take any value and still still none of the present basic variable would become infeasible.

- By the nature of the first constraint, you can observe that $x_{2}$ can be increased to any value and yet the constraints are feasible.
- The value of the objective function is infinity.

In all simplex iterations, you enter the variable with the greatest negative value of $z_{j}-c_{j}$. Based on this rule, you entered variable $x_{2}$ in the first iteration. Variable $x_{2}$ also with a negative
value of -3 is a candidate and if you had decided to enter $x_{2}$ in the first iteration you would have realized the unboundedness at the firstiteration itself.

Though most of the times you enter a variable with smallest $z_{j}-c_{j}$ entry, there is no guarantee that this rule with minimum iterations. Any non-basic variable with a negative value of $z_{j}-c_{j}$ is a candidate to order.

Other rules for entering variable are

1. Largest increase rule. Here for every candidate for entering variable, the corresponding minimum $\theta$ is found and the increase in the objective function i.e., the product of $z_{j}-c_{j}$ is found.

- The variable with the minimum increase (product) is chosen as entering variable.

2. First negative $z_{j}-c_{j}$
3. Random-A non basic variable is chosen randomly and the value of $z_{j}-c_{j}$ is computed

- It becomes the entering variable if the $z_{j}-c_{j}$ Is negative
- Otherwise another variable is chosen randomly. This is repeated till an entering variable is found.

Coming back to unboundedness, you observe that unboundedness is caused when the feasible region is not bounded. Sometimes, the nature of the objective function can be such that even if the feasible region is unbounded, the problem may have an optimum solution. The unboundedness defined here means that there is no finite optimum solution and the problem is unbounded.

## Non Existing Feasible Solution

One more aspect to be considered is called infeasibility. In this case the feasible region is found to be empty, which indicates that the problem does not have a feasible solution. In simplex method, if there exists at least one artificial variable in the basis at positive level and even though optimality conditions are satisfied, it is the indication of non-feasible solution.

Consider the following example.

## Example 5.3.9 (Infeasibility)

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+3 x_{2} \\
\text { Subject to } & x_{1}+4 x_{2} \leq 3 \\
& 3 x_{1}+x_{2} \geq 12 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Adding slack variables $x_{3}$ and $x_{4}$ (surplus) and artificial variable $a_{1}$ you can start the simplex algorithm using the big $M$ method with $x_{3}$ and $a_{1}$ as basic variables you have the following equivalent form.

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+3 x_{2}-M a_{1} \\
\text { Subject to } & x_{1}+4 x_{2}+x_{3}=3 \\
& 3 x_{1}+x_{2}-x_{4}+a_{1}=12 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, a_{1} \geq 0
\end{array}
$$

where $M$ is a very large positive number. Thus solving by simplex method you have

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $A_{1}$ | $x_{B}$ | $\emptyset$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | 4 | 1 | 0 | 0 | 3 |  |
| $A_{1}$ | 3 | 1 | 0 | -1 | 1 | 12 |  |
| $z_{j}-c_{j}$ | -4 | -3 | 0 | 0 | $M$ | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $A_{1}$ | $x_{B}$ | $\vdots$ |
| $x_{3}$ | 1 | 4 | 1 | 0 | 0 | 3 | 3 |
| $A_{1}$ | 3 | 1 | 0 | -1 | 1 | 12 | 4 |
| $z_{j}-c_{j}$ | $-3 \mathrm{M}-4 £$ | $-M-3$ | 0 | $M$ | 0 | -12 M |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $A_{1}$ | $x_{B}$ | $\vdots$ |
| $x_{1}$ | 1 | 4 | 1 | 0 | 0 | 3 |  |
| $A_{1}$ | 0 | -11 | -3 | -1 | 1 | 3 |  |
| $z_{j}-c_{j}$ | 0 | 11 Mz 13 | 3 Mz 4 | $M$ | 0 | 3 Mz 4 |  |

Table 5.4:
Because all $z_{j}-c_{j} \geq 0$, the algorithm terminates, since there is no other entering variable. But since the artificial variable is still left as a basic variable, then the problem does not have an optimal solution because the artificial variable is not part of the original problem. More general you would say that the problem has no feasible solution. Hence the problem is said to be infeasible.

To understand why the problem is infeasible, you can draw the graph of the constraints of this problem Figure 5.4. You can observe that the constraints are moving away from each other, hence there is no feasible region.


Figure 5.4:
So this is a situation where the simplex method is able to show that the linear programming problem may not have an optimum solution at all. Of course if a problem does not have a feasible region, obviously, it can not have a optimal solution. The simplex method is able to detect this by allowing an artificial variable to remain in the basis even after the optimality condition is met. Infeasibility is indicated by the presence of at least one artificial variable after the optimum conditions is satisfied.

Another thing you can observe from this problem is that $a_{1}=3$. This indicates that the second constraint should have the RHS value reduced by 3 to get a feasible solution with $x_{1}=3$. Therefore, Simplex algorithm not only is capable of detecting infeasibility but also shows the extent of infeasibility.

## Termination Conditions (Maximization objective)

The termination conditions are summarized below as follows.

- All non-basic variables have positive $z_{j}-c_{j}$ entry.
- Basic variables are either decision variable or slack(or surplus) variables. Algorithm terminates indicating unique optimum solution.
- Basic variables are either decision variables or slack variables. All non-basic variable have $z_{j}-c_{j} \geq 0$.
- At least one non-basic variable has $z_{j}-c_{j}=0$, indicates alternate optimum proceed to find the other corner point and terminate.
- Basic variables are either decision variables or slack variables.
- This algorithm identifies an entering variable but is unable to identify leaving variable, because all values in the entering column are $\leq 0$. Indicates unboundedness and algorithm terminates.
- All non-basic variables have $z_{j}-c_{j} \geq 0$. Artificial variable still exists in the basis.
- Indicates infeasibility. Algorithm terminates.


## Cycling

If the simplex algorithm fails to terminate (based on the above conditions) then it cycles.
You have seen so far that every iteration is characterised by a set of unique basic variables. So far, you have not gone back, in any of the simplex iterations, to a particular set of basic variables. The only time you came very close to doing this was when you had an alternate optimum. A phenomenon by which, in the middle of simplex iteration, you have a set of basic variables and after about some iterations, you realise that you are back to the same set of basic variables, without satisfying any of the termination conditions, is called Cycling.

Cycling is a very rare phenomenon in linear programming i.e., there are not many cases of cycling in the simplex iterations. In fact, so far, there has not been a linear programming problem formulated from a practical situation which cycles. There are few examples you can find in books that shows the cycling phenomenon, notwithstanding it is not a very common phenomenon. There are also some restrictions that says that for a problem to cycle, the problem must have at least 3 constraints, 6 variables and so on. But in this book, you will not go deeper into cycling. For further studies, you can visit some of the texts recommended at the end of this section.

## Unrestricted Variable.

Here is another example to illustrate an unrestricted variable.

## Example 5.3.10

```
Maximize \(4 x_{1}+5 x_{2}\)
Subject to: \(2 x_{1}+3 x_{2} \leq 8\)
    \(x_{1}+4 x_{2} \leq 10\)
with \(\quad x_{1}\), unrestricted, \(x_{2} \geq 0\)
```

Solution. Replace variable $x_{1}$ by $x_{3}-x_{4}$, and add slack variables $x_{5}$ and $x_{6}$ to get

$$
\begin{array}{ll}
\text { Maximize } & 4 x_{3}-4 x_{4}+5 x_{2} \\
\text { Subject to: } & 2 x_{3}-2 x_{4}+3 x_{2}+x_{5}=8 \\
& x_{3}-x_{4}+4 x_{2}+x_{6}=10 \\
\text { with } & x_{2}, x_{3}, x_{4}, x_{5}, x_{6} \geq 0
\end{array}
$$

The simplex iterations are shown in the table 5.5

In the last table in table 5.5, you observe that all the entries in the $z_{j}-c_{j}$ row are nonnegative. But value of the decision variable $x_{4}=0$ which can enter. But an attempt to enter this, variable will reveal that there is no leaving variable. Now the question is, "Does this indicate

| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{5}$ | 3 | 2 | -2 | 1 | 0 | 8 | $8 / 3$ |
| $x_{6}$ | 4 | 1 | -1 | 0 | 1 | 10 | $10 / 4$ |
| $z_{j}-c_{j}$ | $-5 £$ | -4 | 4 | 0 | 0 | 0 |  |
| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| $x_{5}$ | 0 | $5 / 4$ | $-5 / 4$ | 1 | $-3 / 4$ | $1 / 2$ | $2 / 5$ |
| $x_{2}$ | 1 | $-1 / 4$ | $-1 / 4$ | 0 | $1 / 4$ | $5 / 2$ | 10 |
| $z_{j}-c_{j}$ | 0 | $-11 / 4 £$ | $11 / 4$ | 0 | $5 / 4$ | $25 / 2$ |  |
| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | 1 | -1 | $4 / 5$ | $-3 / 5$ | $2 / 5$ |  |
| $x_{2}$ | 1 | 0 | 0 | $-1 / 5$ | $2^{2 / 5}$ | $12 / 5$ | 6 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | $11 / 3$ | $-2 / 5$ | $68 / 5$ |  |
| $B$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | $3 / 2$ | 1 | -1 | $1 / 2$ | 0 | 4 |  |
| $x_{6}$ | $5 / 2$ | 0 | 0 | $-1 / 2$ | 1 | 6 |  |
| $z_{j}-c_{j}$ | 1 | 0 | 0 | 2 | 0 | 16 |  |

Table 5.5:
an alternate optimum because you have a zero which enters after the termination condition is met?" "Does it indicate unboundedness because you are unable to find a leaving variable?"

This is what happens for problems that involves unrestricted variables. It neither signify unboundedness nor alternate optimum rather it signifies that the algorithm terminates for problems that involves unrestricted variables one of the variables will always want to enter and you should be aware of this.

### 5.4 Conclusion

In this section, you have considered the simplex algorithm - initialization, iteration and termination. And you have seen many conditions under which you can modify the initialization, the iteration or and the termination conditions.

### 5.5 Summary

At the end of this unit,

1. You are now able to initialize, iterate and terminate any LPP and state the optimal solution.
2. Degeneracy is a phenomenon of obtaining a degenerate basic feasible solution in an LPP.
3. You are able to resolve degeneracy if it occurs.
4. The alternate optimum is indicated with the optimality or the termination condition been satisfied, you have a non-basic variable with a zero value of the $z_{j}-c_{j}$ row which would want to enter and entering will give the same value of the objective function but with a different solution. You also need to perform the two iterations in other to maximize you profit and save some resource.
5. you also know that there are infinitely many solutions in the alternate optimum case. Simplex will indicate only two corner points on the line of the constraint equation which is parallel to the objective function. But every other point between the corner points is also optimum.
6. Unboundedness is a phenomenon where the algorithm terminates because it was unable to find a departing variable.
7. A problem is said to be Infeasible if the problem has no feasible solution.
8. A phenomenon in LPP by which, in the middle of simplex iteration, you have a set of basic variables and after about some iterations, you realize that you are back to the same set of basic variables, without satisfying the termination condition is called Cycling
9. You are also able to solve problems involving unrestricted variables.

### 5.6 Tutor Marked Assignemts (TMAs)

## Exercise 5.6.1

1. The simplex algorithm is able to indicate infeasibility
(A) by not having a feasible solution at at all.
(B) by having a slack variable as a basic variable.
(C) by the presence $M$ in the $z$-value, after the optimum condition is met when using the big- $M$ method.
(D) by the presence of an artificial variable after the optimum condition is met.
2. While solving a set of equations, it was found that an artificial variable remains in the basis with value zero, at optimum. this indicates that the system of equation is
(A) linearly independent
(B) linearly dependent
(C) has no solution.
(D) has a unique solution.
3. Unboundedness is bes detected in the simplex algorithm if
(A) there is an entering variable but no departing variable.
(B) there is a decision variable with a zero entry in the $z_{j}-c_{j}$-row.
(C) all the entries in the $z_{j}-c_{j}$ are nonpositive.
(D) all the entries in the $z_{j}-c_{j}$-row are non-negative.
4. Alternate optimum is best detected in the simplex algorithm if
(A) there is an entering variable but no departing variable.
(B) there is a decision variable with a zero entry in the $z_{j}-c_{j}$-row.
(C) all the entries in the $z_{j}-c_{j}$ are nonpositive.
(D) all the entries in the $z_{j}-c_{j}$-row are non-negative.
5. Solve the following problem by the two-phase simplex method.

$$
\begin{array}{ll}
\text { Maximize } & 2 x_{1}-x_{2}+x_{3} \\
\text { Subject to } & x_{1}+x_{2}-2 x_{3} \leq 8 \\
& 4 x_{1}-x_{2}+x_{3} \geq 2 \\
& 2 x_{1}+3 x_{2}-x_{3} \geq 4 \\
& x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

6. Consider the following linear programming problem.

$$
\begin{array}{ll}
\text { Maximize } & x_{1}+2 x_{2} \\
\text { Subject to } & x_{1}+x_{2} \geq 1 \\
& -x_{1}+x_{2} \leq 3 \\
& x_{2} \leq 5 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

(a) Solve the problem geometrically.
(b) Solve the problem by the two-phase simplex method. Show that the points generated by phase I correspond to basic solutions of the original system.
7. Solve the following problem by the two-phase simplex method.

$$
\begin{array}{ll}
\text { Minimize } & x_{1}+3 x_{2}-x_{3} \\
\text { Subject to } & x_{1}+x_{2}+x_{3} \geq 3 \\
& -x_{1}+2 x_{2} \geq 2 \\
& -x_{1}+5 x_{2}+x_{3} \leq 4 \\
& x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

8. Show how phase I of the simplex method can be used to solve $n$ simultaneous linear equations in $n$ unknowns. Show how the following cases can be detected:
(a) Inconsistency of the system.
(b) Redundancy of the equations.
(c) Unique solution.

Also show how the inverse matrix corresponding to the system of the equations can be found in (c). Illustrated by solving the following system.

$$
\begin{aligned}
& x_{1}+2 x_{2}+x_{3}=4 \\
& -x_{1}-x_{2}+2 x_{3}=3 \\
& x_{1}-x_{2}+x_{3}=2
\end{aligned}
$$

9. Solve the following problem by the two-phase simplex method.

$$
\begin{array}{ll}
\text { Minimize } & -x_{1}-2 x_{2} \\
\text { Subject to } & 3 x_{1}+4 x_{2} \leq 20 \\
& 2 x_{1}-x_{2} \geq 2 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

10. Solve the following problem by the two-phase method.

$$
\begin{array}{ll}
\text { Maximize } & 5 x_{1}-2 x_{2}+x_{3} \\
\text { Subject to } & x_{1}+4 x_{2}+x_{3} \leq 6 \\
& 2 x_{1}+x_{2}+3 x_{3} \geq 2 \\
\text { with } & x_{1}, x_{2} \geq 0 \\
& x_{3} \text { unrestricted }
\end{array}
$$

11. Solve the following problem by the two-phase simplex method.

$$
\begin{array}{ll}
\text { Maximize } & 4 x_{1}+5 x_{2}-3 x_{3} \\
\text { Subject to } & x_{1}+x_{2}+x_{3}=10 \\
& x_{1}-x_{2} \geq 1 \\
& 2 x_{1}+3 x_{2}+x_{3} \leq 20 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

12. Use the big-M simplex method to solve the following problem.

$$
\begin{array}{ll}
\text { Minimize } & -2 x_{1}+2 x_{2}+x_{3}+x_{4} \\
\text { Subject to } & x_{1}+2 x_{2}+x_{3}+x_{4} \leq 2 \\
& x_{1}-x_{2}+x_{3}+5 x_{4} \geq 4 \\
& 2 x_{1}-x_{2}+x_{3} \leq 2 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

13. Solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=5 x_{1}-2 x_{2}+3 x_{3} \\
\text { Subject to } & 2 x_{1}+2 x_{2}-x_{3} \geq 2 \\
& 3 x_{1}-4 x_{2} \leq 4 \\
& x_{2}-3 x_{3} \leq 5 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0 \\
& {\left[\text { Ans max } z=85 \beta, x_{1}=23 \beta, x_{2}=5, x_{3}=0\right]}
\end{array}
$$

14. Solve the following LPP.

Maximize $z=2 x_{1}+3 x_{2}+10 x_{3}$
Subject to $x_{1}+2 x_{3}=0$
$x_{2}+x_{3}=1$
with

$$
x_{1}, x_{2}, x_{3} \geq 0
$$

[Ans $\max z=3, x_{1}=0, x_{2}=1, x_{3}=0$ ]
15. Solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+2 x_{2}+x_{3} \\
\text { Subject to } & 2 x_{1}+x_{2}-x_{3} \leq 2 \\
& -2 x_{1}+x_{2}-5 x_{3} \geq-6 \\
& 4 x_{1}+x_{2}+x_{3} \leq 5 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

[Ans max $\left.z=10, x_{1}=0, x_{2}=4, x_{3}=2\right]$

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## Module III

## DUALITY IN LINEAR PROGRAMMING

## UNIT 6

## DUALITY IN LINEAR PROGRAMMING

### 6.1 Introduction

Every LPP (called the primal) is associated with another LPP (called its dual). Either problem can be considered as primal and the other one as dual.

The importance of the duality concept is because of two main reasons:

1. If the primal contains a large number of constraints and a smaller number of variables, the labour of computation can be considerably reduced by converting it into the dual problem and then solving it.
2. The interpretation of the dual variables from the cost or economic point of view, proves extremely useful in making future decisions in the activities being programmed.

Although we have used the duality principle in solving minimization problem, by converting it first to a maximization, in this unit, you shall discuss duality in linear programming in detail.

### 6.2 Objective

At the end of this unit, you should be able to
(i) give the definition of a Dual problem.
(ii) Formulate the dual of any primal problem.
(iii) Solve Dual problems.
(iv) Use the Dual-simplex algorithm.
(v) Perform Sensitivity Analysis.

### 6.3 Main Content

### 6.3.1 Formulation of Dual Problems

For formulating a dual problem, first you have to bring the problem in the canonical form. The following changes are used in formulating the dual problem.
(i) Change the objective function of maximization in the primal into minimization in the dual and vice versa.
(ii) The number of variables in the primal will be the number of constraints in the dual and vice versa.
(iii) The cost coefficient $c_{1}, c_{2}, \ldots, c_{n}$ in the objective function of the primal will be the RHS constant of the constraints in the dual and vice versa.
(iv) In forming the constraints for the dual, you have to consider the transpose of the body matrix of the primal problem.
(v) The variables in both problems are non-negative.
(vi) If a variable in the primal is unrestricted in sign, then the corresponding constraint in the dual will be an equation and vice versa.

### 6.3.2 Definition of the Dual Problem

Let the primal problem be,

$$
\begin{array}{ll}
\text { Maximize } & z=c_{1} x_{1}+\cdots+c_{n} x_{n} \\
\text { Subject to } & a_{11} x_{1}+a_{12} x_{2}+\cdots+a_{1 n} x_{n} \leq b_{1} \\
& a_{21} x_{1}+a_{22} x_{2}+\cdots+a_{2 n} x_{n} \leq b_{2} \\
& \cdot \\
& a_{m 1} x_{1}+a_{m 2} x_{2}+\cdots+a_{m n} x_{n} \leq b_{m} \\
\text { with } & x_{1}, x_{2}, \ldots, x_{n} \geq 0
\end{array}
$$

Dual: The dual problem is defined as,

$$
\begin{array}{ll}
\text { Minimize } & w=b_{1} y_{1}+b_{2} y_{2} \cdots+b_{m} y_{m} \\
\text { Subject to } & a_{11} y_{1}+a_{21} y_{2}+\cdots+a_{m 1} y_{m} \geq c_{1} \\
& a_{12} y_{1}+a_{22} y_{2}+\cdots+a_{m 2} y_{m} \geq c_{2} \\
& \cdot \\
& a_{1 n} y_{1}+a_{2 n} y_{2}+\cdots+a_{m n} y_{m} \geq c_{m} \\
\text { with } & y_{1}, y_{2}, \ldots, y_{m} \geq 0
\end{array}
$$

where $y_{1}, y_{2}, y_{3}, \ldots, y_{m}$ are called dual variables
Example 6.3.1 Write the dual of the following primal LP problem.

\[

\]

Solution. Since the problem is not in the canonical form, you have to interchange the inequality of the second constraint,

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+2 x_{2}+x_{3} \\
\text { Subject to: } & 2 x_{1}+x_{2}-x_{3} \leq 2 \\
& 2 x_{1}-x_{2}+5 x_{3} \leq 6 \\
& 4 x_{1}+x_{2}+x_{3} \leq 6 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0 .
\end{array}
$$

Dual Let $y_{1}, y_{2}, y_{3}$ be dual variables. Thus the dual problem is given by
Minimize $\quad w=2 y_{1}+6 y_{2}+6 y_{3}$
Subject to: $2 y_{1}+2 y_{2}+4 y_{3} \geq 1$
$y_{1}-y_{2}+y_{3} \geq 2$
$-y_{1}+5 y_{2}+y_{3} \geq 1$
$y_{1}, y_{2}, y_{3} \geq 0$.

Example 6.3.2 Find the dual of the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}-x_{2}+x_{3} \\
\text { Subject to: } & 4 x_{1}-x_{2} \leq 8 \\
& 8 x_{1}+x_{2}+3 x_{3} \geq 12 \\
& 5 x_{1}-6 x_{3} \leq 13 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. Since the problem is not in the canonical form, you have to first of all interchange the inequality of the second constraint.

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}-x_{2}+x_{3} \\
\text { Subject to: } & 4 x_{1}-x_{2} \leq 8 \\
& -8 x_{1}-x_{2}-3 x_{3} \leq-12 \\
& 5 x_{1}+0 x_{2}-6 x_{3} \leq 13 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0 .
\end{array}
$$

In matrix form you have

$$
\begin{array}{ll}
\text { Maximize } & z=c x \\
\text { Subject to: } & A x \leq b
\end{array}
$$

Dual. Let $y_{1}, y_{2}, \ldots, y_{3}$ be the dual variables. The dual problem is thus given as

$$
\begin{array}{ll}
\text { Minimize } & w=b^{\mathbf{t}} y \\
\text { Subject to: } & A^{\mathbf{t} y \geq c^{\mathbf{t}}} \\
\text { with } & y \geq 0
\end{array}
$$

i.e.,



That is

\[

\]

Example 6.3.3 Write the dual of the following LPP
Minimize $\quad z=2 x_{2}+5 x_{3}$
Subject to: $x_{1}+x_{2}+0 x_{3} \geq 2$
$-2 x_{1}-x_{2}-6 x_{3} \geq-6$
$x_{1}-x_{2}+3 x_{3} \leq 4$
$x_{1}-x_{2}+3 x_{3} \geq 4$
with $x_{1}, x_{2}, x_{3} \geq 0$

Solution. Again on rearranging the constraints, you have
Minimize
$z=0 x_{1}+2 x_{2}+5 x_{3}$
Subject to: $x_{1}+x_{2}+0 x_{3} \geq 2$
$-2 x_{1}-x_{2}-6 x_{3} \geq-6$
$x_{1}-x_{2}+3 x_{3} \geq 4$
$-x_{1}+x_{2}-3 x_{3} \geq-4$
$x_{1}, x_{2}, x_{3} \geq 0$
Dual: Since there are four constraints in the primal, you have four dual variables namely $y_{1}, y_{2}, y_{3}^{t}, y_{3}^{t}$.

$$
\begin{array}{ll}
\text { Maximize } & w=2 y_{1}-6 y_{2}+4 y_{3}^{t}-4 y_{3}^{t t} \\
& \text { Subject to: } \\
& y_{1}-2 y_{2}+y_{3}^{t}-y_{3}^{t t} \leq 0 \\
& y_{1}-y_{2}-y^{t}+y^{t t} \leq \\
& 0 y_{1}-6 y_{2}+3 y_{3}^{t}-3 y_{3}^{t t} \leq 5 \\
\text { with } & y_{1}, y_{2}, y_{1}^{t} 2_{2} y_{3}^{t t} \geq 0
\end{array}
$$

Let $y_{3}=y_{3}^{t}-y_{3}^{t t}$

$$
\begin{array}{ll}
\text { Maximize } & w=2 y_{1}-6 y_{2}+4\left(y_{3}^{t}-y_{3}^{t t}\right) \\
\text { Subject to: } & y_{1}-2 y_{2}+\left(y_{3}^{t}-y_{3}^{t t}\right) \leq 0 \\
& y_{1}-y_{2}-\left(y_{3}^{t}-y^{t t}\right) \leq 2 \\
& 0 y_{1}-6 y_{2}+3\left(y_{3}^{t}-y_{3}^{t t}\right) \leq 5
\end{array}
$$

Finally, you have

$$
\begin{array}{ll}
\text { Maximize } & w=2 y_{1}-6 y_{2}+4 y_{3} \\
\text { Subject to: } & y_{1}-2 y_{2}+y_{3} \leq 0 \\
& y_{1}-y_{2}-y_{3} \leq 2 \\
& 0 y_{1}-6 y_{2}+3 y_{3} \leq 5 \\
\text { with } & y_{1}, y_{2} \geq 0, y_{3} \text { is unrestricted. }
\end{array}
$$

Example 6.3.4 Give the dual of the following problem:

$$
\begin{array}{ll}
\text { Maximize } & z=x+2 y \\
\text { Subject to: } & 2 x+3 y \geq 4 \\
& 3 x+4 y=5 \\
\text { with } & x \geq 0 \text { and } y \text { unrestricted. }
\end{array}
$$

Solution. Since the variable $y$ is unrestricted, it can be expressed as $y=y^{t}-y^{t t}, y^{t}, y^{t t} \geq 0$. On reformulating the given problem, you have

$$
\begin{array}{ll}
\text { Maximize } & z=x+2 y^{t}-2 y^{t t} \\
& \\
\text { Subject to: } & -2 x-3\left(y^{t}-y^{t t}\right) \leq-4 \\
& 3 x+4\left(y^{t}-y^{t t}\right) \leq 5 \\
& 3 x+4\left(y-y^{t t}\right) \geq 5 \\
\text { with } & x, y^{t}, y^{t t} \geq 0
\end{array}
$$

Since the problem is not in the canonical form, you have to rearrange the constraints.

$$
\begin{array}{ll}
\text { Maximize } & z=x+2 y^{t}-2 y^{t t} \\
& \\
\text { Subject to: } & -2 x-3 y^{t}+y^{t t} \leq-4 \\
& 3 x+4 y^{t}-4 y^{t t} \leq 5 \\
& -3 x-4 y+4 y^{t t} \leq-5 \\
\text { with } & x, y^{t}, y^{t t} \geq 0
\end{array}
$$

Dual Since there are three variables and three constraints in the primal, you have three variables,
namely $y_{1}, y_{2}^{t}, y_{3}^{t t}$.

$$
\begin{array}{ll}
\text { Minimize } & w=-4 y_{1}+5 w_{2}^{t}-5 w_{2}^{t t} \\
\text { Subject to: } & -2 y_{1}+3 y_{2}^{t}-3 y_{2}^{t t} \geq 1 \\
& -3 y_{1}+4 y_{2}^{t}-4 y_{k t} \geq 2 \\
& 3 y_{1}-4 y_{2}^{t}+4 y_{2}^{t t} \geq-2 \\
\text { with } & y_{1}, y_{2}^{t}, y_{2}^{t t} \geq 0
\end{array}
$$

Let $y_{2}=y_{2}^{t}-y_{2}^{t t}$, so that the dual variables $y_{2}$ is unrestricted in sign. Finally the dual is

| Minimize | $w=-4 y_{1}+5 y_{2}$ |
| :--- | :--- |
| Subject to: | $-2 y_{1}+3 y_{2} \geq 1$ |
|  | $-3 y_{1}+4 y_{2} \geq 2$ |
|  | $3 y_{1}-4 y_{2} \geq-$ |
|  | 2 |
| with | $y_{1} \geq 0, y_{2}$ is unrestricted |

or

$$
\text { Minimize } \quad w=-4 y_{1}+5 y_{2}
$$

Subject to: $-2 y_{1}+3 y_{2} \geq 1$
$-3 y_{1}+4 y_{2} \geq 2$
$-3 y_{1}+4 y_{2} \leq 2$
with $\quad y_{1} \geq 0, y_{2}$ is unrestricted
or

Minimize $w=-4 y_{1}+5 y_{2}$
Subject to: $-2 y_{1}+3 y_{2} \geq 1$
$-3 y_{1}+4 y_{2}=2$
with $\quad y_{1} \geq 0, y_{2}$ is unrestricted

### 6.3.3 Important Results in Duality

1. The dual of the dual is primal.
2. If one is a maximization problem, then the other is of minimization.
3. The necessary and sufficient condition for any LPP and its dual to have an optimal solution is that both must have feasible solutions.
4. Fundamental duality theorem states, if either the primal or dual problem has a finite optimal solution, then the other problem also has a finite optimal solution and also the optimal values of the objective function in both problems are the same, i.e., $\max z=\min w$. The solution of the other problem can be read from $z_{j}-c_{j}$ row below the columns of slack or surplus variables.
5. Existence theorems states that, if either problem has an unbounded solution then the other problem has no feasible solution.
6. Complementary slackness theorem states that:
(a) If a primal variable is positive, then the corresponding dual constraint is an equation at the optimum and vice versa.
(b) If a primal constraint is a strict inequality then the corresponding dual variable is zero at the optimum and vice versa.

Example 6.3.5 Solve the following LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=6 x_{1}+8 x_{2} \\
\text { Subject to: } & 5 x_{1}+2 x_{2} \leq 20 \\
& x_{1}+2 x_{2} \leq 10 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

by solving its dual problem.
Solution. As there are two constraints in the primal, you have two dual variables $y_{1}$ and $y_{2}$. Thus the dual of this problem is given as.

$$
\begin{array}{ll}
\text { Minimize } & w=20 y_{1}+10 y_{2} \\
\text { Subject to: } & 5 y_{1}+y_{2} \geq 6 \\
& 2 y_{1}+2 y_{2} \geq 8 \\
\text { with } & y_{1}, y_{2} \geq 0
\end{array}
$$

You can solve the dual problem using the Big-M method. Since this method involves artificial variables, the problem is reformulated and you have,

$$
\begin{array}{ll}
\text { Maximize } & w^{t}=-20 y_{1}-10 y_{2}+0 y_{3}-0 y_{4}-M A_{1}-M A_{2} \\
\text { Subject to: } & 5 y_{1}+y_{2}-y_{3}+A_{1}=6 \\
& 2 y_{1}+2 y_{2}-y_{4}+A_{2}=8 \\
\text { with } & y_{1}, y_{2}, y_{3}, y_{4}, A_{1}, A_{2} \geq 0, M>1
\end{array}
$$

| $B$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $A_{1}$ | $A_{2}$ | $y_{B}$ | $y_{B} / y_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $A_{1}$ | 5 | 1 | -1 | 0 | 1 | 0 | 6 | $1.02 \rightarrow$ |
| $A_{2}$ | 2 | 2 | 0 | -1 | 0 | 1 | 8 | 4 |
| $w_{j}-c_{j}$ | $-7 M+20$ | $-3 M-10$ | $M$ | $M$ | 0 | 0 | $-14 M$ |  |
|  | $\uparrow$ |  |  |  |  |  |  |  |
| $B$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $A_{1}$ | $A_{2}$ | $y_{B}$ | $y_{B} / y_{1}$ |
| $y_{1}$ | 1 | $1 / 5$ | $-1 / 5$ | 0 | - | 0 | $6 / 5$ | 6 |
| $A_{2}$ | 0 | $8 / 5$ | $2 / 5$ | -1 | - | 1 | $28 / 5$ | $25 / 8 \rightarrow$ |
| $w_{j}-c_{j}$ | 0 | $-\frac{8}{5} M+6$ | $-\frac{2}{5} M+4$ | $M$ | - | 0 | $\frac{28}{5} M+24$ |  |
| $B$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $A_{1}$ | $A_{2}$ | $y_{B}$ |  |
| $y_{1}$ | 1 | 0 | $-1 / 5$ | $1 / 8$ | - | - | $1 / 2$ |  |
| $y_{2}$ | 0 | 1 | $1 / 4$ | $-5 / 8$ | - | - | $7 / 2$ |  |
| $w_{j}-c_{j}$ | 0 | 0 | $5 / 2$ | $15 / 4$ | - | - | -45 |  |

Since all $w_{j}-c_{j} \geq 0$, the solution is optimum. Therefore, the optimal solution of dual is,

$$
y_{1}=1 / 2, y_{2}=7 / 2, \quad \max w^{t}=-45
$$

Hence $\min w=45$
The optimum solution of the primal problem is given by the value of $w_{j}-c_{j}$ in the optimal table corresponding to the column of surplus variables $y_{1}$ and $y_{2}$. i.e.,

$$
\begin{aligned}
& x_{1}=\frac{5}{2}, \quad x_{2}=\frac{15}{4} \\
& \max z=6 \times \frac{5}{2}+8 \times \frac{15}{4}=45
\end{aligned}
$$

Example 6.3.6 Prove using duality theory that the following LPP has a feasible but not optimal solution.

$$
\begin{array}{ll}
\text { Minimize } & z=x_{1}-x_{2}+x_{3} \\
\text { Subject to: } & x_{1}-x_{3} \geq 4 \\
& x_{1}-x_{2}+2 x_{3} \geq 3 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Solution. Given the primal LPP
Minimize $\quad z=x_{1}-x_{2}+x_{3}$
Subject to: $x_{1}-x_{3} \geq 4$
$x_{1}-x_{2}+2 x_{3} \geq 3$
with $x_{1}, x_{2}, x_{3} \geq 0$

Dual Since there are two constraints, there are two variables $y_{1}$ and $y_{2}$ in the dual, given by

\[

\]

To solve the dual problem Convert to standard form

$$
\begin{array}{ll}
\text { Maximize } & w=4 y_{1}+3 y_{2}+0 y_{3}+0 y_{4}+M A_{1} \\
\text { Subject to: } & y_{1}+y_{2}+y_{3}=1 \\
& 0 y_{1}+y_{2}-y_{4}+A_{1}=1 \\
& -y_{1}+2 y_{2}+y_{5}=1 \\
& y_{1}, y_{2} \geq 0
\end{array}
$$

where $y_{3}, y_{5}$ are slack variables, $y_{4}$ the surplus variable and $A_{1}$ the artificial variable.

| $B$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $A_{1}$ | $y_{5}$ | $y_{B}$ | $y_{B} / y_{1}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| $y_{3}$ | 1 | 1 | 1 | 0 | 0 | 0 | 1 | 1 |
| $A_{1}$ | 0 | 1 | 0 | -1 | 1 | 0 | 1 | 1 |
| $y_{5}$ | -1 | $\mathbf{2}$ | 0 | 0 | 0 | 1 | 1 | $1 / 2 \rightarrow$ |
| $w_{j}-c_{j}$ | -4 | $-M-3$ | 0 | $M$ | 0 | 0 | $-M$ |  |
|  |  | $\uparrow$ |  |  |  |  |  |  |
| $B$ | $y_{1}$ | $y_{2}$ | $y_{3}$ | $y_{4}$ | $A_{1}$ | $y_{5}$ | $y_{B}$ | $y_{B} / y_{1}$ |
| $y_{3}$ | $\mathbf{3 / 2}$ | 0 | 1 | 0 | 0 | $-1 / 2$ | $1 / 2$ | $1 / 3 \rightarrow$ |
| $A_{1}$ | $1 / 2$ | 0 | 0 | -1 | 1 | $-1 / 2$ | $1 / 2$ | 1 |
| $y_{2}$ | $-1 / 2$ | 1 | 0 | 0 | 0 | $1 / 2$ | $1 / 2$ | - |
| $w_{j}-c_{j}$ | $-\frac{1}{2} M+\frac{5}{2}$ | 0 | 0 | $M$ | 0 | $\frac{1}{2} M+\frac{3}{2}$ | $-\frac{1}{2} M-\frac{3}{2}$ |  |
|  | $\uparrow$ |  |  |  |  |  |  |  |

Table 6.1:
Since all $w_{j}-c_{j} \geq 0$ and an artificial variable appears in the basis at positive level, the dual problem has no optimal basic feasible solution. Therefore there exists no finite optimum solution to the given primal LPP (Unbounded solution)

### 6.3.4 Dual Simplex Method

The dual simplex method is very similar to the regular simplex method. The only difference lies in the criterion used for selecting a variable to enter and leave the basis. In dual simplex method, you first select the variable to leave the basis and then the variable to enter the basis. This method yields an optimal solution to the given LPP in a finite number of steps, provided no basis is repeated.

The dual simplex method is used to solve problems which start dual feasible (i.e., whose primal is optimal but infeasible). In this method the solution starts optimum, but infeasible
and remains infeasible until the true optimum is reached, at which the solution becomes feasible. The advantage of this method lies in its avoiding the artificial variables introduced in the constraints along with the surplus variables as all ${ }^{t} \geq^{t}$ constraints are converted into ${ }^{t} \leq{ }^{t}$ type.

## Dual Simplex Algorithm

The iterative procedure for dual simplex method is listed below.
Step 1. Convert the problem to maximization form if it is initially in the minimization form.
Step 2. Convert ${ }^{t} \geq^{t}$ type constraints if any to ${ }^{t} \leq^{t}$ type, by multiplying both sides by -1 .
Step 3. Express the problem in standard form by introducing slack variables. Obtain the initial basic solution, display this solution in the simplex table.

Step 4. Test the nature of $z_{j}-c_{j}$ (optimal condition).
Case I. If all $z_{j}-c_{j} \geq 0$ and all $x_{B_{i}} \geq 0$ then the current solution is an optimum feasible solution.
Case II. If all $z_{j}-c_{j} \geq 0$ and at least $x_{B_{i}}<0$ then the current solution is not optimum basic feasible solution. In this case go to te next step.
Case III. If any $z_{j}-c_{j}<0$ then the method fails.
Step 5. In this step you have to find the leaving variable, which is the basic variable corresponding to the most negative value of $x_{B_{i}}$. Let $x_{k}$ be the leaving variable, i.e., $x_{B_{k}}=$ $\min \left\{x_{B_{i}}, x_{B_{i}}<0\right\}$.
To find out the variable entering the basis, you would compute the ratio between $z_{j}-c_{j}$ row and the key row i.e. compute $\max \left\{z_{j}-c_{j} / c_{i k}, a_{i k}<0\right\}$ (Consider the ratios with negative values alone). The entering variable is the one having the maximum ratio. If there is no such ratio with negative value, then the problem does not have a feasible solution.

Step 6. Convert the following element to unity and all the other elements of key column to zero, to get an improved solution.

Step 7. Repeat steps (4) and (5) until either an optimum basic feasible solution is attained or an indication of no feasible solution is obtained.

Example 6.3.7 Use dual simplex method to solve the following LPP

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}-x_{2} \\
& \\
\text { Subject to: } & x_{1}+x_{2} \geq 1 \\
& 2 x_{1}+3 x_{2} \geq 2 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Convert the given constraints into $\leq$ type.

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}-x_{2} \\
& \\
\text { Subject to: } & -x_{1}-x_{2} \leq- \\
& 1 \\
& -2 x_{1}-3 x_{2} \leq- \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

Introducing slack variables $x_{3}, x_{4} \geq 0$, you get

$$
\begin{array}{ll}
\text { Maximize } & z=3 x_{1}-x_{2}+0 x_{3}+0 x_{4} \\
& \\
\text { Subject to: } & -x_{1}-x_{2}+x_{3}=-1 \\
& -2 x_{1}-3 x_{2}+x_{4}=-2 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

An initial basic (infeasible) solution of the modified LPP is $x_{3}=-1, x_{4}=-2$.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | -1 | -1 | 1 | 0 | -1 |
| $x_{4}$ | -2 | -3 | 0 | 1 | -2 |
| $z_{j}-c_{j}$ | 3 | 1 | 0 | 0 | 0 |

Table 6.2:
Since all $z_{j}-c_{j} \geq 0$ and all $x_{B_{i}}<0$, the current solution is not an optimum basic feasible solution. Since $x_{B_{2}}=-2$, the most negative, the corresponding basic variable $x_{4}$ leaves the basis. Also since $\max \left\{z_{j}-c_{j} / a_{i k}, a_{i k}<0\right\}$, where $x_{k}$ is the leaving variable, $\max \{3 /-2,1 /-$
$3\}=-1 \beta=z_{2}-c_{2} / a_{22}$ the non-basic variable $x_{2}$ enters the basis.
Drop $x_{4}$ and introduce $x_{2}$.

## First Iteration

Since all $z_{j}-c_{j} \geq 0$ and $x_{B_{1}}=-1 \beta<0$, the current solution is not optimum basic feasible solution. Therefore $x_{B_{1}}=-1 / 3$ the basic variable $x_{3}$ leaves the basis. Also since $\left.\max \left\{z_{j}-c_{j} / a_{i 1}, a_{i 1}<0\right\}=\max \{(1 / \beta) \Lambda(-1 / 3), \ldots,(1 / \beta) \Lambda-1 / \beta)\right\}=-1$ corresponds to the nonbasic variable $x_{4}$.

UNIT 6. DUALITY IN LINEAR PROGRAMMING Therefore drop $x_{3}$ and introduce $x_{4}$.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | $-1 / 3$ | 0 | 1 | $-1 / 3$ | $-1 / 3 \rightarrow$ |
| $x_{2}$ | $2 / 3$ | 1 | 0 | 1 | $2 / 3$ |
| $z_{j}-c_{j}$ | $7 / 3$ | 0 | 0 | $1 / 3$ | $-2 / 3$ |
| $\uparrow$ |  |  |  |  |  |

Table 6.3

Table 6.3:

## Second Iteration

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{4}$ | $\mathbf{1}$ | $\mathbf{0}$ | $\mathbf{- 3}$ | $\mathbf{1}$ | $\mathbf{1}$ |
| $x_{2}$ | $\mathbf{1}$ | $\mathbf{- 1}$ | $\mathbf{- 1}$ | $\mathbf{0}$ | $\mathbf{1}$ |
| $z_{j}-c_{j}$ | $\mathbf{2}$ | $\mathbf{0}$ | $\mathbf{1}$ | $\mathbf{0}$ | $\mathbf{- 1}$ |

Table 6.4:
Since all $z_{j}-c_{j} \geq 0$ and also $x_{B i} \geq 0$, an optimum basic feasible solution has been reached. The optimal solution to the given LPP is $x_{1}=0, x_{2}=1$, Maximum $z=-1$

Example 6.3.8 Solve by the dual simplex method the following LPP.

$$
\begin{array}{ll}
\text { Minimize } & z=5 x_{1}+6 x_{2} \\
\text { Subject to: } & x_{1}+x_{2} \geq 2 \\
& 4 x_{1}+x_{2} \geq 4 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. The given LPP is

$$
\begin{array}{ll}
\text { Maximize } & z=-5 x_{1}-6 x_{2} \\
\text { Subject to: } & -x_{1}-x_{2} \leq- \\
& 2 \\
& -4 x_{1}-x_{2} \leq- \\
& x_{1}, x_{2} \geq 0
\end{array}
$$

By introducing slack variables $x_{3}$, $x_{4}$ the standard form of LPP becomes,

$$
\begin{aligned}
\text { Maximize } & z=-5 x_{1}-6 x_{2}+0 x_{3}+0 x_{2} \\
\text { Subject to: } & -x_{1}-x_{2}+x_{3}=-2 \\
& -4 x_{1}-x_{2}+x_{4}=-
\end{aligned}
$$

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with $\quad x_{1}, x_{2}, x_{3}, x_{4} \geq 0$

## Initial table

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 0 | $-3 / 4$ | 1 | 0 | -2 |
| $x_{4}$ | -4 | -1 | 0 | 1 | $-4 \rightarrow$ |
| $z_{j}-c_{j}$ | $\uparrow$ | 6 | 0 | 0 | 0 |

Table 6.5:
Since all $z_{j}-c_{j} \geq 0$ and $x_{B_{j}} \leq 0$, the current solution is not an optimum basic feasible solution. Therefore $x_{B_{2}}=-4$, is most negative, the corresponding basic variable $x_{4}$ leaves the
basis.
Also $\max \left\{z_{j}-c_{j} / a_{i 2}, a_{i 2}<0\right\}=\max \{-5 / 4,6 /-1, \ldots\}=-5 / 4$ gives the nonbasic variable, $x_{1}$ enters into the basis.

## First Iteration

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 0 | $-3 / 4$ | 1 | $-1 / 4$ | -1 |
| $x_{1}$ | 1 | $1 / 4$ | 0 | $-1 / 4$ | $1 \rightarrow$ |
| $z_{j}-c_{j}$ | 0 | $19 / 4$ | 0 | $5 / 4$ | -5 |

Table 6.6:
Since all $z_{j}-c_{j} \geq 0$ and also $x_{B 1}=-1<0$, the current basic feasible solution is not optimum. As $x_{B_{1}}=-1<0$ therefore, the basic variable $x_{3}$ leaves the basis.

Also, since $\max \frac{z_{j}-c_{j}}{a_{i 1}}, a_{i 1}<0=\max \frac{19 / 4}{-3 / 4}, \frac{5 / 4}{-1 / 4}=\frac{5}{4}$ corresponds to the nonbasic variable $X_{4}$.

Therefore drop $x_{3}$ and introduce $x_{4}$.

## Second Iteration

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{4}$ | 0 | 3 | -4 | 1 | 4 |
| $x_{1}$ | 1 | 1 | -1 | 0 | 2 |
| $z_{j}-c_{j}$ | 0 | 1 | 5 | 0 | -10 |

Table 6.7:
Since all $z_{j}-c_{j} \geq 0$ and also all $x_{B i} \geq 0$, the current basic feasible solution is optimum. The optimal solution is given by $x_{1}=2, x_{2}=0, \max z=-10$, i.e., $\min z=10$. $A_{0}$

Example 6.3.9 Use dual simplex method to solve the LPP.

$$
\begin{array}{ll}
\text { Maximize } & z=-3 x_{1}-2 x_{2} \\
& \\
\text { Subject to: } & x_{1}+x_{2} \geq 1 \\
& x_{1}+x_{2} \leq 7 \\
& x_{1}+2 x_{2} \geq 10 \\
& x_{2} \leq 3 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Solution. Interchanging the $\geq$ inequality of the constraints into $\leq$, the given LPP becomes

$$
\begin{array}{ll}
\text { Maximize } & z=-3 x_{1}-2 x_{2} \\
\text { Subject to: } & -x_{1}-x_{2} \leq- \\
& 1 \\
& x_{1}+x_{2} \leq 7 \\
& -x_{1}-2 x_{2} \leq- \\
& 10 \\
& 0 x_{1}+x_{2} \leq 3
\end{array}
$$

By introducing the non-negative slack variables $x_{3}, x_{4}, x_{5}, x_{6}$, the standard form of the LPP becomes,

$$
\begin{aligned}
\text { Maximize } & z=-3 x_{1}-2 x_{2}+0 x_{3}+0 x_{4}+0 x_{5}+0 x_{6} \\
\text { Subject to: } & -x_{1}-x_{2}+x_{3}=-1 \\
& x_{1}+x_{2}+x_{4}=7 \\
& -x_{1}-2 x_{2}+x_{5}=- \\
& 10 \\
& 0 x_{1}+x_{2}+x_{6}=3
\end{aligned}
$$

The initial solution is given by,

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$$
x_{3}=-1, x_{4}=7, x_{5}=-10, x_{6}=3
$$

## Initial table

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 1 | 1 | 1 | 0 | 0 | 0 | -1 |
| $x_{4}$ | 1 | 1 | 0 | 1 | 0 | 0 | 7 |
| $x_{5}$ | -1 | -2 | 0 | 0 | 1 | 0 | $-10-$ |
| $x_{6}$ | 0 | 1 | 0 | 0 | 0 | 1 | 3 |
| $z_{j}-c_{j}$ | 3 | $\stackrel{2}{2}$ | 0 | 0 | 0 | 0 | 0 |

Table 6.8:
Since all $z_{j}-c_{j} \geq 0$ and some $x_{B i} \leq 0$, the current solution is not a basic feasible solution. Therefore $x_{B 3}=-10$ being the most negative, the basic variable $x_{6}$ leaves the basis.

Also, $\max \left\{z_{j}-c_{j} / a_{12}, a_{12}<0\right\}=\max \{3 /-1,2 /-2\}=-1$, the non-basic variable $x_{2}$ enters the basis.

## First Iteration

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | $-1 / 2$ | 0 | 1 | 0 | $-1 / 2$ | 0 | 4 |
| $x_{4}$ | $1 / 2$ | 0 | 0 | 1 | $1 / 2$ | 0 | 2 |
| $x_{2}$ | $1 / 2$ | 1 | 0 | 0 | $-1 / 2$ | 0 | 5 |
| $x_{6}$ | $-1 / 2$ | 0 | 0 | 0 | $1 / 2$ | 1 | $-2-$ |
| $z_{j}-c_{j}$ | 2 | 0 | 0 | 0 | 1 | 0 | -10 |

Table 6.9:

## Second iteration.

Drop $x_{6}$ and introduce $x_{1}$. Therefore $x_{B 4}=-2<0, x_{6}$ leaves the basis.

$$
\max \frac{z_{j}-c_{j}}{a_{1 i}}, a_{1 i}<0=\max \frac{2}{-1 / 2} \cdots=-4
$$

Hence, $x_{1}$ enters the basis.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 0 | 0 | 1 | 0 | -1 | -1 | 2 |
| $x_{4}$ | 0 | 0 | 0 | 1 | 1 | 1 | 0 |
| $x_{2}$ | 0 | 1 | 0 | 0 | -0 | 1 | 3 |
| $x_{1}$ | 1 | 0 | 0 | 0 | -1 | -2 | 4 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 3 | 4 | -18 |

Table 6.10:
Since all $z_{j}-c_{j} \geq 0$ and all $x_{B i} \geq 0$, the current solution is an optimum basic feasible solution. Therefore optimum solution is, $\max z=-18, x_{1}=4, x_{2}=3$.

### 6.3.5 SENSITIVITY ANALYSIS

The optimal values of the dual variables in a linear program can, be interpreted as prices. In this section this interpretation is explored in further detail.

Consider the following problem.

$$
\begin{array}{ll}
\operatorname{minimize} & \mathbf{c}^{\mathbf{t}} \mathbf{x} \\
\text { subject to } & \mathbf{A x}=\mathbf{b}  \tag{6.1}\\
\text { with } & \mathbf{x} \geq \mathbf{0}
\end{array}
$$

Suppose that the simplex method produced an optimal basis B. How to make use of the optimality conditions (primal-dual relationships) in order to find the new optimal solution, if some of the problem data change, without resolving the problem from scratch. In particular, the following variations in the problem will be considered.

1. Change in the cost vector $\mathbf{c}$.
2. Change in the right-hand side vector $\mathbf{b}$.
3. Change in the constraint matrix $\mathbf{A}$
4. Addition of a new activity.
5. Addition of a new constraint.

## Change in the Cost Vector

Given an optimal basic feasible solution, suppose that the cost coefficient of one (or more) of the variables is changed from $c_{k}$ to $c_{k^{t}}^{*}$. The effect of this change on the final tableau will occur in the cost row; that is, dual feasibility may be lost. Consider the following two cases.

Case I: $x_{k}$ is non-basic
In this case $\mathbf{C}_{\mathbf{B}}$ is not affected, and hence $z_{j}=\mathbf{c}_{\mathbf{B}} \mathbf{B}^{-1} a_{j}$ is not changed for any $\boldsymbol{j}$. Thus $z_{k}-c_{k}$ is replaced by $z_{k}-c_{k}^{t}$. Note that $z_{k}-c_{k} \leq 0$ since the current point was an optimal solution of the original problem. If $z_{k}-c_{k}^{t}=\left(z_{k}-c_{k}\right)+\left(c_{k}-c_{k}^{t}\right)$ is positive, then $x_{k}$ must be
introduced
into the basis and the (primal) simplex method is continued as usual. Otherwise the old solution is still optimal with respect to the new problem.
$x_{k}$ is basic, say $x_{k} \equiv x_{B_{t}}$
Here $c_{B_{t}}$ is replaced by $c_{B_{t}}^{t}$. Let the new value of $z_{j}$ be $z_{j}^{t}$. Then $z_{j}^{t}-c_{j}$ is calculated as follows:

$$
\begin{aligned}
z_{j}^{t}-c_{j} & =\mathbf{c}_{\mathbf{B}}^{t} \mathbf{B}^{-1} \mathbf{a}_{j}-c_{j}=\left(\mathbf{c}_{\mathbf{B}} \mathbf{B}^{-1} \mathbf{a}_{j}-c_{j}\right)+\left(0,0, \ldots, c_{B_{t}}-c_{B_{t}}, 0, \ldots, 0\right) \mathbf{y}_{j} \\
& =\left(z_{j}-c_{j}\right)+\left(c_{B_{t}}^{t}-c_{B_{t}}\right) y_{t j} \text { for all } j
\end{aligned}
$$

In particular for $j=k, z_{k}-c_{k}=0$, and $y_{t k}=1$, and hence $z_{k}^{t}-c_{k}=c_{k}^{t}-c_{k}$. As you would expect, $z_{k}^{t}-c_{k}$ is still equal to zero. Therefore the cost row can be updated by adding the net change in the cost of $x_{B_{t}} \equiv x_{k}$ times the current $t$ row of the final tableau, to the original cost row. Then $z_{k}^{t}-c_{k}$ is updated to $z_{k}^{t}-c_{k}^{t}=0$. Of course the new objective value $\mathbf{C}_{\mathbf{B}}^{t} \mathbf{B}^{-1} \mathbf{b}=\mathbf{C}_{\mathbf{B}} \mathbf{B}^{-1} \mathbf{b}+\left(c_{B_{t}}^{t}-c_{B_{t}}\right) b_{t}$ will be obtained in the process.

Example 6.3.10 Consider the following problem.

$$
\begin{array}{ll}
\operatorname{minimize} & -2 x_{1}+x_{2}-x_{3} \\
\text { subject to } & x_{1}+x_{2}+x_{3} \leq 6 \\
& -x_{1}+2 x_{2} \leq 4 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 1 | 1 | 0 | 6 |
| $x_{5}$ | 0 | 3 | 1 | 1 | 1 | 10 |
| $z_{j}-c_{j}$ | 0 | -1 | -1 | -2 | 0 | -12 |

Table 6.11:

The optimal tableau is given by the following. The subsequent tableaux are not shown. Next suppose that $c_{1}=-2$ is replaced by zero. Since $x_{1}$ is basic, then the new cost row, except $z_{1}-c_{1}$ is obtained by multiplying the row of $x_{1}$ by the net change in $c_{1}$ [that is, $0-(-2)=2$ ] and adding to the old cost row. The new $z_{1}-c_{1}$ remains zero. Note that the new $z_{3}-c_{3}$ is now positive and so $x_{3}$ enters the basis.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 1 | 1 | 0 | $6 \longrightarrow$ |
| $x_{5}$ | 0 | 3 | 1 | 1 | 1 | 10 |
| $z_{j}-c_{j}$ | 0 | -1 | 1 | 0 | 0 | 0 |

Table 6.12:

And so on (The subsequent tableaux are not shown.)

## Change in the Right-Hand-Side.

If the right-hand-side vector $\mathbf{b}$ is replaced by $\mathbf{b}^{t}$, then $\mathbf{B}^{-1} \mathbf{b}$ will be replaced by $\mathbf{B}^{-1} \mathbf{b}^{t}$. The new right-hand side can be calculated without explicitly evaluating $\mathbf{B}^{-1} \mathbf{b}^{t}$. This is evident by noting that $\mathbf{B}^{-1} \mathbf{b}^{t}=\mathbf{B}^{-1} \mathbf{b}+\mathbf{B}^{-1}\left(\mathbf{b}^{t}-\mathbf{b}\right)$. If the first $m$ columns originally form the identity,
then $\mathbf{B}^{-1}\left(\mathbf{b}^{t}-\mathbf{b}\right)={ }_{j=1}^{m} \mathbf{y}_{j}\left(b_{j}^{t}-b_{j}\right)$ and hence $\mathbf{B}^{-1} \mathbf{b}^{t}=\overline{\mathbf{b}}+{\left.\underset{j=1}{m}\left(b_{j}^{t}-b_{j}\right) \text {. Since } z_{j}-c_{j} \leq 0,0\right)}$ for all non-basic variables (for a minimum problem), the only possible violation of optimality is that the new vector $\mathbf{B}^{-1} \mathbf{b}$, may have some negative entries. if $\mathbf{B}^{-1} \mathbf{b}^{t} \geq \mathbf{0}$, then the same basis remains optimal, and the values of the basic variables are $\mathbf{B}^{-1} \mathbf{b}^{t}$ and the objective has value $\mathbf{C}_{\mathbf{B}} \mathbf{B}^{-1} \mathbf{b}^{t}$. Otherwise the dual simplex method is used to find the new optimal solution by restoring feasibility.
Example 6.3.11 Suppose that the right-hand side of example (6.3.10) is replaced by
 and hence the new optimal solution is $x_{1}=3, x_{5}=7, x_{2}=x_{3}=x_{4}=0$.

## Change in the Constraint Matrix

On the effect of changing some of the entries of the constraint matrix $\mathbf{A}$. Two cases are possible, namely, changes involving non-basic columns, and changes involving basic columns.

## Case I: Changes in Activity Vectors for Non-basic Columns

Suppose that the non-basic column $\mathbf{a}_{j}$ is modified to $\mathbf{a}_{\boldsymbol{j}}^{t}$ Then the new updated column is $\mathbf{B}^{-1} \mathbf{a}_{j}^{t}$ and $z_{j}^{t}-c_{j}=\mathbf{c}_{B}^{t} \mathbf{B}^{-1} \mathbf{a}_{j}^{t}-c_{j} . I f_{j}^{t}-c_{j} \leq 0$, then the old solution is optimal; otherwise the simplex method is continued, after column $\boldsymbol{j}$ of the tableau is updated, by introducing the nonbasic variable $x_{j}$.

## Case II: Changes in Activity Vectors for Basic Columns

Suppose that the non-basic column $\mathbf{a}_{j}$ is modified to $\mathbf{a}_{j}^{t}$. This case can cause considerable trouble. It is possible that the current set of basic vectors no longer form a basis after the change. Even if this does not occur, a change in the activity vector for a single basic column will change $\mathbf{B}^{-1}$ and thus the entries in every column.

Assume that the basic columns are ordered from 1 to $m$. Let the activity vector for basic column $\boldsymbol{j}$ change from $\mathbf{a}_{j}$ to $\mathbf{a}_{j}^{t}$. Compute $\mathbf{y}_{j}^{t}=\mathbf{B}^{-1} \mathbf{a}_{j}^{t}$ where $\mathbf{B}^{-1}$ is the current basis inverse. There are two possibilities. If $y_{j j}^{t}=0$, the current set of basic vectors no longer forms a basis. In this case it is probably best to add an artificial variable to take the place of $x_{j}$ in the basis and resort to the two-phase method or the big- $M$ method. However, If $y^{t}{ }_{j j} /=0$, you may replace column $\boldsymbol{j}$, which is currently a unit vector, by $\mathbf{y}_{j}^{t}$ and pivot on $y_{j j}^{t}$. The current basis continues to be a basis. However, upon pivoting you may have destroyed both primal and dual feasibility and, if so, must resort to one of the artificial variable (primal and dual) techniques.


$$
\begin{aligned}
& \mathbf{C}_{B}^{\mathbf{t}} \mathbf{B}^{-1} \mathbf{a}_{2}^{\mathrm{t}}-\mathrm{c}_{2}=(-1,0){ }_{2}^{( }{ }_{7}^{\mathbf{~}}-1=-5
\end{aligned}
$$

Thus the current optimal tableau remains optimal with column $x_{2}$ replaced by $(-5,2,7)^{\mathbf{t}}$.
Next suppose that column $\mathbf{a}_{1}$ is changed from

$$
\mathbf{c}_{B}^{t} \mathbf{B}^{-1} \mathbf{a}_{1}^{t}-c_{1}=(-2,0){ }_{-1} 0_{-(-2)=2}
$$

Here the entry in the $x_{1}$ row of $\mathbf{y}_{1}^{t}$ is zero, and so the current basic columns no longer span the space. Replacing column $x_{1}$ by $(2,0,-1)^{\mathbf{t}}$ and adding the artificial variable $A_{1}$ to replace $x_{1}$ in the basis, you get the following tableau.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{6}$ | 0 | 1 | 1 | 1 | 0 | 1 | 6 |
| $x_{5}$ | -1 | 3 | 1 | 1 | 1 | 0 | 10 |
| $z_{j}-c_{j}$ | 2 | -3 | -1 | -2 | 0 | $-M$ <br> $\uparrow$ | -12 |

Table 6.13:
After preliminary pivoting at row $x_{6}$ and column $A_{1}$ to get $z_{6}-c_{6}=0$, that is, to get the tableau in basic form, you may proceed with the big- $M$ method.

Finally, suppose that column $\mathbf{a}_{1}$ is changed from $\begin{aligned} 1 \\ -1\end{aligned}$ to $\begin{array}{r}3 \\ 6\end{array}$. Then

In this case the entry in the $x_{1}$ row of $\mathbf{y}_{1}^{t}$ is nonzero and so you should replace column $x_{1}$ by $(-4,3,9)^{\mathbf{t}}$, pivot in the $x_{1}$ column and $x_{1}$ row, and proceed.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 3 | 1 | 1 | 1 | 0 | $6 \longrightarrow$ |
| $x_{5}$ | 9 | 3 | 1 | 1 | 1 | 10 |
| $z_{j}-c_{j}$ | -4 | -3 | -1 | -2 | 0 | -12 |

Table 6.14:
The subsequent tableaux are not shown.

## Adding a New Activity

Suppose that a new activity $x_{n+1}$ with unit cost $c_{n+1}$ and consumption column $\mathbf{a}_{n+1}$ is considered for possible production. Without resolving the problem, you can easily determine whether producing $x_{n+1}$ is worthwhile. First calculate $z_{n+1}-c_{n+1}$. If $z_{n+1}-c_{n+1} \leq 0$ (for a minimization problem), then $x_{n+1}^{*}=0$ and the current solution is optimal. On the other hand, if $z_{n+1}-c_{n+1}>0$, then $x_{n+1}$ is introduced into the basis and the simplex method continues to find the new optimal solution.

Example 6.3.13 Consider Example 6.3.10. Yqur wish is to find the new optimal solution if a new activity $x_{6} \geq 0$ with $c_{6}=1$, and $\mathbf{a}_{6}=\begin{array}{r}-1 \\ 2\end{array}$ is introduced. First, you will calculate $z_{6}-c_{6}$ :

$$
\begin{aligned}
& z_{6}-c_{6}=\mathbf{w}^{\mathbf{t}} \mathbf{a}_{6}-c_{6}=(-2,0)\left(\begin{array}{c}
\text { (1 } \\
2
\end{array} \quad-1=1\right.
\end{aligned}
$$

Therefore $x_{6}$ is introduced in the basis by pivoting at the $x_{5}$ row and the $x_{6}$ column. The

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 1 | 1 | 0 | -1 | 6 |
| $x_{5}$ | 0 | 3 | 1 | 1 | 1 | 1 | $10-$ |
| $z_{j}-c_{j}$ | 0 | -3 | -1 | -2 | 0 | 1 | -12 |

Table 6.15:
subsequent tableaux are not shown.

## Adding a New Constraint

Suppose that a new constraint is added to the problem. If the optimal solution to the original problem satisfies the added constraint, it is then obvious that the point is also an optimal solution of the new problem. If, on the other hand, the point does not satisfy the new constraint, that is, if the constraint "cuts away" the optimal point, you can use the dual simplex method to find the new optimal solution.

Suppose that $\mathbf{B}$ is the optimal basis before the constraint $\mathbf{a}^{m+1} \mathbf{x} \leq b_{m+1}$ is added. The corresponding tableau is shown below.

$$
\begin{align*}
& z+\left(\mathbf{c}_{\mathbf{B}}^{\mathbf{t}} \mathbf{B}^{-1} \mathbf{N}-\mathbf{a}_{N}\right) \mathbf{x}_{N}=\mathbf{c}_{\mathbf{B}}^{\mathbf{t}} \mathbf{B}^{-1} \mathbf{b}  \tag{6.2}\\
& \mathbf{x}_{\mathbf{B}}+\mathbf{B}^{-1} \mathbf{N} \mathbf{x}_{N}=\mathbf{B}^{-1} \mathbf{b}
\end{align*}
$$

The constraint $\mathbf{a}^{m+1} \mathbf{x} \leq b_{m+1}$ is rewritten as $\mathbf{a}_{B}^{m+1} \mathbf{x}_{B}+\mathbf{a}_{N}^{m+1} \mathbf{x}_{N}+x_{n+1}=b_{m+1}$, where $\mathbf{a}^{m+1}$ is decomposed into $\left(\mathbf{a}_{B}^{m+1}, \mathbf{a}_{N}^{m+1}\right)$ and $x_{n+1}$ is a non-negative slack variable. Multiplying Equation (6.2) by $\mathbf{a}_{B}^{m+1}$ and subtracting from the new constraint gives the following system:

$$
\begin{aligned}
z+\left(\mathbf{c}_{\mathbf{B}}^{\mathbf{t}} \mathbf{B}^{-1} \mathbf{N}-\mathbf{a}\right) \mathbf{x}_{N} & =\mathbf{c}_{B} \mathbf{B}^{-1} \mathbf{b} \\
\mathbf{x}_{B}+\mathbf{B}^{-1} \mathbf{N} \mathbf{x}_{N} & =\mathbf{B}^{-1} \mathbf{b} \\
\left(\mathbf{a}_{N}^{m+1}-\mathbf{a}_{B}^{m+1} \mathbf{B}^{-1} \mathbf{N}\right) \mathbf{x}_{N}+x_{n+1} & =b_{m+1}-\mathbf{a}_{B}^{m+1} \mathbf{B}^{-1} \mathbf{b}
\end{aligned}
$$

These equations give us a basic solution of the new system. The only possible violation of optimality of the new problem is the sign of $b_{m+1}-\mathbf{a}^{m+1} \mathbf{B}^{-1} \mathbf{b}$. So if $b_{m+1}-\mathbf{a}^{m+1} \mathbf{B}^{-1} \mathbf{b} \geq$ then the current solution is optimal. Otherwise, if $b_{m+1}{ }^{B}-\mathbf{a}_{B}^{m+1} \mathbf{B}^{-1} \mathbf{b}<0$, then the dual simplex method is used to restore feasibility.

## Example 6.3.14

Consider Example 6.3 .10 with the added restriction that $-x_{1}+2 x_{3} \geq 2$. Clearly the optimal point $\left(x_{1}, x_{2}, x_{3}\right)=(6,0,0)$ does not satisfy this constraint. The constraint $-x_{1}+2 x_{3} \geq 2$ is rewritten as $x_{1}-2 x_{3}+x_{6}=-1$, where $x_{6}$ is a non-negative slack variable. This row is added
to the optimal simplex tableau of Example 6.3.10 to obtain the following tableau.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 1 | 1 | 0 | 0 | 6 |
| $x_{5}$ | 0 | 3 | 1 | 1 | 1 | 0 | 10 |
| $x_{6}$ | 0 | -1 | -3 | -1 | 0 | 1 | $-8-$ |
| $z_{j}-c_{j}$ | 0 | -3 | -1 | -2 | 0 | 0 | -12 |

Table 6.16:

Multiply row 1 by -1 and add to row 3 in order to restor the column $x_{1}$ to a unit vector. The dual simplex method can then be applied to the resulting tableau below.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 1 | 1 | 0 | 0 | 6 |
| $x_{5}$ | 0 | 3 | 1 | 1 | 1 | 0 | 10 |
| $x_{6}$ | 0 | -1 | -3 | -1 | 0 | 1 | $-8-$ |
| $z_{j}-c_{j}$ | 0 | -3 | -1 | -2 | 0 | 0 | -12 |

Table 6.17:

Subsequent tableaux are not shown. Note that adding a new constraint in the primal problem is equivalent to adding a new variable in the dual problem and vice versa.

### 6.4 Conclusion

In this unit, you considered the Dual problem, the dual simplex method and sensitivity analysis.

### 6.5 Summary

Having gone through this unit, you are now able to
(i) Formulate the dual of any problem.
(ii) Solve LPP problems using the dual simplex method/algorithm.
(iii) Perform sensitivity analysis of LPP using the dual simplex method.
((iv) You also know that the value of the slack/surplus variables in the $z_{j}-c_{j}$ row at the optimal tableau of the simplex method for the dual problem gives you the value of the decision variable of the primal problem.

### 6.6 Tutor Marked Assignments(TMAs)

## Exercise 6.6.1

1. Consider the following problem

$$
\begin{array}{lr}
\text { Maximize } & -x_{1}+2 x_{2} \\
\text { Subject to } & 3 x_{1}+4 x_{2} \leq 12 \\
& 2 x_{1}-x_{2} \geq 2 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

(a) Solve the problem graphically.
(b) State the dual and solve it graphically. Utilize the theorem of duality to obtain the values of all the primal variables from the optimal dual solution.
2. Consider the following problem.

$$
\begin{array}{lr}
\text { Minimize } & 2 x_{1}+3 x_{2}+5 x_{3}+6 x_{4} \\
\text { Subject to } & x_{1}+2 x_{2}+3 x_{3}+x_{4} \geq 2 \\
-2 x_{1}+x_{2}-x_{3}+3 x_{4} \leq- \\
& 3 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

(a) Give the dual linear program.
(b) Solve the dual geometrically.
(c) Utilize information about the dual linear program and the theorems of duality to solve the primal problem.
3. Solve the following linear program by a graphical method.

$$
\begin{array}{lr}
\text { Maximize } & 3 x_{1}+x_{2}+4 x_{3} \\
\text { Subject to } & 6 x_{1}+3 x_{2}+5 x_{3} \leq 25 \\
& 3 x_{1}+4 x_{2}+5 x_{3} \leq 20 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

(Hint. Utilize the dual problem.)
4. Give the dual of the following problem.

$$
\begin{array}{ll}
\text { Minimize } & 2 x_{1}+3 x_{2}-5 x_{3} \\
\text { Subject to } & x_{1}+x_{2}-x_{3}+x_{4} \geq 5 \\
& 2 x_{1}+x_{3} \leq 4 \\
& x_{2}+x_{3}+x_{4}=6 \\
& x_{1} \leq 0 \\
& x_{2}, x_{3} \geq 0 \\
& x_{4}, \quad \text { unrestricted }
\end{array}
$$

5. Consider the following problem.

$$
\begin{array}{lr}
\text { Maximize } & 10 x_{1}+24 x_{2}+20 x_{3}+20 x_{4}+25 x_{5} \\
\text { Subject to } & x_{1}+x_{2}+2 x_{3}+3 x_{4}+5 x_{5} \leq 19 \\
& 2 x_{1}+4 x_{2}+3 x_{3}+2 x_{4}+x_{5} \leq 57
\end{array}
$$

with

$$
x_{1}, x_{2}, x_{3}, x_{4}, x_{5} \geq 0
$$

(a) Write the dual problem and verify that $\left(w_{1}, w_{2}\right)=(4,5)$ is a feasible solution.
(b) Use the information in part (a) to derive an optimal solution to both the primal and dual problems.
6. Consider the following linear program.

$$
\begin{array}{lr}
\mathbf{P} \text { :Minimize } & 6 x_{1}+2 x_{2} \\
\text { Subject to } & x_{1}+2 x_{2} \geq 3 \\
& x_{2} \geq 0 \\
\text { with } & x_{1} \text { unrestricted }
\end{array}
$$

(a) State the dual of $\mathbf{P}$.
(b) Draw the set of feasible solution for the dual of part (a).
(c) Convert $\mathbf{P}$ to canonical form by replacing $x_{1}$ by $x_{1}^{t}-x_{1}^{t t}$ with $x_{1}^{t}, x_{1}^{t t} \geq 0$. Give the dual of this converted problem.
(d) Draw the set of feasible solutions of the dual of part (c).
(e) Compare parts (b) and (d). What did the transformation of part (c) do to the dual of part (a)?
7. The following simplex tableau shows the optimal solution of a linear programming problem. It is known that $x_{4}$ and $x_{5}$ are the slack variables in the first and second constraints of the original problem. the constraints are of $\leq$ type.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 0 | $1 / 2$ | 1 | $1 / 2$ | 0 | $5 / 2$ |
| $x_{1}$ | 1 | $-1 / 2$ | 0 | $-1 / 6$ | $1 / 3$ | $5 / 2$ |
| $z_{j}-c_{j}$ | 0 | -4 | 0 | -4 | -2 | -40 |

Table 6.18:
(a) Write the original problem.
(b) What is the dual of the original problem?
(c) Obtain the optimal solution of the dual from the above tableau.
8. Consider the following linear programming problem.

$$
\begin{array}{lr}
\text { Maximize } & 2 x_{1}+3 x_{2}+6 x_{3} \\
\text { Subject to } & x_{1}+2 x_{2}+x_{3} \leq 10 \\
& x_{1}-2 x_{2}+3 x_{3} \leq 6 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

(a) Write the dual problem.
(b) Solve the foregoing problem by the simplex method. At each iteration, identify the dual variables, and show which dual constraints are violated.
(c) At each iteration, identify the dual basis that goes with the simplex iteration. Identify the dual basic and non-basic variables.
(d) Show that at eachiteration of the simplex method, the dual objective is "worsened."
(e) Verify that at termination, feasible solutions of both problems are at hand, with equal objectives, and with complementary slackness.
9. Consider the problem:

$$
\begin{array}{lr}
\text { Minimize } & \mathbf{c}^{\mathbf{t}} \mathbf{x} \\
\text { Subject to } & \mathbf{A} \mathbf{x}=\mathbf{b} \\
\text { with } & \mathbf{x} \geq 0
\end{array}
$$

where $\mathbf{x}$ is an $n$-vector, $\mathbf{b}$ is an $m$-vector and $\mathbf{A}$ is an $n \times m$ matrix.
Suppose that there exist an $\mathbf{x}_{0}$ such that $\mathbf{A} \mathbf{x}_{0}=\mathbf{b}$, under which of the following conditions for $m$ and $n, \mathbf{b}$ and $\mathbf{c}$, and $\mathbf{A}$ is $\mathbf{x}_{0}$ is an optimal point.
(a) $m=n, \mathbf{A}=\mathbf{A}^{-1}$ and $\mathbf{c}=\mathbf{b}$
(b) $m=n, \mathbf{A}=\mathbf{A}^{\mathbf{t}}$ and $\mathbf{c}=\mathbf{b}^{\mathbf{t}}$
(c) $m<n, \mathbf{A}=\mathbf{A}^{-1}$ and $\mathbf{c}=\mathbf{b}^{\mathbf{t}}$
(d) $m<n, \mathbf{A}=\mathbf{A}^{\mathbf{t}}$ and $\mathbf{c}=\mathbf{b}$
10. The following are the initial and current tableaux of the linear programming problem.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{6}$ | 5 | -4 | 13 | $b$ | 1 | 1 | 0 | 20 |
| $x_{7}$ | 1 | -1 | 5 | $c$ | 1 | 0 | 1 | 8 |
| $z_{j}-c_{j}$ | 1 | 6 | -7 | $a$ | 5 | 0 | 0 | 0 |


| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | $-1 / 7$ | 0 | 1 | $-2 / 7$ | $3 / 7$ | $-1 / 7$ | $4 / 7$ | $12 / 7$ |
| $x_{2}$ | $-12 / 7$ | 1 | 0 | $-3 / 7$ | $8 / 7$ | $-5 / 7$ | $13 / 7$ | $4 / 7$ |
| $z_{j}-c_{j}$ | $72 / 7$ | 0 | 0 | $11 / 7$ | $8 / 7$ | $23 / 7$ | $-50 / 7$ | $60 / 7$ |

Table 6.19:
(a) Find $a, b$, and $c$.
(b) Find $\mathbf{B}^{-1}$.
(c) Find $\partial x_{2} / \partial x_{5}$.
(d) Find $\partial x_{3} / \partial b_{2}$.
(e) Find $\partial z / \partial x_{6}$.
(f) Find the compelementary dual solution.
11. The following is an optimal simplex tableau (maximization and all $\leq$ constraints).
(a) Give the optimal solution.
(b) Give the optimal dual solution.
(c) Find $\partial z / \partial b_{1}$. Interpret this number.
(d) Find $\partial x_{1} / \partial x_{6}$. Interpret this number.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 1 | 0 | 2 | 0 | 1 | 2 |
| $x_{3}$ | 0 | 0 | 1 | 1 | 0 | 4 | $3 / 2$ |
| $x_{5}$ | 0 | -2 | 0 | 1 | 1 | 6 | 1 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 4 | 0 | 9 | 5 |

Table 6.20:
(e) If you could buy an additional unit of the first resource for a cost of $\frac{5}{2}$ would you do this? Why?
(f) Another firm wishes to purchase one unit of the third resource from you. How much is such a unit worth to you? Why?
(g) Are there any alternate optimal solutions? If not, why not? If so, give one.
12. Solve the following problem by the dual simplex method.

$$
\begin{array}{lr}
\text { Maximize }-4 x_{1}-6 x_{2}-18 x_{3} \\
\text { Subject to } & x_{1}+3 x_{3} \geq 3 \\
& x_{2}+2 x_{3} \geq 5 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Give the optimal values of the primal and dual variables. Demonstrate that complementary slackness holds.
13. Consider the following linear programming problem.

$$
\begin{array}{lr}
\text { Maximize } & 2 x_{1}-3 x_{2} \\
\text { Subject to } & x_{1}+x_{2} \geq 3 \\
& 3 x_{1}+x_{2} \leq 6 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

You are told that the optimal solution is $x_{1}=\frac{3}{2}$ and $x_{2}=\frac{3}{2}$. Verify this statement by duality. Describe two procedures for modifying the problem in such a way that the dual simplex method can be used. Use one of these procedures for solving the problem by the dual simplex method.
14. Solve the following linear program by the dual simplex method.

$$
\begin{array}{lr}
\text { Minimize } & 2 x_{1}+3 x_{2}+5 x_{3}+6 x_{4} \\
\text { Subject to } & x_{1}+2 x_{2}+3 x_{3}+x_{4} \geq 2 \\
-2 x_{1}+x_{2}-x_{3}+3 x_{4} \leq- \\
& 3 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

15. Consider the following problem.
$\begin{array}{ll}\text { Minimize } & 3 x_{1}+5 x_{2}-x_{3}+2 x_{4}-4 x_{5} \\ \text { Subject to } & x_{1}+x_{2}+x_{3}+3 x_{4}+x_{5} \leq 6 \\ & -x_{1}-x_{2}+2 x_{3}+x_{4}-x_{5} \geq\end{array}$ 3
with $x_{1}, x_{2}, x_{3}, x_{4}, x_{5} \geq 0$
(a) Give the dual problem.
(b) Solve the dual problem using the artificial constraint technique.
(c) Find the primal solution from the dual solution.
16. Apply the primal-dual method to the following problem.

$$
\begin{aligned}
& \text { Minimize } \quad 9 x_{1}+7 x_{2}+4 x_{3}+2 x_{4}+6 x_{5}+10 x_{6} \\
& \text { Subject to } \quad x_{1}+x_{2}+x_{3}=8 \\
& x_{4}+x_{5}+x_{6}=5 \\
& x_{1}+x_{4}=6 \\
& x_{2}+x_{5}=4 \\
& x_{3}+x_{6}=3
\end{aligned}
$$

17. Solve the following problem by the primal-dual algorithm.

Minimize

$$
x_{1}+2 x_{3}-x_{4}
$$

Subject to $\quad x_{1}+x_{2}+x_{3}+x_{4} \leq 6$

$$
2 x_{1}-x_{2}+3 x_{3}-3 x_{4} \geq 5
$$

with

$$
x_{1}, x_{2}, x_{3}, x_{4} \geq 0
$$

18. Apply the primal-dual algorithm to the following problem.

$$
\begin{array}{lr}
\text { Maximize } & 7 x_{1}+2 x_{2}+x_{3}+4 x_{4}+6 x_{5} \\
\text { Subject to } & 3 x_{1}+5 x_{2}-6 x_{3}+2 x_{4}+4 x_{5}=27 \\
& x_{1}+2 x_{2}+3 x_{3}-7 x_{4}+6 x_{5} \geq 2 \\
9 x_{1}-4 x_{2}+2 x_{3}+5 x_{4}-2 x_{5}=16 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, x_{5} \geq 0
\end{array}
$$

19. You have shown that the primal-dual algorithm converges in a finite number of steps in the absence of degeneracy. What happens in the degenerate case? How can you guarantee finite convergence? (Hint. Consider applying the lexicographic simplex or the perturbation method to the restricted primal problem.)
20. Consider the following linear programming problem and its optimal final tableau shown below.

$$
\begin{array}{lr}
\text { Maximize } & 2 x_{1}+x_{2}-x_{3} \\
\text { Subject to } & x_{1}+2 x_{2}+x_{3} \leq 8 \\
& -x_{1}+x_{2}-2 x_{3} \leq 4 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0
\end{array}
$$

Final Tableau

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 2 | 1 | 1 | 0 | 1 | 12 |
| $x_{5}$ | 0 | 3 | -1 | 1 | 1 | 6 | 8 |
| $z_{j}-c_{j}$ | 0 | 3 | 3 | 2 | 0 | 9 | 16 |

Table 6.21:
(a) Write the dual problem and find the optimal dual variables from the foregoing tableau.
(b) Using sensitivity analysis, find the new optimal solution if the coefficient of $x_{2}$ in the objective function is changed from 1 to 5 .
(c) Suppose that the coefficient of $x_{3}$ in the second constraint is changed from-2 to 1 . Using sensitivity, find the new optimal solution.
(d) Suppose that the following constraint is added to the problem: $x_{2}+x_{3} \geq 2$. Using sensitivity, find the new optimal solution.
(e) If you were to choose between increasing the right-hand side of the first and second constraints, which one would you choose? Why? What is the effect of this increase on the optimal value of the objective function?
(f) Suppose that a new activity $x_{6}$ is proposed with unit return 4 and consumption vector $\mathbf{a}_{6}=(1,2)^{\mathbf{t}}$. Find the new optimal solution.
21. consider the following optimal tableau of the minimization problem where the constraint are of the $\leq$ type.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{7}$ | $x_{8}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | -1 | 0 | $1 / 2$ | $1 / 5$ | -1 | 3 |
| $x_{2}$ | 0 | 1 | 0 | 2 | 1 | -1 | 0 | $1 / 2$ | 1 |
| $x_{3}$ | 0 | 0 | 1 | -1 | -2 | 5 | $3 / 10$ | 2 | 7 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 2 | 0 | $1 / 2$ | $1 / 10$ | 2 | 17 |

Table 6.22:
where $x_{6}, x_{7}$ and $x_{8}$ are slack variables.
(a) Would the solution be altered if a new activity $x_{9}$ with coefficients $(2,0,3)^{\mathbf{t}}$ in the constraints, and price of 5 , were added to the problem?
(b) How large can $x_{B 1}$ (the first constraint resource) be made without violating feasibility?
22. Consider the tableau of exercise 21. Suppose that you add the constraint $x_{1}-x_{2}+2 x_{3} \leq$ 10 to the problem. Is the solution still optimal? If not, find the new optimal solution.
23. Consider the problem: Maximize $\mathbf{c x}$ subject to $\mathbf{A x}=\mathbf{b}, \mathbf{x} \geq \mathbf{0}$. Let $z_{j}-c_{j}, y_{i j}$, and $\bar{b}_{i}$ be the updated entries at some iteration of the simplex algorithm. Indicate whether each of the following statements is true or false. Discuss.
(a) $y_{i j}=-\frac{\partial x_{B_{i}}}{\partial x_{j}}$
(b) $z_{j}-c_{j}=\frac{\partial z}{\partial x_{j}}$
(c) Dual feasibility is the same as primal optimality.
(d) Performing row operations on inequality systems yields equivalent systems.
(e) Adding artificial variables to the primal serves to restrict variables that are really unrestricted in the dual.
(f) Linear programming by the simplex method is essentially a gradient search.
(g) A linear problem can be solved by the two-phase method if it can be solved by the big- $M$ method.
(h) There is a duality gap (difference in optimal objective values) when both the primal and the dual programs have no feasible solutions.
(i) Converting a maximization problem to a minimization problem changes the sign of the dual variables.
(j) If $w_{i}$ is a dual variable, then

$$
w_{i}=-\frac{\partial z}{\partial b_{i}}
$$

(k) A linear program with some variables required to be greater than or equal to zero can always be converted into one where all variables are unrestricted, without adding any new constraints.

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## Module IV

## UNIT 7

## TRANSPORTATION PROBLEM

### 7.1 Introduction

The transportation problem is one of the subcalsses of LPPs. Here the objective is to transport various quantities of a single homogeneous commodity that are initially stored at various origins to different destinations in such a way that the transportation cost is minimum. To achieve this you must know the amount and location of available supplies and the quantities demanded. In addition, you must know the costs that result from transporting one unit of commodity from various origins to various destinations.

### 7.2 Objective

At the end of this unit, you should be able to;
(i) Give a mathematical formulation of a transportation problem.
(ii) Determine the initial solution of a transportation problem using any of
(a) the North-West Corner Rule (NWCR)
(b) Least Cost Method or Matrix Minima Method.
(c) Vogel's Approximation Method (VAM)
(iii) Perform optimality test on the initial solution use the MODI Method.
(iv) Resolve Degeneracy in transportation problem.

### 7.3 Transportation Problem

### 7.3.1 Mathematical Formulation (The Model)

Consider a transportation problem with $m$ origins (rows) and $n$-destinations (columns). Let $c_{i j}$ be tht cost of transporting one unit of the product from the $\boldsymbol{\lambda}$ th origin to $\boldsymbol{\lambda}$ th destination, $a_{i}$ the quantities of commodity available at origin $i, b_{j}$ the quantity of commodity needed at destination $j, x_{i j}$ is the quantity transported from $\boldsymbol{i}^{\text {th }}$ origin to $\boldsymbol{j}$ th destination. The above transportation problem can be stated in the tabular form.


Table 7.1:

The Linear programming model representing the transportation problem is given by

$$
\begin{array}{ll}
\text { Minimize } & z={ }_{i=1}^{m}{ }_{j=1}^{n} c_{i j} x_{i j} \\
\text { Subject to: } & { }_{j=1}^{n} x_{i j}=a_{i}, \quad(i=1,2, \ldots, n), \quad \text { (Row Sum) } \\
& \\
& x_{i=1}^{m}=b_{j}, \quad(j=1,2, \ldots, n) \quad \text { (Column Sum) } \\
& x_{i j} \geq 0 \text { for all } i \text { and } j
\end{array}
$$

The given transportation problem is said to be balanced if

$$
{ }_{i=1}^{m} a_{i}={ }_{j=1}^{n} b_{j}
$$

i.e., if the total supply is equal to the total demand.

### 7.3.2 Definitions

Definition 7.3.1 Feasible Solution: Any set of non-negative allocations $\left(x_{i j}>0\right)$ which satisfies the row and column sum (rim requirement) is called a feasible solution.

Definition 7.3.2 Basic feasible solution A feasible solution is called a basic feasible solution if the number of non-negative allocations is equal to $m+n-1$, where $m$ is the number of rows and $n$ the number of columns in a transportation table.

Definition 7.3.3 Non-degenerate basic feasible solution: Any feasible solution is to a transportation problem containing m origins and n destinations is said to be non-degenerate if it contains $m+n-1$ occupied cells and each allocation is in an independent position.

The allocations are said to be in independent positions, if it is impossible to form a closed path.

A path which is formed by allowing horizontal and vertical lines and all the corner cells of which are occupied is called a closed path.

The allocations in the following tables are not in independent positions.


|  | $*$ | $*$ |  |
| :--- | :---: | :---: | :---: |
|  | $*$ |  |  |
|  | $*$ | $*$ |  |
|  |  |  |  |

Table 7.2:

The allocations in the following table $s$ are in independent positions.
Definition 7.3.4 Degenerate basic feasible solution: If a basic feasible solution contains less than $m+n-1$ non-negative allocations, it is said to be 'degenerate'


Table 7.3:

### 7.3.3 Optimal Solution

Optimal solution is a feasible solution (not necessary basic), which minimizes the total cost.
The solution of a transportation problem can be obtained in two stages, namely initial and optimum solution.

Initial solution can be obtained by using any one of the three methods, viz.,

1. North-West Corner Rule (NWCR)
2. Least Cost Method or Matrix Minima Method,
3. Vogel's Approximation Method (VAM).

VAM is preferred over the other two methods, since the initial basic feasible solution obtained by this method is either optimal or very close to the optimal solution.

The cells on the transportation table can be classified as occupied and unoccupied cells. The allocated cells in the transportation table are called occupied cells and the empty ones are called unoccupied cells.

The improved solution of the initial basic feasible solution is called 'optimal solution', which is the second stage of solution and can be obtained by MODI (modified distribution method).

### 7.3.4 North-West Corner Rule

Step 1. Starting with the cell at the upper left corner (north-west) of the transportation matrix, you allocate as much as possible so that either the capacity of the first row is exhausted or the destination requirement of the first column is satisfied i.e., $x_{11}=\min \left(a_{1}, b_{1}\right)$.

Step 2. If $b_{1}>a_{1}$, you move down vertically to the second row and make the second allocation of magnitude $x_{22}=\min \left(a_{2}, b_{1}-x_{11}\right)$ in the cell $(2,1)$.

If $b_{1}<a_{1}$, move right horizontally to the second column and make the second allocation of magnitude $x_{12}=\min \left(a_{1}, x_{11}-b_{1}\right)$ in the cell $(1,2)$.

If $b_{1}=a_{1}$, there is a tie for the second allocation. You make the second allocation of magnitude

$$
x_{12}=\min \left(a_{1}-a_{1}, b_{1}\right)=0 \text { in cell }(1,2) .
$$

or

$$
x_{21}=\min \left(a_{2}, b_{1}-b_{1}\right)=0 \text { in the cell }(2,1)
$$

Step 3 Repeat steps 1 and 2, moving down toward the lower right corner of the transportation table until all the rim requirements are satisfied.

Example 7.3.1 Obtain the inital basic feasible solution of the transportation problem whose cost and rim requirement table is given below.

| Origin/Destination | $D_{1}$ | $D_{2}$ | $D_{3}$ | Supply |
| :---: | :--- | :--- | :--- | :--- |
| $O_{1}$ | 2 | 7 | 4 | 5 |
| $O_{2}$ | 3 | 3 | 1 | 8 |
| $O_{3}$ | 5 | 4 | 7 | 7 |
| $O_{4}$ | 1 | 6 | 2 | 14 |
| Demand | 7 | 9 | 18 | 34 |

Table 7.4:
Solution. Since $a_{i}=34=b_{j}$, there exists a feasible solution to the transportation problem. You obtain initial feasible solution as follows.

The first allocation is made in the cell $(1,1)$, the magnitude being $x_{11}=\min (5,7)=5$. The second allocation is made in the cell $(2,1)$ and the magnitude of the allocation is given by $x_{21}=\min (8,7-5)=2$.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | Supply |
| :---: | :---: | :---: | :---: | :---: |
| $O_{1}$ | (5) 2 | 7 | 4 | 50 |
| $O_{2}$ |  | (6) 3 | 1 | $8 \quad 6 \quad 0$ |
| $O_{3}$ | 5 | (3) 4 | $7$ <br> (4) | $7 \quad 40$ |
| $O_{4}$ | 1 | 6 | (14) 2 | $14 \quad 0$ |
| Demand | $\begin{gathered} 7 \\ z_{0} \\ 0 \end{gathered}$ | $\begin{gathered} 9 \\ 3 \\ 0 \end{gathered}$ | $\begin{array}{r} 18 \\ 14 \\ 0 \end{array}$ | 34 |

Table 7.5:

The third allocation is made in the cell $(2,2)$, the magnitude being $x_{22}=\min (8-2,9)=6$. The magnitude of fourth allocation is made in the cell $(3,2)$ given by $x_{32}=\min (7,9-6)=3$. The fifth allocation is made in the cell $(3,3)$ with magnitude $x_{33}=\min (7-3,14)=4$.
The final allocation is made in the cell $(4,3)$ with maginitude $x_{43}=\min (14,18-4)=14$.
Hence you get the initial basic feasible solution to the given T.P. which is given by,

$$
\begin{aligned}
\qquad x_{11} & =5 ; x_{21}=2 ; x_{22}=6 ; x_{32}=3 ; x_{33}=4 ; x_{43}=14 \\
\text { Total cost } & =2 \times 5+3 \times 2+3 \times 6+3 \times 4+4 \times 7+2 \times 14 \\
& =10+6+18+12+28+28=N 102
\end{aligned}
$$

### 7.3.5 Least Cost or Matrix Minima Method

Step 1 Determine the smallest cost in the cost matrix of the transportation table. Let it be $c_{i j}$. Allocate $x_{i j}=\min \left(a_{i}, b_{j}\right)$ in the cell $(i, j)$.

Step 2 If $x_{i j}=a_{i}$, cross of the $t$ h row of the transportation table and decrease $b_{j}$ by $a_{i}$. Then go to step 3.
If $x_{i j}=b_{j}$, cross off the $\boldsymbol{j}$ th column of the transportation table and decrease $a_{i}$ by $b_{j}$. Go to step 3.
If $x_{i j}=a_{i}=b_{j}$, cross off either the $\boldsymbol{\lambda t h}$ row and the $\boldsymbol{j}$ th column but not both.
Step 3 Repeat steps 1 and 2 for the resulting reduced transportation table until all the rim requirements are satisfied. Whenever the minimum cost is not unique, make an arbitrary choice among the minima

Example 7.3.2 Obtain an initial feasible solution to the following TP using the matrix minima method.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Supply |
| :---: | :--- | :--- | :--- | :--- | :--- |
| $O_{1}$ | 1 | 2 | 3 | 4 | 6 |
| $O_{2}$ | 4 | 3 | 2 | 0 | 8 |
| $O_{3}$ | 0 | 2 | 2 | 1 | 10 |
| Demand | 4 | 6 | 8 | 6 | 24 |

Table 7.6:
Solution. Since $a_{i}=b_{j}=24$, there exists a feasible solution to the TP. Using the steps in the least cost method, the first allocation is made in the cell $(3,1)$ the magnitude being $x_{31}=4$. It satisfies the demand at the destination $D_{1}$ and you will delete this column from the table as it is exhausted.


Table 7.7:
The second allocation is made in the cell $(2,4)$ with magnitude $x_{24}=\min (6,8)=6$. Since it satisfies the demand at the destination $D_{4}$, it is deleted from the table. From the reduced table the third allocation in made in the cell $(3,3)$ with magnitude $x_{33}=\min (8,6)=6$. The next allocation is made in the cell $(2,3)$ with magnitude $x_{23}$ of $\min (2,2)=2$. Finally the allocation is made in the cell $(1,2)$ with magnitude $x_{12}=\min (6,6)=6$. Now all the rim requiremnts have been satisfied and hence, initial feasible solution is obtained.

The solution is given by

$$
x_{12}=6 ; x_{23}=2 ; x_{24}=6 ; x_{31}=4 ; x_{33}=6 .
$$

Since the total number of occupied cells $=5<m+n-1=6$. You get a degenerate solution.

$$
\begin{aligned}
\text { Total cost } & =6 \times 2+2 \times 2+6 \times 0+4 \times 0+6 \times 2 \\
& =12+4+12=N 28 .
\end{aligned}
$$

Example 7.3.3 Determine an initial basic feasible soltuion for the following TP, using least cost method.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Supply |
| :--- | :--- | :--- | :--- | :--- | :--- |
| $O_{1}$ | 6 | 4 | 1 | 5 | 14 |
| $O_{2}$ | 8 | 9 | 2 | 7 | 16 |
| $O_{3}$ | 4 | 3 | 6 | 2 | 5 |
| Demand | 6 | 10 | 15 | 4 | 35 |

Table 7.8:

Solution. Since $a_{i}=b_{j}$, there exists a basic feasible solution. Using the steps in least cost method, make the first allocation to the cell $(1,3)$ with magnitude $x_{13}=$ $\min (14,15)=14$ (as it is the cell having the least cost).

This allocation exhausts the first row supply. Hence, the first row is deleted. From the reduced table the next allocation is made in the next least cost cell $(2,3)$ which is chosen arbitrarily with magnitude $x_{23}=\min (1,16)=1$, which exhausts the 3rd column destination.

From the reduced table, the next least cost cell is $(3,4)$ to which allocation is made with magnitude $\min (4,5)=4$. This exausts the destination $D_{4}$ requirement, deleting the fourth column from the table. The next allocation is made in the cell $(3,2)$ with magnitude $x_{32}=$ $\min (1,10)=1$, which exhausts the 3rd origin capacity. Hence, the 3rd row is exhausted. From the reduced table the next allocation is given to the cell $(2,1)$ with magnitude $x_{21}=$ $\min (6,15)=6$. This exhausts the first column requirement. Hence, it is deleted from the table.

Finally the allocation is made to the cell $(2,2)$ with magnitude $x_{22}=\min (9,9)=9$, which satisfies the rim requirement. The following table gives the initial basic feasible solution.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Capacity |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $O_{1}$ | 6 | 4 |  | 5 | 14 |
| $O_{2}$ |  |  |  | 7 | 16 |
| $O_{3}$ | 4 |  | 6 |  | 5 |
| Demand | 6 | 10 | 15 | 4 | 35 |

Table 7.9:
Solution is given by,

$$
x_{13}=14 ; x_{21}=6 ; x_{22}=9 ; x_{23}=1 ; x_{32}=1 ; x_{34}=4
$$

Transportation cost $=14 \times 1+6 \times 8+9 \times 9+1 \times 2+3 \times 1+4 \times 2=N 156$.

### 7.3.6 Vogel's Approximation Method (VAM)

The steps involved in this method for finding the initial solution are as follows.
Step 1 Find the penalty cost, namely the difference between the smallest and next smallest costs in each row and column.

Step 2 Among the penalties as found in step (1), choose the maximum penalty. If this maximum penalty is more than one (i.e., if there is a tie), choose any one arbitrarily.

Step 3 In the selected row or column as by step (2), find out the cell having the least cost.
Allocate to this cell as much as possible, depending on the capacity and requirements.
Step 4 Delete the row or column that is fully exhausted. Again compute the column and row penalties for the reduced transportation table and then go to step (2). Repeat procedure until all the rim requirements are satisfied.
Note If the column is exhausted, then there is a change in row penalty, and vice versa.
Example 7.3.4 Find the initial basic feasible solution for the following transportation problem by VAM.

| Destination |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Origin | $O_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Supply |  |  |
|  | $O_{2}$ | 11 | 13 | 17 | 14 | 250 |  |
|  | $O_{3}$ | 16 | 18 | 14 | 10 | 300 |  |
|  | $O_{3}$ | 21 | 24 | 13 | 10 | 400 |  |
|  | Demand | 200 | 225 | 275 | 250 | 950 |  |

Table 7.10:
Solution. Since $a_{i}=b_{j}=950$, the problem is balanced and there exists a feasible solution to the problem.

First you find the row and column penalty $P_{1}$ as the difference between the least and next least cost. The maximum penalty is 5 . Choose the column arbitrarily. In this column choose the cell having the least cost (1, 1). Allocate to this cell with minimum magnitude (i.e., $\min (250,200)=200)$. This exhausts the first column. Delete this column. Since the column is deleted, there is a change in row penalty $P_{/ /}$and column penalty $P_{/,}$remains the same. Continuing in this manner you get the remaining allocations as given in the table below.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Capacit <br> $\boldsymbol{y}$ | $\boldsymbol{P}_{\mathbf{1}}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $O_{1}$ | $\boxed{11}$ | $\boxed{13}$ | $\boxed{17}$ | $\boxed{14}$ | 250 <br> 200 |  |
| $O_{2}$ | $\boxed{16}$ | $\boxed{18}$ | $\boxed{14}$ | $\boxed{10}$ | 300 | 4 |
| $O_{3}$ | $\boxed{21}$ | $\boxed{24}$ | $\boxed{13}$ | $\boxed{10}$ | 400 | 3 |
| Deman <br> $\boldsymbol{d}$ | 200 <br> 0 | 225 | 275 | 250 |  |  |
| $\boldsymbol{P}_{\mathbf{1}}$ | $5 £$ | 5 | 3 | 0 |  |  |


| IV allocation |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $D_{3}$ | $D_{4}$ | Capacity | $\boldsymbol{P}_{\text {IV }}$ |
| $\mathrm{O}_{2}$ | 14 | $\begin{array}{\|c\|c\|}  & 10 \\ (125) & \\ \hline \end{array}$ | $\begin{gathered} 125 \\ 0 \end{gathered}$ | $4$ |
| $O_{3}$ | 13 | 10 | 400 | 3 |
| Demand | 275 | $\begin{aligned} & 250 \\ & 125 \end{aligned}$ |  |  |
| $P_{I V}$ | 1 | 0 |  |  |


| II allocation |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $D_{2}$ | $D_{3}$ | $D_{4}$ | Capacity | $\boldsymbol{P}_{\text {II }}$ |
| $O_{1}$ |  | 17 | 14 | 50 0 | 1 |
| $O_{2}$ | 18 | 14 | 10 | 300 | 4 |
| $\mathrm{O}_{3}$ | 24 | 13 | 10 | 400 | 3 |
| Demand | $\begin{aligned} & 225 \\ & 175 \end{aligned}$ | 275 | 250 |  |  |
| $\boldsymbol{P}_{\text {II }}$ | $5{ }_{6}$ | 1 | 0 |  |  |


| V allocation |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $D_{3}$ | $D_{4}$ | Capacity | $\boldsymbol{P}_{V}$ |
| $O_{3}$ | ${ }_{275} 13$ | 10 | $\begin{aligned} & 400 \\ & 125 \end{aligned}$ | 3 |
| Demand | $\begin{gathered} 275 \\ 0 \end{gathered}$ | 125 |  |  |
| $\boldsymbol{P}_{V}$ | $13 £$ | 10 |  |  |


| III allocation |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $D_{2}$ | $D_{3}$ | $D_{4}$ | Capacity | $P_{\text {III }}$ |
| $\mathrm{O}_{2}$ | (175) 18 | 14 | 10 | $\begin{aligned} & 300 \\ & 125 \end{aligned}$ | 4 |
| $O_{3}$ | 24 | 13 | 10 | 400 | 3 |
| Demand | $\begin{gathered} 175 \\ 0 \end{gathered}$ | 275 | 250 |  |  |
| $\boldsymbol{P}_{\text {III }}$ | $6 t$ | 1 | 0 |  |  |


|  | $D_{4}$ |  |  | Capacity |
| :---: | :---: | :---: | :---: | :---: |
| $O_{3}$ |  | 10 |  | $\boldsymbol{P}_{V I}$ |
|  |  |  | 400 | 10 |
|  |  | 125 | $\$$ |  |
| Demand | 125 <br>  | 0 |  |  |
| $\boldsymbol{P}_{V I}$ | 10 |  |  |  |

Table 7.11:
Finally, you arrive at the initial basic feasible solution, which is shown in the following table.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Capacity |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $O_{1}$ |  |  | 17 | 14 | 250 |
| $\mathrm{O}_{2}$ | 16 |  | 14 |  | 300 |
| $O_{3}$ | 21 | 24 |  | (125) $\quad 10$ | 400 |
| Demand | 200 | 225 | 275 | 250 |  |

Table 7.12:
There are 6 positive independent allocations which are equal to $m+n-1=3+4-1$. This ensures that the solution is a non-degenerate basic feasible solution.

Therefore
transportation cost $=11 \times 200+13 \times 50+18 \times 175+10 \times 125+13 \times 275+10 \times 125=N 12075$

Example 7.3.5 Find the initial solution to the following TP using VAM.

| Destination |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Factory |  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Supply |
|  | $F_{1}$ | 3 | 3 | 4 | 1 | 100 |
|  | $F_{2}$ | 4 | 2 | 4 | 2 | 125 |
|  | $F_{3}$ | Demand | 1 | 5 | 3 | 2 |
|  |  |  |  |  |  |  |
|  |  | 120 | 80 | 75 | 25 | 300 |

Table 7.13:
Solution. Since $a_{i}=b_{j}$, the problem is a balanced TP. So there exists a feasible solution.

|  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ | Supply | $P_{1}$ | $\boldsymbol{P}_{\text {II }}$ | $P_{\text {III }}$ | $\boldsymbol{P}_{\text {IV }}$ | $P_{V}$ | $P_{V I}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $F_{1}$ | $6_{45} 3$ | 3 | $30 \quad 4$ | ${ }_{25}$ | 100 | 2 | $\begin{gathered} 2 \\ s p \end{gathered}$ | 0 | $\begin{gathered} 1 \\ \text { sp } \end{gathered}$ | 4 | 4 |
| $F_{2}$ | 4 | $88^{2}$ | $4_{45}^{4}$ | 2 | 125 | 2 | 2 | $\begin{aligned} & 2 \\ & \mathrm{sp} \end{aligned}$ | 0 | $\begin{aligned} & 4 \\ & \text { sp } \end{aligned}$ | - |
| $F_{3}$ | $75^{1}$ | 5 | 3 | 2 | 75 | 1 | - | - | - | - | - |
| Demand | 120 | 80 | 75 | 25 |  |  |  |  |  |  |  |
| $P_{1}$ | $2 £$ | 1 | 1 | 1 |  |  |  |  |  |  |  |
| $P_{I I}$ | 1 | 1 | 0 | 1 |  |  |  |  |  |  |  |
| $\boldsymbol{P}_{\text {III }}$ | 1 | 1 | 0 | - |  |  |  |  |  |  |  |
| $\boldsymbol{P}_{\text {IV }}$ | 1 | - | 0 | - |  |  |  |  |  |  |  |
| $P_{V}$ | - | - | 0 | - |  |  |  |  |  |  |  |
| $P_{V I}$ | - | - | $4 £$ | - |  |  |  |  |  |  |  |

Table 7.14:
Finally you have the initial basic feasible solution as given in the following table.


Table 7.15:
There are 6 independent non-negative allocations equal to $m+n-1=3+4-1=6$. This ensures that the solution is non-degenerate basic feasible. Therefore

The transportation cost $=3 \times 45+4 \times 30+1 \times 25+2 \times 80+4 \times 45+1 \times 75$.

$$
=135+120+25+160+180+75=N 695 .
$$

### 7.3.7 Optimality Test

Once the initial basic feasible solution has been computed, the next step in the problem is to determine whether the solution obtained is optimum or not.

Optimality test can be conducted on any initial basic feasible solution of TP provided such an allocation has exactly $m+n-1$, non-negative allocations. Where $m$ is the number of origins and n is the number of destinations. Also these allocations must be in independent positions.

To perfom this optimality test, you shall be introduced to the modified distribution method (MODI). The various steps involved in MODI method for performing the optimality test are given below.

### 7.3.8 MODI Method

Step 1 Find the initial basic feasible solution of a TP by using any one of the three methods.
Step 2 Find out a set of numbers $u_{i}$ and $v_{j}$ for each row and column satisfying $u_{i}+v_{j}=c_{i j}$ for each occupied cell. To start with, you assign a number ' 0 ' to any row or column having maximimum number of allocations. If this maximum number of allocations is more than one, choose any one arbitrarily.

Step 3 For each empty (unoccupied) cell, you have to find the sum $u_{i}$ and $v_{\boldsymbol{j}}$ written in the bottom left corner of that cell.

Step 4 Find out for each empty cell the net evaluation value $\Delta_{i j}=c_{i j}-\left(u_{i}+v_{j}\right)$, which is written at the bottom right corner of that cell. This step gives the optimality conclusion.
(i) If all $\Delta_{i j}>0$ (i.e., all the net evaluation value), the solution is optimum and a unique solution exists.
(ii) If $\Delta_{i j} \geq 0$, then the solution is optimum, but an alternate solution exists.
(iii) If at least one $\Delta_{i j}<0$, the solution is not optimum. In this case you have to go to the next step, to improve the total transportation cost.

Step 5 Select the empty cell having the most negative value of $\Delta_{i j}$. From this cell you draw a closed path by drawing horizontal and vertical lines with the corner cells occupied.
Assign sign + and - alternatively and find the minimum allocation from the cell having negative sign. This allocation should be added to the allocation having positive sign and subtracted from the allocation having the negative sign.

Step 6 The above step yeilds a better solution by making on (or more) occupied cell as empty and one empty cell as occupied. For this new set of basic feasible allocations repeat from step (2) onwards, till an optimum basic feasible solution is obtained.

Example 7.3.6 Solve the following transportation problem.
Solution. First find the initial basic feasible solution by using VAM. Since $a_{i}=b_{i}$, the given TP is a balanced one. Therefore, there exists a feasible solution.

| Destination |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Origin |  | $P$ | $Q$ | $R$ | $S$ | Supply |
|  | $A$ | 21 | 16 | 25 | 13 | 11 |
|  | $B$ | 17 | 18 | 14 | 23 | 13 |
|  | $C$ | 32 | 17 | 18 | 41 | 19 |
|  | Demand | 6 | 10 | 12 | 15 | 43 |

Table 7.16:

|  | $\boldsymbol{P}$ | $Q$ | R | $S$ | Supply | $P_{1}$ | $P_{\text {II }}$ | $P_{\text {III }}$ | $\boldsymbol{P}_{\text {IV }}$ | $P_{V}$ | $\boldsymbol{P}_{V I}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A | $4_{45}{ }^{21}$ | 16 | $\begin{array}{\|l\|} \hline 25 \\ \hline 30 \\ \hline \end{array}$ | $\begin{array}{\|c\|} \hline 25 \\ \hline \end{array}$ | 11 | 3 | - | - | - | - | - |
| B | 17 | ${ }_{80} 18$ |  | 23 | 13 | 3 | 3 | 3 | $3$ | - | - |
| C | $\begin{aligned} & \hline 75 \\ & \hline \end{aligned}$ | 17 | 18 | 48 | 19 | 1 | 1 | 1 | 1 | 1 | 17 |
| Demand | 6 | 10 | 12 | 15 |  |  |  |  |  |  |  |
| $P_{1}$ | 4 | 1 | 4 | 10 £ |  |  |  |  |  |  |  |
| $P_{\text {II }}$ | 15 | 1 | 4 | 18£ |  |  |  |  |  |  |  |
| $P_{I I I}$ | 15£ | 1 | $4 £$ | - P |  |  |  |  |  |  |  |
| IV | - | 1 | $4 £$ | - P |  |  |  |  |  |  |  |
| $v$ | - | 17 | 18£ | - |  |  |  |  |  |  |  |
| $\boldsymbol{P}_{V I}$ | - | 17£ | - | - |  |  |  |  |  |  |  |

Table 7.17:


Table 7.18:
Finally you have the initial basic feasible solution as given in the followinig table.
From this table you see that the nuber of non-negative independent allocation is $6=m+n-$
$1=3+4-1$. Hence the solution is non-degenerate basic feasible.

## Therefore

The initial transportation cost $=11 \times 13+3 \times 14+4 \times 23+6 \times 17+17 \times 10+18 \times 9=N 711$

## To find the Optimal solution

You will apply MODI method in order to determine the optimum solution. Determine the set of numbers $u_{i}$ and $v_{j}$ for each row and column, with $u_{i}+v_{j}=c_{i j}$ for each occupied cell. To start with, give $u_{2}=0$ as the 2nd row has the maximum number of allocation.

$$
\begin{aligned}
& c_{21}=u_{2}+v_{1}=17=0+v_{1}=17 \Rightarrow v_{1}=17 \\
& c_{23}=u_{2}+v_{3}=14=0+v_{3}=14 \Rightarrow v_{3}=14 \\
& c_{24}=u_{2}+v_{4}=23=0+v_{4}=23 \Rightarrow v_{4}=23 \\
& c_{14}=u_{1}+v_{4}=13=u_{1}+23=13 \Rightarrow u_{1}=-10 \\
& c_{33}=u_{3}+v_{3}=18=u_{3}+14=18 \Rightarrow u_{3}=4 \\
& c_{32}=u_{3}+v_{2}=17=4+v_{2}=17 \Rightarrow v_{2}=4
\end{aligned}
$$

Now you find the sum $u_{i}$ and $v_{j}$ for each empty cell and enter it at the bottom right corner of that cell.


Table 7.19:
Next you find the net evaluation $\Delta_{j i}=C_{i j}-\left(u_{i}+v_{j}\right)$ for each unoccupied cell and enter it at the bottom right corner of that cell.

Since all $\Delta_{i j}>0$, the solution is optimal and unique. The optimum solution is given by

$$
x_{14}=11, x_{21}=6, x_{23}=3, x_{24}=4, x_{32}=10, x_{33}=9
$$

$$
\begin{aligned}
\text { The min. transportation cost } & =11 \times 13+17 \times 6+3 \times 14+4 \times 23+10 \times 17+9 \times 18 \\
& =N 711 .
\end{aligned}
$$

## Degeneracy in transportation problem.

In a TP, if the number of non-negative independent allocations is less than $m+n-1$, where $m$ is the number of origins (rows) and n is the number of destinations (columns), there exists a degeneracy. This may occur either at the initial stage or at subsequent iteration.

To resolve this degeneracy, you will adopt the following steps:

1. Among the empty cells, you will choose an empty cell having the least cost, which is of an independent position. If such cells are more than one, choose any one arbitrarily.
2. To the cell as chosen in step (1), you will allocate a small positive quantity $\varepsilon>0$.

You will treat the cell containing $\varepsilon$ are treated like other occupied cells and degeneracy is removed by adding one (or more) accordingly. For this modified solution, you will adopt the steps involved in MODI method till an optimum solution is obtained.

Example 7.3.7 Solve the transportation problem for minimization.

| Destination |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :---: | :---: |
| Sources |  | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | Capacity |  |  |
|  | $\mathbf{1}$ | $\mathbf{2}$ | 2 | 3 | 10 |  |  |
|  | $\mathbf{3}$ | 4 | 1 | 2 | 15 |  |  |
|  | Demand | 1 | 3 | 1 | 40 |  |  |

Table 7.20:

Solution. Since $a_{j}=b_{j}$, the problem is a balanced TP. Hence, there exists a feasible solution. You found the initial solution by north-west corner rule as given below.

Since the number of occupied cells $=5=m+n-1$ and all the allocations are indpendent, you got an initial basic feasible solution.

The initial transportation cost $=10 \times 2+4 \times 10+5 \times 1+10 \times 3+1 \times 30=N 125$.


Table 7.21:

## To find the optimal solutions (MODI METHOD)

You used the above table to apply MODI method. You have found out a set of numbers $u_{i}$ and $v_{j}$ for which $u_{i}+v_{j}=c_{i j}$, only for occupied cells. To start with, as the maximum number of allocations is 2 in more than one row and column. You chose arbitrarily column 1, and assign a number 0 to this column, i.e., $v_{1}=0$. The remaining numbers can be obtained as follows.

$$
\begin{aligned}
& c_{11}=u_{1}+v_{1}=2 \Rightarrow u_{1}+0=2 \\
& c_{21}=u_{2}+v_{1}=4 \Rightarrow u_{2}=4-0=4 \\
& c_{22}=u_{2}+v_{2}=1 \Rightarrow v_{2}=1-u_{2}=1-4=-3 \\
& c_{32}=u_{3}+v_{2}=3 \Rightarrow u_{3}=3-v_{2}=3-(-3)= \\
& 6 c_{33}=u_{3}+v_{3}=1 \Rightarrow v_{3}=1-u_{3}=1-6=-
\end{aligned}
$$

5

## Initial table

Find the sum of $u_{i}$ and $v_{j}$ for each empty cell and write it at the bottom left corner of that cell. Find net evaluation $\Delta_{i j}=c_{i j}-\left(u_{i}+v_{j}\right)$ for each empty cell and enter it at the bottom right corner of the cell. The solution is not optimum as the cell $(3,1)$ has a negetive $\Delta_{i j}$ value. The allocation is improved by making this cell namely $(3,1)$ as an allocated cell. Draw a closed path from this cell and assign + and - signs alternately. From the cell having negative sign you find the minimum allocation given by $\min (10,10)=10$. Hence, you get two occupied cells $(2,1)(3,2)$ that become empty and the cell $(3,1)$ is occupied, resulting in a degenerate solution. (Degeneracy in subsequent iteration).

$$
\text { Number of allocated cell }=4<m+n-1=5 \text {. }
$$

You get a degeneracy and to resolve it, you add the empty cell $(1,2)$ and allocate $\varepsilon>0$. This cell namely $(1,2)$ is added as it satisfies the two steps for resolving the degeneracy. You


Table 7.22:
will assign a number 0 to the first row, namely $u_{1}=0$, to get the remaining numbers as follows.

$$
\begin{aligned}
& c_{11}=u_{1}+v_{1}=2 \Rightarrow v_{1}=2-u_{1}=2-0=2 \\
& c_{12}=u_{1}+v_{2}=2 \Rightarrow v_{2}=2-u_{1}=2-0=2 \\
& c_{31}=u_{3}+v_{1}=1 \Rightarrow u_{3}=1-v_{1}=1-2=- \\
& 1 \\
& c_{33}=u_{3}+v_{3}=1 \Rightarrow v_{3}=1-u_{3}=1-(-1)=2 \\
& c_{22}=u_{2}+v_{2}=1 \Rightarrow u_{2}=1-v_{2}=1-2=-1
\end{aligned}
$$

Next, find the sum of $u_{j}$ and $v_{j}$ for the empty cell and enter it at the bottom left corner of the cell and also the net evaluation $\Delta_{i j}=c_{i j}-\left(u_{i}+v_{j}\right)$ for each empty cell and enter it at the bottom right corner of the cell.

## I Iteration table

|  | 1 |  |  | 2 |  |  | 3 |  |  | $u_{i}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | (10) 2 |  |  | (8) 2 |  |  | $2 \quad$3 |  |  | 0 |
| 2 |  |  |  | (15) 1 |  |  |  |  |  | -1 |
| 3 | (10) |  | 1 |  |  | 3 | (30) 1 |  |  | -1 |
| $v_{j}$ |  | 2 |  |  | 2 |  |  | 2 |  |  |

Table 7.23:

The modified solution is given in the following table. This solution is also optimal and unique as it satifies the optimality conditon that all $\Delta_{i j}>0$.

|  | 1 |  |  | 2 |  |  | 3 |  |  | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | (10) 2 |  |  | (8) 2 |  |  | 3  <br> 2 1 |  |  | 10 |
| 2 |  |  | 4 | (15) 1 |  |  |  |  | 2 | 15 |
| 3 | (10) |  |  |  |  | 3 | (30) |  | 1 | 40 |
| Demand | (20) |  |  | 15 |  |  | (30) |  |  | 65 |

Table 7.24:

$$
\begin{aligned}
x_{11} & =10 ; x_{12}=15 ; x_{33}=30 . \\
x_{12} & =\varepsilon_{j} ; x_{31}=10 . \\
\text { Total cost } & =10 \times 2+2 \times E+15 \times 1+10 \times 1+30 \times 1 \\
& =75+2 \varepsilon=N 75 .
\end{aligned}
$$

Example 7.3.8 Solve the following transportation problem whose cost matrix is given below.

### 7.4 Conclusion

In this unit, you studied the transportation problem, you saw different methods of obtaining the initial solution, learnt how to optimize the solution of a transportation problem using the MODI method and also learnt how to resolve degeneracy in a transportation problem.

### 7.5 Summary

Having gone through this unit, you
(i) can now give the mathematical formulation of a transportation problem.
(ii) Any set of non-negative allocations $\left(x_{i j}>0\right)$ which satisfies the row and column sum (rim requirement) is called a feasible solution.
(iii) A feasible solution is called basic feasible solution of the number of non-negative allocations is equal to $m+n-1$, where $m$ is the number of rows and $n$ is the number of columns in a transportation table.
(iv) Any feasible solution in a transportion problem containing $m$ origins and $n$ destinatio is said to be non-degenerate if it contains $m+n-1$ occupied cells and each allocation is in an independent position.
(v) can now obtain initial solution of a transportation problem using any of
(a) the North-West Corner Method (NWCR).
(b) the Least Cost method (LCM)
(c) the Vogel's Approximation Method (VAM)
(vi) can optimize the solution of a transportation problem using the MODI Method.
(vii) can resolve degeneracy in a transportation problem.

### 7.6 Tutor Marked Assignments

## Exercise 7.6.1

1. What do you understand by transportation model?
2. Define feasible solution, basic solution, non-degenerate solution and optimal solution in a transportation problem.
3. Explain the following briefly with examples:
(i) North-West Corner Rule.
(ii) Least Cost Method.
(iii) Vogel's Approximation Method.
4. Explain degeneracy in a TP and how to resolve it.
5. What do you mean by an unbalanced TP. Explain how you would convert an unbalanced TP into a balanced one.
6. Give the mathematical formulation of a TP.
7. Explain an algorithm to solving a transportation problem.
8. Obtain the initial solution for the following TP using (i) NWCR (ii) Least cost method (iii) VAM.
[Ans.

| Destination |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Source |  | A | B | C | Supply |
|  | $\mathbf{1}$ | 2 | 7 | 4 | 5 |
|  | $\mathbf{2}$ | 3 | 3 | 1 | 8 |
|  | $\mathbf{3}$ | 5 | 4 | 7 | 7 |
|  | 4 | 1 | 6 | 2 | 14 |
|  | Demand | 7 | 9 | 18 | 34 |

(i) $X_{11}=5, X_{21}=3, X_{22}=6, X_{32}=3, X_{33}=4, X_{43}=14$ and the transportation cost is N102.
(ii) $X_{12}=3, X_{13}=3, X_{23}=8, X_{32}=7, X_{41}=7, X_{43}=7$ and transportation cost is N83
(iii) $X_{11}=5, X_{23}=8, X_{32}=7, X_{41}=2, X_{42}=2, X_{43}=10$ and the transportation cost is N80.]
9. Solve the following TP where the cell entries denote the unit transportation costs (using the least cost method).

| Destination |  |  |  |  |  |  |
| :---: | :---: | :--- | :--- | :--- | :--- | :--- |
| Origin |  | A | B | C | D | Supply |
|  | $\mathbf{P}$ | 5 | 4 | 2 | 6 | 20 |
|  | $\mathbf{Q}$ | 8 | 3 | 5 | 7 | 30 |
|  | $\mathbf{R}$ | 5 | 9 | 4 | 6 | 50 |
|  | Demand | 10 | 40 | 20 | 30 | 100 |

[Ans $X_{12}=10, X_{13}=10, X_{22}=30, X_{31}=10, X_{33}=10, X_{34}=30$ and The optimum transportation cost is N420.]
10. Solve the following TP (using the least cost method).

| Destination |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Source |  | $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{3}$ | Capacity |
|  | $\mathbf{1}$ | 2 | 2 | 3 | 10 |
|  | $\mathbf{2}$ | 4 | 1 | 2 | 15 |
|  | $\mathbf{3}$ | 1 | 3 | 1 | 40 |
|  | Demand | 20 | 15 | 30 |  |

[Ans $X_{12}=10, X_{23}=15, X_{31}=20, X_{33}=15, X_{32}=5$. and The transportation cost is N100.]
11. Find the minimum transportation cost (NWCR \& MODI).
[Ans $X_{11}=5, X_{14}=2, X_{22}=2, X_{23}=7, X_{32}=6, X_{34}=12$ and The minimum transportation cost is N743.]

|  |  | Warehouse |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Factory |  | $\mathbf{D}_{\mathbf{1}}$ | $\mathbf{D}_{\mathbf{2}}$ | $\mathbf{D}_{\mathbf{3}}$ | $\mathbf{D}_{\mathbf{4}}$ | Supply |
|  | $\mathbf{F}_{\mathbf{1}}$ | 19 | 30 | 50 | 10 | 7 |
|  | $\mathbf{F}_{\mathbf{2}}$ | 70 | 30 | 40 | 60 | 9 |
|  | $\mathbf{F}_{\mathbf{3}}$ | 40 | 8 | 70 | 20 | 18 |
|  | Demand | 5 | 8 | 7 | 14 |  |

12. Solve the following TP.

| Destination |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :--- |
| Source |  | A | B | C | D | Supply |
|  | $\mathbf{1}$ | 1 | 2 | 3 | 4 | 6 |
|  | $\mathbf{2}$ | 4 | 3 | 2 | 0 | 8 |
|  | $\mathbf{3}$ | 0 | 2 | 2 | 1 | 10 |
|  | Demand | 4 | 6 | 8 | 6 |  |

[Ans $X_{12}=6, X_{23}=2, X_{24}=6, X_{31}=4, X_{32}=\varepsilon, X_{33}=6$ and The minimum transportation cost is N28.]
13. Solve the following TP.

| Destination |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Source |  | A | B | C | D | Supply |
|  | $\mathbf{1}$ | 11 | 20 | 7 | 8 | 50 |
|  | $\mathbf{2}$ | 21 | 16 | 20 | 12 | 40 |
|  | $\mathbf{3}$ | 8 | 12 | 8 | 9 | 70 |
|  | Demand | 30 | 25 | 35 | 40 |  |

[Ans $X_{13}=35, X_{14}=15, X_{24}=10, X_{25}=30, X_{31}=30, X_{32}=25, X_{34=15}$ and The minimum transportation cost is $N 1,160$.]
14. Solve the following TP to maximize the profit.

| Destination |  |  |  |  |  |  |
| :--- | :---: | :--- | :--- | :--- | :--- | :--- |
| Source |  | A | B | C | D | Supply |
|  | $\mathbf{1}$ | 40 | 25 | 22 | 33 | 100 |
|  | $\mathbf{2}$ | 44 | 35 | 30 | 30 | 30 |
|  | $\mathbf{3}$ | 38 | 38 | 28 | 30 | 70 |
|  | Demand | 40 | 20 | 60 | 30 |  |

[Ans $X_{11}=20, X_{14}=30, X_{15}=50, X_{21}=20, X_{23}=10, X_{32}=20, X_{33}=50$ and The optimum profit is $N 5,130$.]

## References

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## UNIT 8

## INTEGER PROGRAMMING

### 8.1 Introduction

In your study of linear programming problem, you allowed the decision variables to take nonnegative real values as it is quite possible and appropriate that you can have fractional values in many situations. There are several frequent occuring circumstances in business and industry that lead to planning models involving integer-valued variables. For example, in production, manufacturing is frequently scheduled in terms of batches, lots or runs. In allocation of goods, a shipment must involve a discrete number of trucks or aircrafts. In such cases fractional values of variables may be meaningless in the context of the actual decision problem. In this section, you will consider this special class of linear programming, whose decision variables are not only non-negative, but are also integers. This type of linear programming problem is what you would call integer programming (IP).

### 8.2 Objectives

At the end of this unit, you should be able to;
(i) Define an IPP problem.
(ii) Differentiate between Pure integer programming problem and Mixed integer programming.
(iii) solve IPP using any of
(a) Gomory's Cutting plane Method.
(b) Branch and Bound Method (Search Method)
(iv) Solve Mixed Integer Programming problems.

### 8.3 Integer Programming Model

Definition 8.3.1 (Integer Programming Model) A linear programming problem in which all or some of the decision variables are constrained to assume non-negative values is called Integer Programming Problem(IPP) Mathematically, the model of an Integer Programming Problem is given as

```
    \(\max z=c x\)
    Subject to: \(A x \leq b\)
    with \(x \geq 0\) and some or all variables are integers
```

In a linear programming problem, if all variables are required to take integral values then it is called Pure (all) Integer Programming problem (Pure IPP). If all variables in the optimal solution of a LPP are restricted to assume non-negative integer values while the remaining variables are free to take any non-negative values, then it is called a Mixed Integer Programming (Mixed IPP). Further, if all the variables in the optimal solution are allowed to take values 0 or 1, then the problem is called 0-1 Programming Problem or Standard Discrete Programming Problem

Integer programming is applied in business and industry. All assignment and transportation problems are integer programming problems. cCpital budgetting and production scheduling problems, and allocation problems involving the allocation of men or machines are examples of integer programming problems.

### 8.3.1 Methods of Solving Integer Programming Problem

There are two methods you can use to solve IPP, these are
(i) Gomory's Cutting Plane Method.
(ii) Branch and Bound Method (Search Method).

### 8.3.2 Gomory's Fractional Cut Algorithm or Cutting Plane Method for Pure (AII) IPP

This method consists of first solving the IPP as an ordinary LPP by ignoring the restriction of integer values and then introducing a new constraint to the problem such that the new set of feasible solution includes all the original feasible integer solutions, but does not include the optimum non-integer solution initially found. This new constraint is called "Fractional cut" or "Gomorian constant". Then the revised problem is solved using the simplex method, till an optimum integer solution is obtained. The steps involved in solving integer programming problems using the Cutting plane method are outlined below.

Step 1 Convert the minimization IPP into an equivalent maximization IPP, Ignore the integrality condition.

Step 2 Introduce slack and/or surplus variables if necessary, to convert the given LPP in its standard form and obtain the optimum solution of the given LPP by using simplex method.

Step 3 Test the integrality of the optimum solution.
(i) If all the $x_{B i} \geq 0$ and are integers, an optimum integer solution is obtained.
(ii) If all the $x_{B i} \geq 0$ and at least one $x_{B i}$ is not an integer, then go to the next step.

Step 4 Rewrite each $x_{B i}$ as $x_{\beta i}=\left[x_{B i}\right]+f_{i}$ where $\left[x_{B i}\right]$ is the integral part of $x_{B i}$ and $f_{i}$ is the positive fractional part of $x_{B} 0^{\prime} \leq f_{i}<1$.
Choose the largest fraction of $x_{B i}$ 's, i.e., Choose $\max \left(\boldsymbol{f}_{i}\right)$, if there is a tie, select arbitrary. Let $\max \left(\boldsymbol{f}_{\boldsymbol{i}}\right)=\boldsymbol{f}_{K}$, corresponding to $x_{B K}$ (the $K$ th row is called the 'source row').

Step 5 Express each negative fraction, if any, in the source row of the optimum simplex table as the sum of a negative and a non-negative fraction.

Step 6 Find the fractional cut constraint (Gomorian Constraint)
From the source row $\quad a_{k j} x_{j}=x_{B i}$
i.e.,

$$
\left(\left[a_{k j}\right]+f_{k j}\right) x_{j}=\left[x_{B K}\right]+f_{K}
$$

in the form

$$
{ }_{j=1}^{n} \boldsymbol{f}_{k j} x_{j} \geq \boldsymbol{f}_{K}{ }^{j=1} \boldsymbol{f}_{k j} x_{j} \leq-\boldsymbol{f}_{K}
$$

or

$$
-{ }_{j=1}^{n} \boldsymbol{f}_{k j} x_{j}+G_{1}=-\boldsymbol{f}_{K}
$$

where, $G_{1}$ is the Gomorian slack.
Step 7 Add the fractional cut constraint obtained in step (6) at the bottom of the simplex table obtained in step (2). Find the new feasible optimum solution using dual simplex method.

Step 8 Go to step (3) and repeat the procedure until an optimum integer solution is obtained.

Example 8.3.1 Find the optimum integer solution to the following LPP.

$$
\operatorname{Max} \quad z=x_{1}+x_{2}
$$

Subject to: $3 x_{1}+2 x_{2} \leq 5$

$$
x_{2} \leq 2
$$

with $\quad x_{1}, x_{2} \geq 0$ and are integers.

Solution. Introducing the non-negative basic slack variable $x_{3}, x_{4} \geq 0$, the standard form of the LPP becomes,

$$
\operatorname{Max} \quad z=x_{1}+x_{2}+0 x_{3}+0 x_{4}
$$

5Subject to: $3 x_{1}+2 x_{2}+x_{3}=5$

$$
x_{2}+x_{4}=2
$$

with
$x_{1}, x_{2}, x_{3}, x_{4} \geq 0$ and are integers.
Ignoring the integrality condition, solve the problem by simplex method. The initial basic feasible solution is given by,

$$
x_{3}=5 \text { and } x_{4}=2 .
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 3 | 2 | 1 | 0 | 5 | $5 / 3$ |
| $x_{4}$ | 0 | 1 | 0 | 1 | 2 | - |
| $z_{j}-c_{j}$ | $-1 €$ | -1 | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta$ |
| $x_{1}$ | 1 | 2 | $1 / 3$ | 0 | $5 / 3$ | $5 / 2$ |
| $x_{4}$ | 0 | 1 | 0 | 1 | 2 | 2 |
| $z_{j}-c_{j}$ | 0 | $-1 / 3 £$ | $1 / 3$ | 0 | $5 / 3$ |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta$ |
| $x_{1}$ | 1 | 0 | $1 / 3$ | $-2 / 3$ | $1 / 3$ |  |
| $x_{2}$ | 0 | 1 | 0 | 0 | 2 |  |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 3$ | $1 / 3$ | $7 / 3$ |  |

Table 8.1:

Since all $z_{j}-c_{j} \geq 0$ an optimum solution is obtained, given by

$$
\max z=7 / 3, \quad x_{1}=1 / 3, \quad x_{2}=2
$$

To obtain an optimum integer solution, you have to add a fractional cut constraint in the optimum simplex table.

Since $x_{B}=1 / 3$, the source row is the first row. Expressing the negative fraction $-2 / 3$ as a sum of negative integer and positive fraction, you get

$$
-2 \beta=-1+1 \beta
$$

Since $x_{1}$ is the source row, you have

$$
1 \beta=x_{1}+1 \beta x_{3}-2 \beta x_{4}
$$

i.e.,

$$
1 / 3=x_{1}+1 / 3 x_{3}+(-1+1 / 3) x_{4}
$$

The fractional cut (Gomorian) constraint is given by

$$
1 \beta x_{3}+1 \beta x_{2} \geq 1 / 3
$$

that is
which implies

$$
-1 / 3 x_{3}-1 / 3 x_{2} \leq-
$$

$1 \beta$

$$
-1 \beta x_{3}-1 \beta x_{2}+G_{1}=-1 \beta
$$

where, $G_{1}$ is the Gomorian slack. Add this fractional cut constraint at the bottom of the above optimal simplex table to obtain

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | $1 / 3$ | $-2 / 3$ | 0 | $1 / 3$ |
| $x_{2}$ | 0 | 1 | 0 | 0 | 0 | 2 |
| $G_{1}$ | 0 | 0 | $-1 / 3$ | $-1 / 3$ | 1 | $1 / 3$ |
| $z_{j}-c_{j}$ | 0 | 0 | $1 / 3 \hbar$ | $1 / 3$ | 0 | $7 / 3$ |

Table 8.2:
Applying the dual simplex method. Since $G_{1}=-1 \beta, G_{1}$ leaves the basis. To find the entering variable you find

$$
\max \frac{z_{j}-c_{j}}{a_{i k}}, a_{i k}<0=\max \frac{1 \beta}{-1 \beta}, \frac{1 \beta}{1 / \beta}=\max \{-1,-1\}=-1
$$

Choose $x_{3}$ as the entering variabe arbitrarily.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | -1 | 1 | 0 |
| $x_{2}$ | 0 | 1 | 0 | 1 | 1 | 2 |
| $x_{3}$ | 0 | 0 | 1 | 1 | -3 | 1 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 1 | 2 |

Table 8.3:
Since all $z_{j}-c_{j} \geq 0$ and all $x_{B_{i}} \geq 0$, you have obtained the optimal feasible integer solution. Therefore the optimal integer solution is

$$
\max z=2, \quad x_{1}=0, \quad x_{2}=2
$$

Here is another example for you.
Example 8.3.2 Solve the following integer programming problem.

$$
\begin{array}{ll}
\text { maximize } & z=2 x_{1}+20 x_{2}-10 x_{3} \\
\text { Subject to: } & 2 x_{1}+20 x_{2}+4 x_{3} \leq 15 \\
& 6 x_{1}+20 x_{2}+4 x_{3}=20 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0, \text { and are integers. }
\end{array}
$$

Solution. Introducing slack variable $x_{4} \geq 0$ and an artificial variable $a_{1} \geq 0$, the initial basic feasible solution is $x_{4}=15, a_{1}=20$. Ignoring the integer condition, solve the problem

$$
\begin{array}{ll}
\text { maximize } & z=2 x_{1}+20 x_{2}-10 x_{3}+0 x_{4}+0 a_{1} \\
\text { Subject to: } & 2 x_{1}+20 x_{2}+4 x_{3}+x_{4}=15 \\
& 6 x_{1}+20 x_{2}+4 x_{3}+a_{1}=20 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, a_{1} \geq 0
\end{array}
$$

by simplex method. The optimal simplex tableu is given by

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | $1 / 5$ | $3 / 40$ | $5 / 8$ |
| $x_{1}$ | 1 | 0 | 0 | $-1 / 4$ | $1 / 4$ |
| $z_{j}-c_{j}$ | 0 | 0 | 14 | 1 | 15 |

Table 8.4:

Therefore the non-integer optimum solution is given by,

$$
x_{1}=5 / 4, \quad x_{2}=5 / 8, \quad x_{3}=0, \quad \max z=15
$$

To obtain an integer optimum solution, you proceed as follows.

$$
\max \left\{\boldsymbol{f}_{1}, \boldsymbol{f}_{2}\right\}=\max \{5 / 8,1 / 4\}=5 / 8
$$

Therefore the source row is the first row, namely, $x_{2}$ row. From this source row you have

$$
5 / 8=0 x_{1}+1 x_{2}+(1 / 5) x_{3}+(3 / 40) x_{4} .
$$

The fractional cut constraint is given by,

$$
\begin{aligned}
& (1 / 5) x_{3}+(3 / 40) x_{4} \geq 5 / 8 \\
& (-1 / 5) x_{3}-(3 / 40) x_{4} \leq-5 / 8, \text { i.e., }(-1 / 5) x_{3}-(3 / 40) x_{4}+G_{1}=-5 / 8
\end{aligned}
$$

where $G_{1}$ is Gomorian slack.
Adding the additional constraint in the optimum simplex table, the new table is given below.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | $1 / 5$ | $3 / 40$ | 0 | $-5 / 8$ |
| $x_{1}$ | 1 | 0 | 0 | $-1 / 4$ | 0 | $5 / 4$ |
| $G_{1}$ | 0 | 0 | $-1 / 5$ | $-3 / 40$ | 1 | $-5 / 8$ |
| $z_{j}-c_{j}$ | 0 | 0 | 14 | $1 \hbar$ | 0 | 15 |

Table 8.5:
Apply the dual simplex method. Since $G_{1}=-5 / 8$ leaves the basis. Also

$$
\max \frac{z_{j}-c_{j}}{a_{i k}}, a_{i k}<0=\max \frac{14}{-1 / 5}, \frac{1}{-3 / 40}=-\frac{40}{3}
$$

gives the non-basic variable $x_{4}$, this enters the basis.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 |
| $x_{1}$ | 1 | 0 | $2 / 3$ | 0 | $-10 / 3$ | $10 / 3$ |
| $x_{4}$ | 0 | 0 | $8 / 3$ | 1 | $-40 / 3$ | $25 / 3$ |
| $z_{j}-c_{j}$ | 0 | 0 | $34 / 3$ | 0 | $40 / 3$ | $20 / 3$ |

Table 8.6:
Again since the solution is non-integer, you add one more fractional cut constraint.

$$
\max \left\{\boldsymbol{f}_{i}\right\}=\max \{0,1 / \beta, 1 / 3\}
$$

Since the max fraction is same for both the rows $x_{1}$ and $x_{4}$, you choose $x_{4}$ arbitrarily. Therefore from the source row you have,

$$
25 / 3=0 x_{1}+0 x_{2}+(8 / 3) x_{3}+1 x_{4}-(40 / 3) G_{1}
$$

Expressing the negative fraction as the sum of negative integer and positive fraction you have

$$
(8+1 / 3)=0 x_{1}+0 x_{2}+(2+2 / 3) x_{3}+1 x_{4}+(-14+2 \beta) G_{1}
$$

The corresponding fractional cut is given by,

$$
-2 \beta x_{3}-2 \beta G_{1}+G_{2}=-1 \beta
$$

Add this second Gomorian constraint at the bottom of the above simplex table and apply dual simplex method.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $G_{2}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
| $x_{1}$ | 1 | 0 | $2 / 3$ | 0 | $-10 / 3$ | 0 | $10 / 3$ |
| $x_{4}$ | 0 | 0 | $8 / 3$ | 1 | $-40 / 3$ | 0 | $25 / 3$ |
| $G_{2}$ | 0 | 0 | $-2 / 3$ | 0 | $-2 / 3$ | 1 | $-2 / 3$ |
| $z_{j}-c_{j}$ | 0 | 0 | $34 / 3 £$ | 0 | $40 / 3$ | 0 | $20 / 3$ |

Table 8.7:
Since $G_{1}=-1 / 3, G_{2}$ leaves the basis, Also,

$$
\max \frac{z_{j}-c_{j}}{a_{i k}}, a_{i k}<0=\max \frac{34 \beta}{-2 \beta}, \frac{40 \beta}{-2 \beta}=-17
$$

gives the non-basic variable $x_{3}$ which enters the basis. Using the dual simplex method, introduce $x_{3}$ and drop $G_{2}$.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $G_{2}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 |
| $x_{1}$ | 1 | 0 | 0 | 0 | -4 | 1 | 3 |
| $x_{4}$ | 0 | 0 | 0 | 1 | 16 | 4 | 7 |
| $x_{3}$ | 0 | 0 | 1 | 0 | 1 | $-3 / 2$ | $1 / 2$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 2 | 13 | 1 |

Table 8.8:

Since the solution is still a non-integer, a third fractional cut is required. It is given from the source row ( $x_{3}$ row) as,

$$
-1 / 2=-1 / 2 G_{2}+G_{3}
$$

Insert this additional constraint at the bottom of the table, the modified simplex tableau is show below.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $G_{2}$ | $G_{3}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 |
| $x_{1}$ | 1 | 0 | 0 | 0 | -4 | 1 | 0 | 3 |
| $x_{4}$ | 0 | 0 | 0 | 1 | 16 | 4 | 0 | 7 |
| $x_{3}$ | 0 | 0 | 1 | 0 | 1 | $-3 / 2$ | 0 | $1 / 2$ |
| $G_{3}$ | 0 | 0 | 0 | 0 | 0 | $-1 / 2$ | 1 | $1 / 2$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 2 | $17 €$ | 0 | 1 |

Table 8.9:
Using dual simplex method, you drop $G_{3}$ and introduce $G_{2}$.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $G_{1}$ | $G_{2}$ | $G_{3}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{2}$ | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| $x_{1}$ | 1 | 0 | 0 | 0 | -4 | 0 | 2 | 2 |
| $x_{4}$ | 0 | 0 | 0 | 1 | -16 | 0 | 8 | 3 |
| $x_{3}$ | 0 | 0 | 1 | 0 | -1 | 0 | -3 | 2 |
| $G_{2}$ | 0 | 0 | 0 | 0 | 6 | 1 | -2 | 1 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 2 | 0 | 34 | -16 |

Table 8.10:

Since all $z_{j}-c_{j} \geq 0$ and also the variables are integers, the optimum integer solution is obtained and given by

$$
x_{1}=2, x_{2}=0, x_{3}=2 \text { and } \max z=-16
$$

### 8.3.3 Mixed Integer Programming Problem

In the mixed IPP only some of the variables are restricted to integer values, while the other variables may take integer or other real values.

## Mixed Integer Cutting Plane Procedure

The iterative procedure for the solution of mixed integer programming problem is as follows.

Step 1. Reformulate the given LPP into a standard maximization form and then determine an optimum solution using simplex method.

Step 2. Test the integrality of the optimum solution.
(i) If all $x_{B i} \geq 0(i=1,2, \ldots, m)$ and are integers, then the current solution is an optimum one.
(ii) If all $x_{B i} \geq 0(i=1,2, \ldots, m)$ but the integer restricted variables are not integers, then go to the next step.

Step 3 Choose the largest fraction among those $x_{B i}$, which are restricted to integers. Let it be $x_{B k}=f_{k}$ (assume)

Step 4. Find the fractional cut constraints from the source row, namely $K$ th row.
From the source row,

$$
{ }_{j=1} a_{k j}=x_{B k}
$$

i.e.,

$$
{ }_{j=1}\left(\left[a_{k j}\right]+f_{k i}\right) r_{j}=\left[x_{B K}\right]+f_{k}
$$

in the form

$$
{ }_{j \in j^{+}}^{n} \boldsymbol{f}_{k i}
$$

i.e.,

$$
\begin{aligned}
& \underset{j \in j^{+}}{\boldsymbol{f}_{k j} x_{j}+}{ }^{\left(\frac{\boldsymbol{f}_{k}}{\boldsymbol{f}_{k-1}}\right.} \underset{j \in j^{-}}{ } \boldsymbol{f}_{k j} x_{j} \geq+\boldsymbol{f}_{k} \\
& -\underset{j \in j^{+}}{ } \boldsymbol{f}_{k j} x_{j}-\frac{\left(\boldsymbol{f}_{k}\right.}{\boldsymbol{f}_{k-1}}{ }_{j \in j^{-}} \boldsymbol{f}_{\mathrm{k} j} x_{j} \leq-\boldsymbol{f}_{k} \\
& -\boldsymbol{f}_{j \in j^{+}} x_{j}-\frac{\boldsymbol{f}_{k}}{\boldsymbol{f}_{k-1}}{ }_{j \in j^{-}} \boldsymbol{f}_{k j} x_{j}+G_{k}=-\boldsymbol{f}_{k}
\end{aligned}
$$

where, $G_{k}$ is Gomorian slack

$$
\begin{aligned}
& j^{+}=\left[j / f_{k j} \geq 0\right] \\
& j^{-}=\left[j / f_{k j}<0\right]
\end{aligned}
$$

Step 5 Add this cutting plane generated in step $K$ at the bottom of the optimum simplex table obtained in step 1. Find the new optimum solution using dual simplex method.

Step 6 Go to step 2 and repeat the procedure until all $x_{B i} \geq 0(i=1,2, \ldots, m)$ and all restricted variables are integers.

Here is an example for you
Example 8.3.3 Solve the problem

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+6 x_{2}+2 x_{3} \\
\text { Subject to. } & 4 x_{1}-4 x_{2} \leq 5 \\
& -x_{1}+6 x_{2} \leq 5 \\
& -x_{1}+x_{2}+x_{3} \leq 5 \\
\text { with } & x_{1}, x_{2}, x_{3} \geq 0, \text { and } x_{1}, x_{3} \text { are integers }
\end{array}
$$

Solution. Introducing slack variables $x_{4}, x_{5}, x_{6} \geq 0$, the standard form of LPP, is

$$
\begin{array}{ll}
\text { Maximize } & z=4 x_{1}+6 x_{2}+2 x_{3}+0 x_{4}+0 x_{5}+0 x_{6} \\
\text { Subject to. } & 4 x_{1}-4 x_{2}+x_{4}=5 \\
& -x_{1}+6 x_{2}+x_{5}=5 \\
& -x_{1}+x_{2}+x_{3}+x_{6}=5 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4}, x_{5}, x_{6} \geq 0
\end{array}
$$

The initial basic feasible solution is given by $x_{4}=5, x_{5}=5, x_{6}=5$. Ignoring the integer condition, the optimum solution of given LPP is obtained by the simplex method from the optimal simplex tableau

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | $3 / 10$ | $1 / 5$ | 0 | $5 / 2$ |
| $x_{2}$ | 0 | 1 | 0 | $1 / 20$ | $1 / 5$ | 0 | $5 / 4$ |
| $x_{3}$ | 0 | 0 | 1 | $1 / 4$ | 0 | 1 | $25 / 4$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 1 | 1 | 0 | $35 / 2$ |

Table 8.11: Page 194

But the integer constrained variables $x_{1}$ and $x_{3}$ are non-integer.

$$
\begin{aligned}
& x_{1}=5 / 2=2+1 / 2 \\
& x_{2}=25 / 4=6+1 / 4
\end{aligned}
$$

$\max \left\{\boldsymbol{f}_{1}, \boldsymbol{f}_{3}\right\}=\max \{1 / 2,1 / 4\}=1 / 2$.
From the first row you have,

$$
(2+1 / 2)=x_{1}+0 x_{2}+0 x_{3}+(3 / 10) x_{4}+(1 / 5) x_{5}
$$

The Gomorian constraint is given by,

$$
\begin{gathered}
3 / 10 x_{4}+1 / 5 x_{5} \geq 1 / 2 \text { or }-3 / 10 x_{4}-1 / 5 x_{5} \leq- \\
1 / 2
\end{gathered}
$$

i.e., $-3 / 10 x_{4}-1 / 5 x_{5}+G_{1}=-1 / 2$, where $G_{1}$ is the Gomorian slack. Introduce this new constraint at the bottom of the above simplex table.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | $3 / 10$ | $1 / 5$ | 0 | 0 | $5 / 2$ |
| $x_{2}$ | 0 | 1 | 0 | $1 / 20$ | $1 / 5$ | 0 | 0 | $5 / 4$ |
| $x_{3}$ | 0 | 0 | 1 | $1 / 4$ | 0 | 1 | 0 | $25 / 5$ |
| $G_{1}$ | 0 | 0 | 0 | $-3 / 10$ | $-1 / 5$ | 0 | 1 | $1 / 2$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | $2 €$ | 2 | 0 | 0 | 30 |

Table 8.12:
Using dual simplex method, since $G_{1}=-1 / 2<0, G_{1}$ leaves the basis. Also,

$$
\left.\max \frac{z_{j}-c_{j}}{a_{i k}}, a_{i k}<0\right)=\max \frac{2}{\frac{-3}{-3}, \frac{2}{-1}} \frac{(\square}{\square}, \max \frac{-20}{3},-10=\frac{-20}{3}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $G_{1}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 2 |
| $x_{2}$ | 0 | 1 | 0 | 0 | $1 / 6$ | 0 | $1 / 6$ | $7 / 6$ |
| $x_{3}$ | 0 | 0 | 1 | 0 | $-1 / 6$ | 1 | $5 / 6$ | $35 / 6$ |
| $x_{4}$ | 0 | 0 | 0 | 1 | $2 / 3$ | 0 | $-10 / 3$ | $5 / 3$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | $2 / 3$ | 2 | $20 / 3$ | $80 / 3$ |

Table 8.13:
corresponding to $x_{4}$. Therefore, the non-basic variable $x_{4}$ enters the basics. Drop $G_{1}$ and introduce $X_{4}$.

Since all $z_{j}-c_{j} \geq 0$, the solution is optimum and also the integer restricted variable $x_{3}=$ $35 \%$ is not an integer, therefore, you add another Gomorian constraint

$$
x_{3}=35 / 6=5+5 / 6
$$

The source row is the third row. From this row you have,

$$
5+\frac{5}{6}=0 x_{1}+0 x_{2}+x_{3}+0 x_{4}-\frac{1}{6} x_{5}+x_{6}+\frac{5}{6} G_{1}
$$

The Gomorian constraint is given by,

$$
\begin{gathered}
\frac{5}{6}-1 \\
\frac{5}{6} x_{5}+\frac{5}{6} G_{1} \geq \frac{5}{6} \text { i.e., }-\frac{5}{6} x_{5}-\frac{5}{6} G_{1}+G_{2}=-\frac{5}{6} G_{1} \geq \frac{5}{6}
\end{gathered}
$$

where $G_{2}$ is the Gomorian slack. Add this second cutting plane constraint at the bottom of the above optimum simplex table gives you,

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $G_{1}$ | $G_{2}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 |
| $x_{2}$ | 0 | 1 | 0 | 0 | $1 / 6$ | 0 | $1 / 6$ | 0 | $7 / 6$ |
| $x_{3}$ | 0 | 0 | 1 | 0 | $-1 / 6$ | 1 | $5 / 6$ | 0 | $35 / 6$ |
| $x_{4}$ | 0 | 0 | 0 | 1 | $2 / 3$ | 0 | $-10 / 3$ | 0 | $5 / 3$ |
| $G_{2}$ | 0 | 0 | 0 | 0 | $-5 / 6$ | 0 | $-5 / 6$ | 1 | $-5 / 6$ |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | $2 / 3$ | $2 / 3 £$ | 2 | $20 / 3$ | 0 | $80 / 3$ |

Table 8.14:
Use dual simplex method, since $G_{2}=-56<0, G_{2}$ leaves the basics. Also,

$$
\max \frac{z_{j}-c_{j}}{a_{i k}}, a_{i k}<0=\max _{\frac{\square}{\square}}^{\frac{3}{-5}}, \frac{\frac{3}{-5}}{6} \square=\max \frac{-4}{5},-8=-\frac{4}{5}
$$

which corresponds to $x_{5}$. Drop $G_{2}$ and introduce $x_{5}$. Since all $z_{j}-c_{j} \geq 0$ and also all the restricted variables $x_{1}$ and $x_{3}$, an optimum integer solution is obtained.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $G_{1}$ | $G_{2}$ | $x_{B}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 2 |
| $x_{2}$ | 0 | 1 | 0 | 0 | 0 | 0 | 0 | $1 / 5$ | 1 |
| $x_{3}$ | 0 | 0 | 1 | 0 | 0 | 1 | 1 | $-1 / 5$ | 6 |
| $x_{4}$ | 0 | 0 | 0 | 1 | 0 | 0 | -4 | $4 / 5$ | 1 |
| $x_{5}$ | 0 | 0 | 0 | 0 | 1 | 0 | 1 | $-6 / 5$ | 1 |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 0 | 2 | $20 / 3$ | $4 / 5$ | 26 |

Table 8.15:
The optimum integer solution is,

$$
x_{1}=2, x_{2}=1, x_{3}=6, \text { and } \max z=26
$$

### 8.3.4 Branch And Bound Method

This method is applicable to both, pure as well as mixed IPP. Sometimes a few or all the variables of an IPP are constrained by their upper or lower bounds. The most general method for the solution of such constrained optimization problem is called 'Branch and Bound method'.

This method first divides the feasible region into smaller subsets and then examines each of them successively, until a feasible solution gives an optimal value of objective function is obtained.

Consider the IPP

$$
\begin{array}{ll}
\text { Maximize } & z=c x \\
\text { Subject to } & A x \leq b  \tag{8.1}\\
\text { with } & x \geq 0 \text { are integers }
\end{array}
$$

In this method, you will first solve the problem by ignoring the integrality condition.
(i) If the solution is in integers, the current solution is optimum for the IPP (8.1).
(ii) If the solution is not in integers, say one of the variable $x_{r}$ is not an integer, then $x_{r}^{*}<$ $x_{r}<x^{*}$ where $x^{*}, x$ are consecutive non-negative integers.
$\begin{array}{lll}r+1 & r & r+1\end{array}$
Hence, any feasible integer value of $x_{r}$ must satisfy one of the two conditions.

$$
x_{r} \leq x_{r}^{*} \text { or } x_{r} \leq x_{r+1}^{*}
$$

These two conditions are mutually exclusive (both cannot be true simultaneously). By adding these two conditions separately to the given LPP, we form different sub-problems.

## Sub-problem 1

$$
\begin{array}{rc}
\text { Maximize } & z=c x \\
\text { Subject to: } & A x \leq b \\
x_{r} \leq x^{*} \\
x \geq 0 .
\end{array}
$$

## Sub-problem 2

$$
\begin{array}{rc}
\text { Maximize } & z=c x \\
\text { Subject to: } & A x \leq b \\
x_{r} \geq x^{*} \\
x \geq 0 .
\end{array}
$$

Thus, you have brached or partitioned the original problem into two sub-problems. Each of these sub-problems is then solved separately as LPP.

If any sub-problem yields an optimum integer solution, it is not further branched. But if any sub-problem yields a non-integer solution, it is further branched into two sub-problems. This branching process is continued until each problem terminates with either an integer optimal solution or there is an evidence that it cannot yield a better solution. The integer-valued solution among all the sub-problems, which gives the most optimal value of the objective function is then selected as the optimum solution.

Note: For minimization problem, the procedure is the same except that upper bounds are used. The sub-problem is said to be fathomed and is dropped from further consideration if it yields a value of the objective function lower than that of the best available integer solution and it is useless to explore the problem any further.

Example 8.3.4 Use the branch and bound technique to solve the following:

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+4 x_{2} \\
\text { Subject to } & 2 x_{1}+4 x_{2} \leq 7 \\
& 5 x_{1}+3 x_{2} \leq 15 \\
\text { with } & x_{1}, x_{2} \geq 0 \text { and are integers. }
\end{array}
$$

Solution. Ignoring the integrality condition you solve the LPP,

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+4 x_{2} \\
\text { Subject to } & 2 x_{1}+4 x_{2} \leq 7 \\
& 5 x_{1}+3 x_{2} \leq 15 \\
\text { with } & x_{1}, x_{2} \geq 0
\end{array}
$$

Introducing slack variables $x_{3}, x_{4} \geq 0$, the standard form of LPP becomes,

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+4 x_{2}+0 x_{3}+0 x_{4} \\
\text { Subject to } & 2 x_{1}+4 x_{2}+x_{3}=7 \\
& 5 x_{1}+3 x_{2}+0 x_{4}=15 \\
\text { with } & x_{1}, x_{2}, x_{3}, x_{4} \geq 0
\end{array}
$$

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 7 | $7 / 4$ |
| $x_{4}$ | 5 | 3 | 0 | 1 | 15 | 5 |
| $z_{j} c_{j}$ | -1 | $-4 €$ | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{B}$ | $\theta$ |
| $x_{2}$ | $1 / 2$ | 1 | $1 / 4$ | 0 | $7 / 4$ |  |
| $x_{4}$ | $7 / 2$ | 0 | $3 / 4$ | 1 | 4 |  |
| $z_{j} c_{j}$ | 1 | 0 | 1 | 0 | 7 |  |

Table 8.16:
Since $z_{j}-c_{j} \geq 0$, an optimum solution is obtained,

$$
x_{1}=0, x_{2}=7 / 4 \text { and } \max z=7
$$

Since $x_{2}=\frac{7}{4}$, this problem should be branched into two sub-problems. For

$$
x_{2}=\frac{7}{4}, 1<x_{2}<2 ; x_{2} \leq 1, x_{2} \geq 2
$$

Applying these two conditions separately in the given LPP you get two sub problems.

## Sub-problem 1

Maximize $z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$
$5 x_{1}+3 x_{2} \leq 15$

$$
x_{2} \leq 1
$$

with $\quad x_{1}, x_{2} \geq 0$.

## Sub-problem 2

Maximize $\quad z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$ $5 x_{1}+3 x_{2} \leq 15$

$$
x_{2} \geq 2
$$

with $\quad x_{1}, x_{2} \geq 0$.

Sub-Problem (1)

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 0 | 7 | $7 / 4$ |
| $x_{4}$ | 5 | 3 | 0 | 1 | 0 | 15 | 5 |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 1 | 1 |
| $z_{j^{-}} c_{j}$ | -1 | $-4 £$ | 0 | 0 | 0 | 0 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 2 | 0 | 1 | 0 | -4 | 3 | $3 / 2$ |
| $x_{4}$ | 5 | 0 | 0 | 1 | -3 | 12 | $12 / 5$ |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 1 |  |
| $z_{j^{-}} c_{j}$ | $-1 €$ | 0 | 0 | 0 | 4 | 4 |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{B}$ | $\theta$ |
| $x_{1}$ | 1 | 0 | $1 / 2$ | 0 | -2 | $3 / 2$ |  |
| $x_{4}$ | 0 | 0 | $-5 / 2$ | 1 | 7 | $9 / 2$ |  |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 1 |  |
| $z_{j^{-}} c_{j}$ | 0 | 0 | $1 / 2$ | 0 | 2 | $11 / 2$ |  |

Table 8.17:
Since all $z_{j}-c_{j} \geq 0$, the solution is optimum, given by $x_{1}=3 \Omega, x_{2}=1$, and $\max z=$ $11 / 2$. Since $x_{1}=3 / 2$ is not an integer, this sub-problem is branched again.

## Sub-Problem (2)

Maximize $\quad z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$

$$
5 x_{1}+3 x_{2} \leq 15
$$

$$
x_{2} \geq 2
$$

with $\quad x_{1}, x_{2} \geq 0$.
In Table 8.18, since all $z_{j}-c_{j} \geq 0$, and an artificial variable $a_{1}$ is in the basis at positive level, there exist no feasible solution. Hence, this sub-problem is dropped.

In sub problem (1) Since, $x_{1}=3 / 2$, you have, $1 \leq x_{1} \leq 2$, and so $x_{1} \leq 1, x_{1} \geq 2$
Applying these two conditions separately in the sub-problem (1), you get two sub-problems.

| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 0 | 0 | 7 | $7 / 4$ |
| $x_{4}$ | 5 | 3 | 0 | 1 | 0 | 0 | 15 | $15 / 3$ |
| $A_{1}$ | 0 | 1 | 0 | 0 | -1 | 1 | 1 | 2 |
| $z_{j^{-}} c_{j}$ | -1 | $-M-4 £$ | 0 | 0 | $M$ | 0 | -2 M |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $A_{1}$ | $x_{B}$ | $\theta$ |
| $x_{2}$ | $1 / 2$ | 1 | $1 / 4$ | 0 | 0 | 0 | $7 / 4$ |  |
| $x_{4}$ | $7 / 2$ | 0 | $-3 / 4$ | 1 | 0 | 0 | $39 / 4$ |  |
| $A_{1}$ | $-1 / 2$ | 0 | $-1 / 4$ | 0 | -1 | 1 | $1 / 4$ |  |
| $z_{j^{-}} c_{j}$ | $\frac{M}{2} \dot{\mathrm{z}} 1$ | 0 | $\frac{M}{4} \dot{\mathrm{z}} 1$ | 0 | $M$ | 0 | $7-\frac{5 \mathrm{M}}{4}$ |  |

Table 8.18:

Sub-problem (3)
Maximize $\quad z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$
$5 x_{1}+3 x_{2} \leq 15$
$x_{2} \leq 1$
$x_{1} \leq 1$
$x_{1}, x_{2} \geq 0$.

Sub-problem (4)
Maximize
$z=x_{1}+4 x_{2}$
Subject to:
$2 x_{1}+4 x_{2} \leq 7$
$5 x_{1}+3 x_{2} \leq 15$
$x_{2} \leq 2$
$x_{1} \geq 2$
with $\quad x_{1}, x_{2} \geq 0$.

## Sub-Problem(3)

| $B^{\prime}$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 0 | 0 | 7 | $7 / 4$ |
| $x_{4}$ | 5 | 3 | 0 | 1 | 0 | 0 | 15 | $15 / 3$ |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 0 | 1 | 1, |
| $x_{6}$ | 1 | 0 | 0 | 0 | 0 | 1 | 1 | - |
| $z_{j^{-}} c_{j}$ | -1 | $-4 £$ | 0 | 0 | 0 | 0 | 0 |  |
| $B^{2}$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 2 | 0 | 1 | 0 | -4 | 0 | 3 | $3 / 2$ |
| $x_{4}$ | 5 | 0 | 0 | 1 | -3 | 0 | 12 | $12 / 5$ |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 1 | - |
| $x_{6}$ | 1 | 0 | 0 | 0 | 0 | 1 | 1 | 1 |
| $z_{j^{-}} c_{j}$ | $-1 £$ | 0 | 0 | 0 | 4 | 0 | 4 |  |
| $B_{1}$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | 0 | 1 | 0 | -4 | -2 | 1 |  |
| $x_{4}$ | 0 | 0 | 0 | 1 | -3 | -5 | 7 |  |
| $x_{2}$ | 0 | 1 | 0 | 0 | 1 | 0 | 1 |  |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | 1 | 1 |  |
| $z_{j^{-}} c_{j}$ | 0 | 0 | 0 | 0 | 4 | 1 | 5 |  |

Table 8.19:
Since all $z_{j}-c_{j}$, an optimum solution is obtained. It is given by, $x_{1}=1, x_{2}=1$ and $\max z=5$. Since this solution is integer-valued this sub-problem cannot be branched further. The lower bound of the objective function is 5 .

## Sup-Problem (4)

| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 0 | 0 | 0 | 7 | 7/ 2 |
| $x_{4}$ | 5 | 3 | 0 | 1 | 0 | 0 | 0 | 15 | 3 |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | - |
| $A_{1}$ | (1) | 0 | 0 | 0 | 0 | -1 | 1 | 2 | 2 |
| $z_{j}{ }^{-} c_{j}$ | - M-1£ | - 4 | 0 | 0 | 0 | M | 0 | - 2 M |  |
| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | (4) | 1 | 0 | 0 | 2 | -2 | 3 | 3/4 |
| $x_{4}$ | 0 | 3 | 0 | 1 | 0 | 5 | -5 | 5 | 5/3 |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 1 | 1 |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | -1 | 1 | 2 | - |
| $z_{j}-c_{j}$ | 0 | -4£ | 0 | 0 | 0 | - 2 | 1ż M | 2 |  |
| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{B}$ | $\theta$ |
| $x_{2}$ | 0 | 1 | $1 / 4$ | 0 | 0 | 1/2 | - | $3 / 4$ |  |
| $x_{4}$ | 0 | 0 | $-3 / 4$ | 1 | 0 | $7 / 2$ | - | 11/4 |  |
| $x_{5}$ | 0 | 0 | -1/4 | 0 | 1 | -1/2 | - | 1/4 |  |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | -1 | - | 2 |  |
| $z_{j}-c_{j}$ | 0 | 0 | 1 | 0 | 0 | 1 | - | 5 |  |

Table 8.20:
Since all $z_{j}-c_{j} \geq 0$, the optimum solution is given by,

$$
x_{1}=2, \quad x_{2}=3 / 4
$$

Since $x_{2}=3 / 4,0 \leq x_{2} \leq 1$,
thus

$$
x_{2} \leq 0, \text { or } x_{2} \geq 1
$$

Applying these two conditions in the sub-problem (4), you get two sub-problems.

## Sub-problem (5)

$$
\begin{array}{ll}
\text { Maximize } & z=x_{1}+4 x_{2} \\
\text { Subject to: } & 2 x_{1}+4 x_{2} \leq 7 \\
& 5 x_{1}+3 x_{2} \leq 15 \\
& x_{2} \leq 1 \\
& x_{1} \geq 1 \\
& x_{2} \leq 0 \\
\text { with } & x_{1}, x_{2} \geq 0 .
\end{array}
$$

## Sub-problem (6)

Maximize $\quad z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$ $5 x_{1}+3 x_{2} \leq 15$
$x_{2} \leq 2$
$x_{1} \geq 2$
$x_{2} \geq 1$
with $\quad x_{1}, x_{2} \geq 0$.

| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{7}$ | $x_{B}$ | $\theta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $x_{3}$ | 2 | 4 | 1 | 0 | 0 | 0 | 0 | 0 | 7 | 7/2 |
| $x_{4}$ | 5 | 3 | 0 | 1 | 0 | 0 | 0 | 0 | 15 | 3 |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 1 | - |
| $A_{1}$ | (1) | 0 | 0 | 0 | 0 | -1 | 1 | 0 | 2 | 2 , |
| $x_{7}$ | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 0 | - |
| $z_{j}-c_{j}$ | - M-1£ | - 4 | 0 | 0 | 0 | M | 0 | 0 | - 2 M |  |
| $B$ | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{7}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | 4 | 1 | 0 | 0 | 2 | - | 0 | 3 | $3 / 4$ |
| $x_{4}$ | 0 | 3 | 0 | 1 | 0 | 5 | - | 0 | 5 | 5/3 |
| $x_{5}$ | 0 | 1 | 0 | 0 | 1 | 0 | - | 0 | 1 | 1 |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | -1 | - | 0 | 1 | - |
| $x_{7}$ | 0 | (1) | 0 | 0 | 0 | 0 | - | 1 | 0 | 0 。 |
| $z_{j}-c_{j}$ | 0 | - 4 E | 0 | 0 | 0 | -2 | - | 0 | 2 |  |
| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{7}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | 0 | 1 | 0 | 0 | 2 | - | 0 | 3 | 3/2 |
| $x_{4}$ | 0 | 0 | 0 | 1 | 0 | 5 | - | 0 | 5 | 1 。 |
| $x_{5}$ | 0 | 0 | 0 | 0 | 1 | 0 | - | -1 | 1 | - |
| $x_{1}$ | 1 | 0 | 0 | 0 | 0 | -1 | - | 0 | 2 | - |
| $x_{2}$ | 0 | 1 | 0 | 0 | 0 | 0 | - | 1 | 0 | - |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 0 | 0 | -1£ | - | 0 | 2 |  |
| B | $x_{1}$ | $x_{2}$ | $x_{3}$ | $x_{4}$ | $x_{5}$ | $x_{6}$ | $A_{1}$ | $x_{7}$ | $x_{B}$ | $\theta$ |
| $x_{3}$ | 0 | 0 | 1 | -2/5 | 0 | 0 | - | 0 | 1 |  |
| $x_{6}$ | 0 | 0 | 0 | 1/5 | 0 | 1 | - | 0 | 1 |  |
| $x_{5}$ | 0 | 0 | 0 | 0 | 1 | 0 | - | 0 | 1 |  |
| $x_{1}$ | 1 | 0 | 0 | 1/5 | 0 | 0 | - | 0 | 3 |  |
| $x_{2}$ | 0 | 1 | 0 | 0 | 0 | 0 | - | 1 | 0 |  |
| $z_{j}-c_{j}$ | 0 | 0 | 0 | 3/5 | 0 | 0 | - | 4 | 3 |  |

Table 8.21:
Since all $z_{\boldsymbol{j}}-c_{j} \geq 0$, the solution is optimum and is given by $x_{1}=3, x_{2}=0$ and $\max z=3$.

This sub-problem yields an optimum integer solution. Hence, this sub-problem is dropped.

## Sub-problem (6)

Maximize $\quad z=x_{1}+4 x_{2}$
Subject to: $2 x_{1}+4 x_{2} \leq 7$

$$
5 x_{1}+3 x_{2} \leq 15
$$

$x_{2} \leq 2$
$x_{1} \geq 2$
$x_{2} \geq 1$
with $\quad x_{1}, x_{2} \geq 0$.
is also fathomed.


Table 8.22:

Among the available integer-valued solutions, the best integer solution is given by subproblem (3). Therefore the optimum integer solution is,

$$
\max z=5, x_{1}=1, \text { and } x_{2}=1
$$

The best available integer optimal solution is

$$
\max z=5, \quad x_{1}=1, \text { and } x_{2}=1 .
$$

### 8.4 Conclusion

In this unit, you were introduced to a special class of Linear Programming problem called Integer programming Problem (IPP). You looked at two examples of IPP namely Pure IPP and Mixed IPP. You also solve IPP problems using any of these two methods Gomory's Cutting plane Method or what you may call the fractional cut algorithm and The Branch and bound Method also known as the Search Method.

### 8.5 Summary

Having gone through this unit, You are now able to
(i) Give the correct definition of a Integer Programming Model.
(ii) Differentiate between Pure IPP and Mixed IPP.
(iii) Solve IPP using the Gomory's Cutting plane Method.
(iv) Solve IPP using the Branch and Bound Method.

### 8.6 Tutor Marked Assignments(TMAs)

## Exercise 8.6.1

Find the optimum integer solution of the following pure integer programming problems in problem 1-4.

1. Maximizez $=4 x_{1}+3 x_{2}$

Subject to: $x_{1}+2 x_{2} \leq 4$
$2 x_{1}+x_{2} \leq 6$
with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $x_{1}=3, x_{2}=0$ and $\max z=12$ ]
2. Maximizez $=3 x_{1}+4 x_{2}$

Subject to: $3 x_{1}+2 x_{2} \leq 8$

$$
x_{1}+4 x_{2} \geq 10
$$

with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $x_{1}=0, x_{2}=4$ and $\max z=16$ ]
3. Maximizez $=3 x_{1}-2 x_{2}+5 x_{3}$

Subject to: $4 x_{1}+5 x_{2}+5 x_{3} \leq 30$
$5 x_{1}+2 x_{2}+7 x_{3} \leq 28$
with $\quad x_{1}, x_{2}, x_{3} \geq 0$, and are integers.
[Ans. $x_{1}=x_{2}=0, x_{3}=4$ and $\max z=20$ ]
4. Minimizez $=-2 x_{1}-3 x_{2}$

Subject to: $2 x_{1}+2 x_{2} \leq 7$

$$
x_{1} \leq 2
$$

$$
x_{2} \leq 2
$$

with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $x_{1}=1, x_{2}=2$ and $\min z=-8$ ]
Solve the following mixed integer programming problems using Gomory's cutting plane method.
5. Maximizez $=7 x_{1}+9 x_{2}$

Subject to: $-x_{1}+3 x_{2} \leq 6$
$7 x_{1}+x_{2} \leq 35$
with $\quad x_{1}, x_{2} \geq 0$, and $x_{1}$ is an integers.
[Ans. $x_{1}=3, x_{2}=2$ and $\max z=5$ or $x_{1}=4, x_{2}=1$, max $z=5$ ]
6. Maximizez $=3 x_{1}+x_{2}+3 x_{3}$

Subject to: $-x_{1}+2 x_{2}+x_{3} \leq 4$

$$
4 x_{2}-3 x_{3} \leq 2
$$

$$
x_{1}-3 x_{2}+2 x_{3} \leq 3
$$

with $\quad x_{1}, x_{2}, x_{3} \geq 0$, where $x_{1}$ and $x_{3}$ are integers.
[Ans. $x_{1}=5, x_{2}=11 / 4, x_{3}=3$ and $\max z=107 / 4$ ]
7. Maximizez $=x_{1}+x_{2}$

Subject to: $2 x_{1}+5 x_{2} \leq 16$ $6 x_{1}+5 x_{2} \leq 30$
with $\quad x_{1}, x_{2} \geq 0$, and $x_{1}$ is an integers.
[Ans. $x_{1}=4, x_{2}=6 / 5$ and $\max z=26 / 5$ ]
8. Minimizez $=10 x_{1}+9 x_{2}$

Subject to: $x_{1} \leq 8$
$x_{2} \leq 10$
$5 x_{1}+3 x_{2} \leq 45$
with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $x_{1}=8, x_{2}=5 / 3$ and $\left.\min z=95\right]$
Use branch and bound method to solve the following problems:
9. Maximizez $=3 x_{1}+4 x_{2}$

Subject to: $7 x_{1}+16 x_{2} \leq 52$

$$
3 x_{1}-2 x_{2} \leq 18
$$

with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $x_{1}=5, x_{2}=1$ and $\max z=19$ ]
10. Maximizez $=2 x_{1}+2 x_{2}$

Subject to: $5 x_{1}+3 x_{2} \leq 8$
$x_{1}+2 x_{2} \leq 4$
with $\quad x_{1}, x_{2} \geq 0$, and are integers.
[Ans. $\max z=4, x_{1}=1, x_{2}=1$, or $x_{1}=0, x_{2}=2$ ]
11. Maximizez $=2 x_{1}+20 x_{2}-10 x_{3}$

Subject to: $2 x_{1}+20 x_{2}+4 x_{3} \leq 15$
$6 x_{1}+20 x_{2}+4 x_{3}=20$
with $\quad x_{1}, x_{2}, x_{3} \geq 0$, and are integers.
[Ans. $x_{1}=2, x_{2}=0, x_{3}=2$ and $\left.\max z=-16\right]$
12. Maximizez $=3 x_{1}+4 x_{2}$

Subject to: $3 x_{1}-x_{2}+x_{3}=12$

$$
3 x_{1}+11 x_{2}+x_{4}=66
$$

with $\quad x_{1}, x_{2}, x_{3}, x_{4} \geq 0$, and are integers.
[Ans. $x_{1}=5, x_{2}=4$, and $\max z=31$ ]

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